



THE CHIEF CONSTABLE OF SURREY

Statement of Accounts for the year 2024/25

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Narrative Report

1. Introduction

Ahead of the financial year 2024/25 the Chief Constable of Surrey Police set out his renewed vision for the force to fight crime and protect people, enabled by the delivery plan, 'Our Plan', that sets the direction the force shall take over the next 5 years. To earn trust and confidence is more pressing than ever and to this end the force strives to achieve and maintain the highest standards of service and conduct throughout the organisation.

The need for policing services continues to increase year on year and grows more and more complex. Moreover, the way in which crime is committed is changing too – thus requiring policing to adapt. An increasing amount of crime is emerging online, and with it, the volume of data involved is growing putting pressure on stretched digital forensics teams who must keep pace with criminal use of technology and its evidential implications. Fraud now represents nearly 50% of all crime nationally. Crimes more typically seen offline also include digital elements. County-Lines, for example are now organised online using encryption and criminals are ever adapting to the ways in which the police operate. The emergence of online crime is expected to continue. Therefore, Surrey Police needs to ensure that it has the capacity and capability to contend with the changing challenges to make sure it can continue to meet public need.

In Surrey, as in other areas, calls for service often feature matters of mental health. Policing is very often not the service that is required for the person in need and the force continues to work with partners to ensure that demand is met in a way that both deals with real and immediate risks to personal and public safety, and addresses ongoing clinical concerns.

This is year one of a 5-year plan, with year one focused on core crime management. The force is committed to dramatic progress in tackling Violence Against Women & Girls (VAWG), increasing overall criminal charge rates, and arresting more suspects. Under the leadership of the Chief Constable, Surrey Police has become one of the fastest improving police forces nationally, doubling the charge rate for VAWG , more than doubling charges for Rape, more than doubling Child Abuse charges, and driving a more than 50% increase in Domestic Abuse charges. Surrey has doubled the total charge rate for most of 2024, including quadrupling shoplifting charges, almost doubling Burglary charges, and almost doubling charges for Assault with injury.

Surrey Police's geographic location presents significant challenges for both the nature of demand and for the workforce. Surrey's relative affluence, its borders with London, and strategic road networks mean throughput of traffic and foot-flow is considerable, all of which draw crime towards Surrey. The proximity to London enables local people to work further afield rather than within Surrey itself which also makes recruitment a challenge. The cost to operate in Surrey is amongst the highest in the country which drives a significant cost premium into buildings, supplies, services, and people. Likewise, the increase in the cost-of-living has placed economic pressure on Surrey-based households.

As a police force, Surrey takes its responsibility very seriously for delivering value for money to the public and spending public money wisely. The Medium Term Financial Plan (MTFP) shows a funding deficit of nearly £20m across the four years planning period which is particularly sensitive to pressures from externally driven cost growth in pay, pensions, supplies, and services which outstrips increases in funding on an annual basis. The impact of the precept settlement is especially felt in Surrey given that the force receives the lowest central Government grant per head of population in England and Wales, meaning Surrey police has no choice but to have one of the highest precepts nationally. Precept is vital in order to fund sustainable policing outputs. Despite being in the top half of forces in terms of the national average for funding, Surrey is amongst the bottom 10 forces for number of officers per 1000 population. This is a direct reflection of the cost premium to operate in Surrey compared to other regions. As with other forces, the increase in demand has significantly outstripped any increase in funding and capacity.

During the last two financial years, the force has been delivering upon a multi-year transformation programme in selected areas of the organisation, designed to simplify and digitise processes, improve outputs, and reduce costs. This is alongside other tactical and operational savings and efficiency measures that are essential to meet the significant funding deficit and minimise impact to policing services. Surrey is well practiced at looking for ways of reducing costs, and made over £5m of savings to ongoing base operating costs in 2024/25. With over three quarters of the budget being workforce costs, and significant enduring inflation in the price of the goods and services that the force procures, it is getting more and more difficult continue making such savings. Surrey enjoys a strong collaboration with Sussex Police which complements both forces in enabling efficiency, creating economies of scale, improving capability, resilience and service to both the Surrey and Sussex communities.

The Police and Crime Commissioner

The Primary function of the Police and Crime Commissioner (PCC) is to secure the maintenance of an efficient and effective police force in Surrey, and to hold the Chief Constable to account for the exercise of operational policing duties under the Police Act 1996.

The PCC holds the force's assets, liabilities and reserves on the or balance sheet, and is responsible for overseeing and scrutinising the forces in-year finances and future financial plans. The PCC incurs costs relating to the Office of the PCC and receives the funding from government grants and council tax precept and is the nominal account holder for the payments for the Group from the overall Police Fund. In turn, the Chief Constable of Surrey fulfils the functions under the Act within an annual budget (set by the PCC in consultation with the Chief Constable). A Scheme of Consent is in operation between the two bodies determining their respective responsibilities, as well as local arrangements in respect of the use of the PCCs assets. The delivery of financial management is conducted by the forces finance department for both the Chief Constable and the PCC.

Accounting Arrangements

Each Public Body has a statutory responsibility to prepare its own accounts to present fairly its operations during the year. They must be prepared in accordance with proper practices as set out in the Code of Practice on Local Authority Accounting in the United Kingdom (the Code).

This Statement of Accounts includes all the financial transactions incurred during 2024/25 relating to the Chief Constable. The consolidated Group position including the Chief Constable and PCC, have been prepared in a separate Statement of Accounts.

2. The Statement of Accounts

The Financial Statements for 2024/25, which follow this narrative report have been prepared in accordance with the Code of Practice on Local Authority Accounting in the United Kingdom 2023/24 Based on International Financial Reporting Standards) issued by the Chartered Institute of Public Finance & Accountancy (CIPFA) and comprise of:

- **Comprehensive Income and Expenditure Statement (CIES).** The CIES consolidates all income, expenditure, gains and losses experienced during the financial year. This includes all day-to-day expenses and related income prepared on an accruals basis, as well as transactions measuring the value of fixed assets consumed and the real projected value of retirement benefits earned by employees in the year. The PCC raises taxation to cover expenditure in accordance with specific rules as to how tax rates are set in relation to the income and expenses of the Group. This means the expenditure covered by local taxation (funding basis) may be different to the full accounting cost recorded in the CIES (accounting basis). The adjustments between the funding basis and accounting basis are shown in the Movement in Reserves Statement (MIRS).
- **Movement in Reserves Statement (MIRS).** The Movement in Reserves Statement (MIRS) is a summary of the changes that have taken place in the bottom half of the Balance Sheet over the financial year. It shows the movement in year on the different reserves, analysed into 'useable' (i.e. those that can be applied to fund expenditure or reduce local taxation) and other reserves.
- **Balance Sheet.** This shows the value the assets and liabilities held by the Chief Constable as at 31 March for the current and prior years. The net liabilities (assets less liabilities) are matched by the total reserves.
- **Cash Flow Statement.** This statement shows the changes in cash and cash equivalents of the Chief Constable during the reporting period. The Chief Constable accounts do not record these transactions and accordingly the net cash impact is £Nil in these accounts.

Movements of monies are included in the PCC's Statement of Accounts and only the net deficit on the provision of services and adjustments for non-cash movements are included in the Chief Constables cash flow statement.

- **Notes to the Accounts.** These provide additional information to support the figures included in the financial statements and are designed to aid the reader. They comprise significant accounting policies and other explanatory information.

In addition to the Financial Statements, the annual accounts include a Statement of Responsibilities for the Accounts and information on the Police Officer Pension Fund (providing statements for pension fund income and expenditure, assets and liabilities).

Governance

The accounts are subject to detailed review by an independent external auditor. The audit provides assurance that the accounts provide a true and fair view of the financial position, are prepared correctly, that proper accounting practices have been followed and that arrangements have been followed and that arrangements have been made for securing economy, efficiency and effectiveness in the use of resources.

The Accounts and Audit (England) Regulations 2015 require that the Annual Governance Statement (AGS) should accompany the Statement of Accounts. The Chief Constable's AGS is included within this Statement of Accounts and explains the governance processes and procedures in place to enable the Chief Constable to carry out functions effectively by highlighting the internal control environment, commenting on effectiveness and identifying issues for future work.

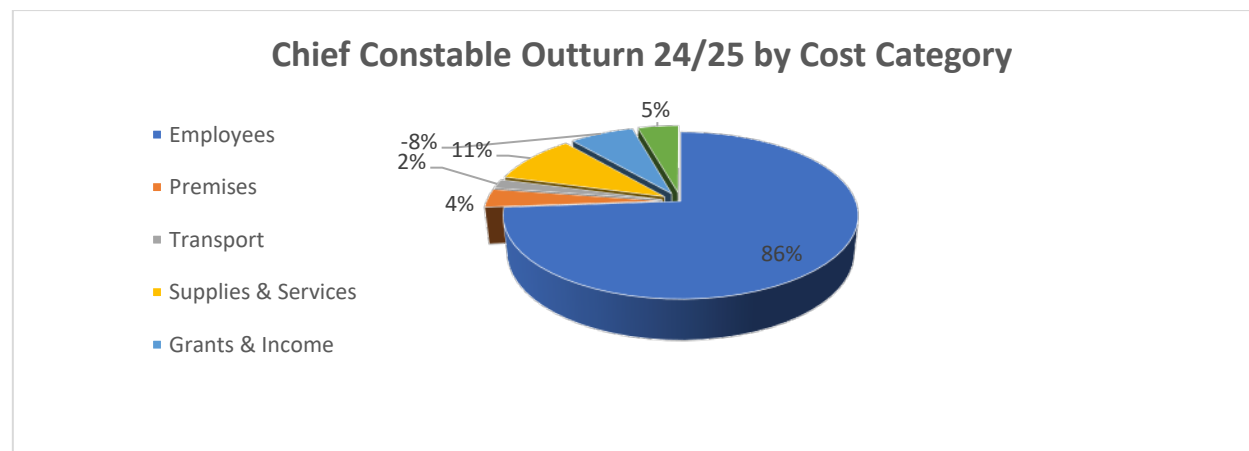
3. Financial Arrangements

Setting the Budget

The Chief Constable delivers the operational policing against a delivery plan and net budget approved by the PCC. The PCC Group net revenue budget (or total budget) for 2024/25 was set at £310.3m (2023/24 £292.8m) of which £306.9m (2023/24 £289.4m) was attributed to policing under the direction of the Chief Constable for the year, the remaining gross revenue budget being attributed to the cost of administering the Office of the PCC.

The following table and chart show a summary of the annual revenue budget by types of subjective expenditure.

	Actual	Budget	Variance
Cost Type	31 Mar 25 £M	31 Mar 25 £M	31 Mar 25 £M
Employee Related Expenditure	261.8	257.9	3.9
Premises Related Expenditure	12.5	13.8	(1.3)
Transport Related Expenditure	6.4	5.1	1.3
Suplies & Services	33.7	35.7	(2.0)
Capital financing and contributions	15.7	13.3	2.4
Revenue Account - Income	(24.6)	(18.9)	(5.7)
Total	305.5	306.9	(1.4)



The capital budget included planned expenditure and receipts from sales in line with the Estates Strategy, improvements to IT infrastructure, replacement programmes for fleet and operational equipment and major projects including digital policing.

Final Revenue Outturn

Actual net expenditure attributable to policing under the direction of the Chief Constable was £305.5m (2023/24 £287.8m), against a budget of £306.9m (2023/24 £289.4m) resulting in underspend of £1.4m for the current year.

The following charts show the actual expenditure for the Chief Constable, along with a table comparing actual expenditure to budget for 2024/25 by cost type for the year.

CC Expenditure & Income Categories	%	Actual £m
Employees	86%	261.8
Premises	4%	12.5
Transport	2%	6.4
Supplies & Services	11%	33.7
Capital Financing and Reporting	5%	15.7
Grants & Income	(8%)	(24.6)
Total		305.5

Explanation of main variances is as follows:

- **Employees** is overspent by £3.9m over all cost types which includes the 4.75% officer pay award from September and staff pay award of 5.5%; officer overtime is overspent by £1.1m as is staff overtime at £0.7m. Officer overtime overspent mainly due to Local Policing demands.
- **Premises** underspent by £1.3m. This is mostly within Estates & Facilities with £1.1m underspent on Utilities due to a new favourable energy contract, and £0.3m on cleaning due to supplier unable to fill vacancies. These are offset by an overspend in Repairs and Maintenance of £0.2m. The Estates Strategy underspent by £0.3m.
- **Supplies & Services** underspent by £2.0m, mostly through successful overachievement of savings (£2.1m) intended to reduce the opening cost base the following year. This is offset by increase in Consultancy costs £0.3m within Surrey Estates, Estates and Facilities are also reporting an overspend of £0.3m relating to uniforms and £0.2m from addressing RAAC issues.

- **Financing** is overspent by £2.3m relating to transfers to reserves for Surrey Camera Partnership, where income is received via fines and course fees which offset costs, any balancing surplus or deficit is transferred at the year-end and held in a reserve on behalf of the partnership. There are also transfers to the Insurance Fund Reserve and Revenue Contribution to Capital for the purchase of Ops equipment and a general increased reflecting an increase in interest receivable.

Comprehensive Income and Expenditure Statement (CIES)

Actual expenditure for the year ended for the year ended 31 March 2025 compared against the previous year can be seen in the CIES. The CIES measures the financial performance for the year in terms of resources consumed over the period and the funding provided to finance these resources. The accounting basis used to calculate net expenditure funded from the Home Office grants and local taxation. The CIES includes all net expenditure funded from grant and taxation plus notional (non-cash) amounts that are required by accounting regulations e.g. depreciation and changes in the value of property assets, interest charges on leased assets, and calculations of movements in police officer and police staff pension liabilities.

The following table reconciles the Chief Constable's net operational expenditure to the position reported in the CIES. The table shows how the management accounts are adjusted for accounting regulations and statutory adjustments to arrive at the deficit on provision of services reported in the Comprehensive Income and Expenditure Statement.

2023/24		2024/25
CC £m	Operational Delivery Expenditure	CC £m
287.8	Actual net Expenditure per revenue outturn report 2023/24	305.5
	<i>Reserve and Provision transfers excluded from (Surplus)/Deficit on Provision of Services:</i>	
(5.1)	Financial year end accounting adjustments	(17.3)
	<i>Amounts in the CIES not in the outturn report:</i>	
8.9	Depreciation & Amortisation	13.0
(28.6)	Pensions	(31.0)
263.0	Net Cost of Services	270.2
(291.7)	Intra-group Adjustment from PCC to CC for resources consumed at the request of the Chief Constable	(301.4)
65.0	Financing and Investment Income & Expenditure including Pension Interest costs and expected return on pension assets	68.7
36.3	Deficit on the provision of services	37.5
13.3	Re-measurement of the net defined benefit liability/asset	(190.2)
49.6	Total Comprehensive Income and Expenditure	(152.8)

The total net expenditure shown in the CIES includes operating income and expenditure along with adjustments for non-cash accounting transactions for depreciation, capital grants and pension costs in accordance with IAS 19 requirements. A summary of the CIES is shown below. The intra-group funding is a transfer between the PCC and Chief Constable accounts to offset the financial resources consumed at the request of the Chief Constable on behalf of the Group.

4. Capital Expenditure Budget

The force runs a flexible programme, managing schemes over a rolling 2-year period enabling schemes to be brought forward or deferred. During the year, agreed budget virements have been processed (including capital carried forward from 2023/24). The PCC approved a Capital Programme of £32m in February 2024, however with slippage requests from the 2022/23 programme, slippage into 2023/24 and further adjustments the meant that the final budget was £26.1m.

The performance against the budget is as shown in the following table:

Capital Summary	2024/25 Total Budget £m	2024/25 Total Spend £m	Variance £m
DDaT Strategy	1.7	1.7	0.0
ERP	1.5	0.4	1.1
Cost of Change	1.0	0.0	1.0
Joint Transport Services	7.8	6.3	1.5
Estates and Facilities	0.6	0.5	0.1
Surrey Estates Strategy	12.1	5.0	7.1
Specialist Crime	0.3	0.8	(0.5)
Operations	1.1	0.8	0.3
Total	26.1	15.5	(10.6)

- **ERP Upgrade.** Surrey ERP capital project for Phase 1 upgrade of Oracle Origin, Duties, HRMS, Oracle Financials and Oracle Purchasing, iProcurement, has closed. Phase 1 final cost in 2024/25 was £448,437 against the multi-phase capital budget of £1,484,721 giving an of (£1.036m). £330,600 has been approved as capital slippage for Phase 2 in 2025/26.
- **Cost of Change.** The reported underspend of (£1.0m) is the remaining budget after funding approved Change projects throughout the year. This underspend is as a result of project slippage and is replanned for next financial year 2025/56.
- **Joint Transport Service.** JTS underspent by (£1.5m) mainly caused by the supplier not being able to meet planned delivery schedules of vehicles. Surrey Vehicles & Equipment has underspent by (£1.7m), while Surrey Vehicle CCTV & ANPR overspent by £0.2m. JTS has been approved to use the underspent budget to pay off the overspent budget, which means that a total of (£1.5m) will be slipped to next financial year.
- **Estates and Facilities.** Estates and Facilities underspent (£0.1m) from marginal underspends across several projects. There was a budget adjustment during the year of (£1.3m) to be slipped to cover costs that will incur in next financial year 2025/26.
- **Surrey Estates Strategy.** Surrey Estates Strategy underspent by (£7.1m) mainly due to delays in starting the redevelopment of the Mount Browne site and due to delays in completing the Housing Projects. There was a budget adjustment during the year so a total of (£17.1m) will be slipped to next financial year 2025/26.
- **Specialist Crime.** The overspend of £0.5m is mainly due to SEROCU Western Hub contributions for 2024/25. The bid for 2024/25 was not received from TVP therefore no budget was allocated resulting in an overspend. There is an underspend of £16K in Digital Forensics Transformation of which Capital will be slipped to next financial year.
- **Operations.** The underspend of (£0.4m) is from various projects such as (£0.3m) in Surrey Roadsafe Investment and other marginal underspends.
- **ANPR Surrey.** Only ANPR underspent budget will be slipped to next financial year as Surrey Roadsafe Investment is externally funded through cost recovery from National Driver Offender Retraining Scheme (NDORS) courses.

This £15.5m of expenditure for 2024/25 was funded by:

Source of Funding	Capital Financing £m
Other Grants and Income	0.2
Capital Receipts	2.7
Revenue Funding	12.6
Total	15.5

Balance Sheet

The balance sheet shows the value of the recognised assets and liabilities. The net liabilities are matched by the reserves held.

Chief Constable's Balance Sheet			
	31-Mar-24	31-Mar-25	Movement
	£m	£m	£m
Long Term Investments	0.0	0.0	(0.0)
Current Assets	0.1	0.1	0.0
Current Liabilities	(1.7)	(1.5)	0.2
Long Term Liabilities	(1,461.0)	(1,308.5)	152.5
Net Liabilities	(1,462.6)	(1,309.9)	152.7
Financed by			
Pensions Reserves	1,461.0	1,308.5	152.5
Accumulated Absences Account	1.6	1.4	0.2
Total Reserves	1,462.6	1,309.9	152.7

The movement between years is predominantly due to a decrease in the long-term pension liability of £152.5m as a result of the annual actuarial review and originally the Pension calculation came out with an asset of £145m but after applying the Asset Ceiling Adjustment which is part of IAS19 the figure became a liability of £2.6m.

An asset ceiling adjustment is a calculation that limits the amount of net assets an employer can disclose relative to their funding obligations. It's used to ensure that a company's balance sheet accurately reflects how a pension scheme's rules and funding requirements impact the value of a defined benefit surplus or deficit. The asset ceiling is the present value of any economic benefits that may be available in the form of refunds or reduced future contributions to a plan.

6 Employee Pension Schemes

The Chief Constable operates separate pension schemes for Police Officers and Police Staff. Police Staff can join the Local Government Pension Scheme (LGPS) and police officers can join the Police Pension Scheme. They are both defined benefit schemes but differ in their operation. A fuller explanation is provided in the Notes to the Financial Statements.

Although benefits from these schemes will not be payable until an officer or staff member retires, the Chief Constable and PCC Group is required to disclose this future commitment based on the full cost calculated based on the time employees become eligible to retire. This future net liability and annual current cost are calculated by an independent actuary in accordance with International Accounting Standard (IAS19).

Accounting for this commitment has a substantial impact on the net worth of the Balance Sheet, resulting in a negative reserve on the Chief Constable's Balance Sheet totaling £1,309.9m (2023/24 £1,462.6m). This is a net figure as the staff pension scheme has a surplus (asset) of £145m. The police officer pension scheme has a deficit at £1,305.8m (2023/24 £1,457.4m). The police staff scheme was measured as an asset of £145m (£62.3m in 2023/24). This is before any Asset Ceiling Adjustment has been made. After the Asset Ceiling adjustment is applied under IAS19 the asset then becomes a liability of £2.7m

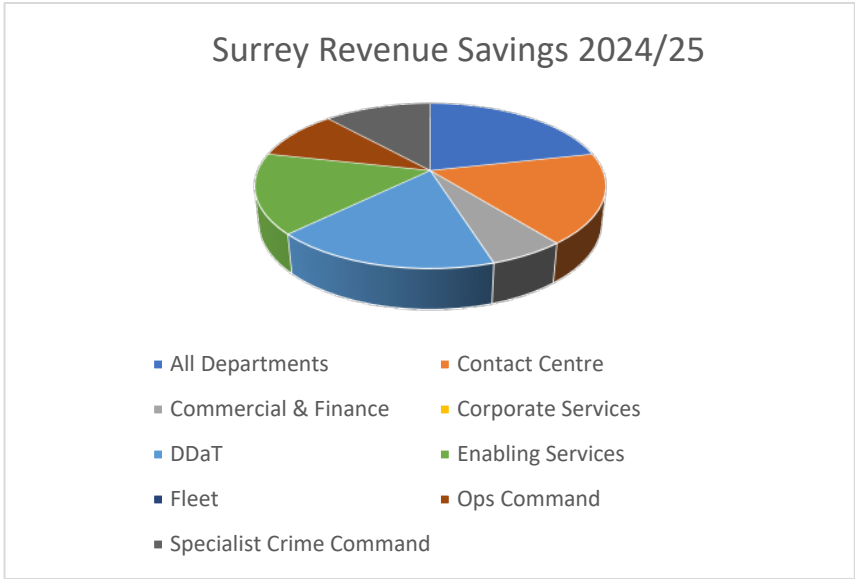
The value of the Police Staff pension scheme is assessed triennially, and the employer's contribution is adjusted in line with the actuary's recommendations. The latest triennial valuation completed in April 2022 resulted in employer's contributions remaining at 16.5% with the additional payments depending on the payroll figure. If the payroll increases the payments increase, and if the payroll decreases the payments decrease.

For the police officers pension fund the employer’s contribution rate for the 2024/25 year was 35.3%. In 2024/25 costs in excess of the employer’s contribution were met by the Home Office by way of the Pension Top-Up Grant and an additional grant of £6.5 m.

7 Further Information

Surrey Police continues to undertake significant change activity through the Policing Together programme with Sussex Police, and also with other forces in the South-East region, in order to meet financial challenges, increase resilience and improve service delivery. The full savings programme and budget reductions for 2024/25 of £5.2m were taken at the beginning of the financial year and is shown by portfolio as follows:

PORTFOLIO	Attributed Savings
All Departments	£1.1
Contact Centre	£0.9
Commercial & Finance	£0.3
Corporate Services	£0.0
DDaT	£0.9
Enabling Services	£0.8
Fleet	£0.0
Ops Command	£0.5
Specialist Crime Command	£0.6
Grand Total	£5.2



8 Financial Outlook

The financial statements are prepared on the assumption that the legal entity of the Chief Constable of Surrey Police is a going concern, meaning that it will continue to operate for the foreseeable future and will be able to realise assets and discharge liabilities in the normal course of operations.

The key accounting concept of a going concern assumes that an organisation, its functions and services will continue in operational existence for the foreseeable future. Where this is not the case, particular care will be needed in the valuation of assets. An ability to apply the going concern concept can have a fundamental impact on the financial statements.

The Local Government Accounting Code makes it clear that government changes should not be seen as having a detrimental impact on the Chief Constable continuing as a going concern. In addition to this a policing body cannot be created or dissolved without statutory prescription, and accordingly must prepare their financial statements on a going concern basis of accounting.

Unusable reserves on the balance sheet include the large negative pension reserve which is mainly due to the police pension schemes being unfunded i.e. with no fund assets to offset future liabilities when existing police officers have all retired. The statutory arrangements for funding the liability mean that the Chief Constable's financial position remains sound.

Usable reserves are a key part of budget setting and financial planning, such reserves are held on the PCC's Balance Sheet, with the general reserves strategy being to maintain a balance that does not fall below 3% of the budget. A number of earmarked revenue reserves are also held for specific purposes or activities. The use of general reserves assists in financial planning to mitigate any short term predicted funding gaps.

The financial resilience and sustainability of the Force is monitored by the production and review of the Medium Term Financial Plan (MTFP). The MTFP supports the Force Business Plan incorporating all known financial and business assumptions along with developing a number of planning scenarios for consideration by the Chief Officer Group.

Following a period of growth, due to the pandemic and other additional ongoing spending pressures, the financial outlook has changed for Surrey Police, as it has for all public and private sector organisations.

The Home Office financial settlement has provided PCCs flexibility to increase the precept by up to £13 in 2024/25 and £14 in 2025/26 . In February 2025, the Surrey PCC approved the maximum £14 precept for the 2025/26 financial year to address externally driven cost pressures from inflation, officer pay awards, pay increments, and contractual obligations. Policing funding comes from several different

sources, and with uncertainty surrounding Home Office grants, the precept is more important than ever and absolutely essential to meet be able to maintain policing services and outputs.

The annual revenue budget for 2024/25 was set by the PCC at £309.7m (2023/24 £288.5m) of which the Chief Constable's budget amounts to £306.8m (2023/24 £285.2m). The increase in funding was exceeded by the increase in costs, largely due to external factors such as national mandated pay inflation, general inflation, and cost growth in supplies and services. This creates further pressure on the police budget, requiring more savings to be made year after year.

Details of the PCCs plans for revenue and capital expenditure in 2024/25 budget can be found in the Surrey PCC Precept Setting Proposal. While the annual budget is agreed by the PCC it is scrutinised by the Police and Crime Panel before a final decision is made. Copies of the documents can be obtained from the Office of the Police and Crime Commissioner for Surrey by telephoning or from the website at www.surrey-pcc.gov.uk.

If you have any questions, comments or suggestions about these financial statements please contact us using the following email address: CorporateFinance@Surrey.pnn.police.uk.



Peter Appleton

Chief Finance Officer to the Chief Constable

Date: 18 February 2026

External Auditor's Report

INDEPENDENT AUDITOR'S REPORT TO THE CHIEF CONSTABLE OF SURREY POLICE

Qualified Opinion

We have audited the financial statements of the Chief Constable of Surrey Police ('the Chief Constable') for the year ended 31 March 2025. The financial statements comprise the:

- Comprehensive Income and Expenditure Statement,
- Movement in Reserves Statement,
- Balance Sheet,
- Cash Flow Statement
- the related notes 1 to 22 including material accounting policy information.
- and include the Surrey Police pension fund financial statements comprising the Surrey Police Pension Fund Account Statement, the Police Pension Fund Net Assets Statement, and the related notes.

The financial reporting framework that has been applied in their preparation is applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2024/25.

In our opinion, except for the effects of the matters described in the Basis for qualified opinion section, the financial statements:

- give a true and fair view of the financial position of the Chief Constable of Surrey Police as at 31 March 2025 and of its expenditure and income for the year then ended;
- have been properly prepared in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2024/25; and
- have been prepared in accordance with the requirements of the Local Audit and Accountability Act 2014 (as amended).

Basis for qualified opinion

The Accounts and Audit (Amendment) Regulations 2024 (Statutory Instrument 2024/907) ("the Regulations") which came into force on 30 September 2024 required the accountability statements for the year ended 31 March 2025 to be approved not later than 27 February 2026 ('the backstop date').

As a result of the disclaimers of opinion on the financial statements for the years ended 31 March 2023 and 31 March 2024, we do not have sufficient appropriate audit evidence over the comparative values included in the Comprehensive Income and Expenditure Statement, Police Pension Fund Accounts Statements, and Movement in Reserves Statement for the year ended 31 March 2024.

Our opinion on the current period's financial statements is also modified because of the possible effect of this matter on the comparability of the current period's figures and the corresponding figures.

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Chief Constable in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and the Code of Audit Practice 2024, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

The audits of the financial statements for the years ended 31 March 2023 and 31 March 2024 for the Chief Constable of Surrey were not completed for the reasons set out in our disclaimers of opinion on those financial statements dated 3 December 2024 and 25 February 2025.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Chief Finance Officer's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Chief Constable's ability to continue as a going concern for a period to 31 March 2027.

Our responsibilities and the responsibilities of the Chief Finance Officer with respect to going concern are described in the relevant sections of this report. However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the Chief Constable's ability to continue as a going concern.

Other information

The other information comprises the information included in the Statement of Accounts 2024/25, other than the financial statements and our auditor's report thereon. The Chief Finance Officer is responsible for the other information contained within the Statement of Accounts 2024/25.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in this report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report that fact.

As described in the Basis for qualified opinion section of our report, our audit opinion is qualified due to a lack of sufficient appropriate audit evidence over comparative balances. Information on these elements of the financial statements is included in the Narrative Report and accordingly we have concluded that the other information may be materially misstated for the same reason.

Matters on which we report by exception

We report to you if:

- in our opinion the annual governance statement is misleading or inconsistent with other information forthcoming from the audit or our knowledge of the Chief Constable
- we issue a report in the public interest under section 24 of the Local Audit and Accountability Act 2014 (as amended)
- we make written recommendations to the audited body under Section 24 of the Local Audit and Accountability Act 2014 (as amended)
- we make an application to the court for a declaration that an item of account is contrary to law under Section 28 of the Local Audit and Accountability Act 2014 (as amended)
- we issue an advisory notice under Section 29 of the Local Audit and Accountability Act 2014 (as amended)
- we make an application for judicial review under Section 31 of the Local Audit and Accountability Act 2014 (as amended)
- we are not satisfied that the Chief Constable has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2025.

We have nothing to report in these respects.

Responsibility of the Chief Finance Officer

As explained more fully in the Statement of Responsibilities set out on, page 19, the Chief Finance Officer is responsible for the preparation of the Statement of Accounts 2024/25, which includes the financial statements and the Police pension fund financial statements, in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2024/25, for being satisfied that they give a true and fair view and for such internal control as the Chief Finance Officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Chief Finance Officer is responsible for assessing the Chief Constable's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Chief Constable either intends to cease operations, or has no realistic alternative but to do so.

The Chief Constable is responsible for putting in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources, to ensure proper stewardship and governance, and to review regularly the adequacy and effectiveness of these arrangements.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect irregularities, including fraud. The risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below. However, the primary responsibility for the prevention and detection of fraud rests with both those charged with governance of the entity and management.

We obtained an understanding of the legal and regulatory frameworks that are applicable to the Chief Constable and determined that the most significant are:

- Local Government Act 1972,
- Local Government Finance Act 1988 (as amended by the Local Government Finance Act 1992),
- Local Government Act 2003,
- The Local Authorities (Capital Finance and Accounting) (England) Regulations 2003 as amended in 2018, 2020, and 2022,
- The Local Government Finance Act 2012.
- The Local Audit and Accountability Act 2014 (as amended),
- The Accounts and Regulations 2015.
- The Police Reform and Social Responsibility Act 2011,
- Anti-social behaviour, Police and Crime Act 2014,
- Police Pensions scheme regulations 1987,
- Police Pensions regulations 2006; and
- Police Pensions regulations 2015.

In addition, the Chief Constable has to comply with laws and regulations in the areas of anti-bribery and corruption, data protection, employment Legislation, tax Legislation, general power of competence, procurement and health & safety.

We understood how the Chief Constable of Surrey Police is complying with those frameworks by understanding the incentive, opportunities and motives for non-compliance, including inquiring of management, the head of internal audit and those charged with governance and obtaining and reading documentation relating to the procedures in place to identify, evaluate and comply with laws and regulations, and whether they are aware of instances of non-compliance. We corroborated this through our reading of the Chief Constable's committee minutes, through enquiry of employees to confirm Chief Constable policies, and through the inspection of other information. Based on this understanding we designed our audit procedures to identify non-compliance with such laws and regulations. Our procedures had a focus on compliance with the accounting framework through obtaining sufficient audit evidence in line with the level of risk identified and with relevant legislation.

We assessed the susceptibility of the Chief Constable's financial statements to material misstatement, including how fraud might occur by understanding the potential incentives and pressures for management to manipulate the financial statements, and performed procedures to understand the areas in which this would most likely arise. Based on our risk assessment procedures, we identified management override of controls to be our fraud risks.

To address our fraud risk of management override of controls, we tested specific journal entries identified by applying risk criteria to the entire population of journals. For each journal selected, we tested specific transactions back to source documentation to confirm that the journals were authorised and accounted for appropriately. We also considered whether management bias was present in key accounting estimates and judgements in the financial statements, and undertook procedures to identify significant unusual transactions outside the normal course of business.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Scope of the review of arrangements for securing economy, efficiency and effectiveness in the use of resources

We have undertaken our review in accordance with the Code of Audit Practice 2024, having regard to the guidance on the specified reporting criteria issued by the Comptroller and Auditor General in November 2024, as to whether the Chief Constable of Surrey Police had proper arrangements for financial sustainability, governance and improving economy, efficiency and effectiveness. The Comptroller and Auditor General determined these criteria as those necessary for us to consider under the Code of Audit Practice in satisfying ourselves whether the Chief Constable of Surrey Police put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2025.

We planned our work in accordance with the Code of Audit Practice. Based on our risk assessment, we undertook such work as we considered necessary to form a view on whether Chief Constable of Surrey Police had put in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources.

We are required under Section 20(1)(c) of the Local Audit and Accountability Act 2014 (as amended) to satisfy ourselves that the Authority has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources.

We are not required to consider, nor have we considered, whether all aspects of the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources are operating effectively.

Delay in Certificate

We cannot formally conclude the audit and issue an audit certificate until the NAO, as group auditor, has confirmed that no further assurances will be required from us as component auditors of the Chief Constable of Surrey.

Until we have completed these procedures, we are unable to certify that we have completed the audit of the accounts in accordance with the requirements of the Local Audit and Accountability Act 2014 (as amended) and the Code of Audit Practice issued by the National Audit Office.

Use of our report

This report is made solely to the members of Chief Constable of Surrey Police, as a body, in accordance with Part 5 of the Local Audit and Accountability Act 2014 (as amended) and for no other purpose, as set out in paragraph 85 of the Statement of Responsibilities of Auditors and Audited Bodies published by Public Sector Audit Appointments Limited. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Chief Constable of Surrey, as a body, for our audit work, for this report, or for the opinions we have formed.

Handwritten signature of Kevin Suter in black ink, with 'Ernst & Young LLP' written below it in a similar cursive style.

Kevin Suter (Key Audit Partner)
Ernst & Young LLP (Local Auditor)
Southampton
18 February 2026

Statement of Responsibilities

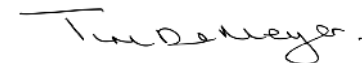
This section explains the responsibilities for managing the financial affairs of the Chief Constable of Surrey.

Responsibilities of the Chief Constable:

The Chief Constable is required:

- To make arrangements for the proper administration of the Chief Constable of Surrey's financial affairs and to ensure that one of its officers (the Chief Finance Officer) has the responsibility for the administration of those affairs. That officer is the Executive Director of Commercial and Finance Services;
- To manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets; and
- To approve the Statement of Accounts.

I approve the audited Statement of Accounts for the year ended 31 March 2025.



Tim De Meyer
Chief Constable
Dated: 18 February 2026

Responsibilities of the Chief Finance Officer to the Chief Constable of Surrey:

The Chief Finance Officer is responsible for:

- Preparation of the Statement of Accounts for the Chief Constable of Surrey in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom ('the Code').

In preparing the Statement of Accounts, the Chief Finance Officer has:

- Selected suitable accounting policies and applied them consistently;
- Made judgements and estimates that were reasonable and prudent including assessments of going concern;
- Complied with the code and its application to the Accounts of the Chief Constable of Surrey;
- Kept proper accounting records which are up to date; and
- Taken reasonable steps for the prevention and detection of fraud and other irregularities.

I certify that the audited Statement of Accounts gives a true and fair view of the financial position of the Chief Constable of Surrey at the accounting date and of the income and expenditure for the year ended 31 March 2025.



Peter Appleton
Chief Finance Officer to the Chief Constable
Dated: 18 February 2026



Surrey Police

Chief Constable's Annual Governance Statement 2024/25

1 Introduction

- 1.1 This annual governance statement sets out how Surrey Police has complied with the corporate governance framework set out in the Code of Corporate Governance for the Surrey Police and Crime Commissioner (PCC) and the Chief Constable¹ in place for the year ended 31 March 2025. It also details areas of improvement to further enhance governance arrangements that the force plans to progress during 2025/26.
- 1.2 Publication of the draft unaudited accounts and AGS deadline is 30 June 2025. Publication of the final audited accounts and AGS deadline is 27 February 2026.
- 1.3 This statement is designed to complement the annual governance statement of the Surrey PCC, to give the full picture of governance within Surrey Police and the Office of the PCC.
- 1.4 This statement is informed by an annual review of governance arrangements with assurance on compliance with the seven principles of the Code of Corporate Governance, by on-going audit inspection and external review. The code of Governance can be found [here](#)
- 1.5 Regulation 6(1)(a) of the Accounts and Audit Regulations 2015 requires an authority to conduct a review at least once in a year of the effectiveness of its system of internal control and include a statement reporting on the review with any published Statement of Accounts (England). This term 'authority' includes the Chief Constable and the PCC legal entities. This requirement is reflected in the Code of Practice on Local Authority Accounting in the United Kingdom 2024/25 published by the CIPFA.
- 1.6 Surrey Police continues to follow the principles of the CIPFA Framework: 'Delivering Good Governance in Local Government'² and the guidance notes for policing bodies (revised 2016)³.
- 1.7 Surrey Police also uses the CIPFA Financial Management Code (CIPFA FM Code) to support good practice in financial management and to assist in demonstrating financial sustainability.
- 1.8 This statement explains how the Force has complied with the principles and also meets the requirements of regulation 6 of the Accounts and Audit Regulations 2015 in relation to the publication of a statement on internal control.

¹ [Code of Corporate Governance](#)

² "Delivering Good Governance in Local Government" <http://www.cipfa.org/policy-and-guidance/publications/d/delivering-good-governance-in-local-government-framework-2016-edition>

³ "Delivering Good Governance in Local Government" and the guidance notes for policing bodies (revised 2016) <http://www.cipfa.org/policy-and-guidance/publications/d/delivering-good-governance-guidance-notes-for-policing-bodies-in-england-and-wales-2016-edition>

- 1.9 The Force's financial management arrangements conform to the governance requirements of CIPFA's Statement 'The Role of CFOs in Policing' (March 2021).

2 Scope of Responsibilities

- 2.1 The Chief Constable and the PCC are responsible for ensuring business is conducted in accordance with the law and proper standards, and that public money is safeguarded and is properly accounted for.
- 2.2 Regulation 6(1)(a) of the Accounts and Audit Regulations 2015 requires an authority to conduct a review at least once in a year of the effectiveness of its system of internal control and include a statement reporting on the review with any published Statement of Accounts (England). This term 'authority' includes the Chief Constable and the PCC legal entities. This requirement is reflected in the Code of Practice on Local Authority Accounting in the United Kingdom 2024/25 published CIPFA.
- 2.3 The Chief Constable has a statutory responsibility for the control, direction and delivery of operational policing services provided by Surrey Police (the Force), having regard to the strategic direction and priorities set by the PCC in the Police and Crime Plan. In discharging this overall responsibility, the Chief Constable is responsible for establishing and maintaining appropriate risk management processes, governance arrangements and ensuring that there is a sound system of internal control, which facilitates the effective exercise of these functions.

3 The Purpose of the Governance Framework

- 3.1 The governance framework comprises the systems, processes, culture and values by which the Force is directed and controlled, together with its activities through which it accounts to and engages with the community.
- 3.2 It enables the Force to monitor the achievement of its strategic objectives, as set out by the PCC in the Police and Crime Plan⁴ and the Strategic Policing Requirement⁵, and to consider whether those objectives have led to the delivery of appropriate, cost-effective services, including achieving value for money.
- 3.3 The fundamental function of good governance in the public sector is to ensure that intended outcomes are achieved whilst acting in the public interest at all times.
- 3.4

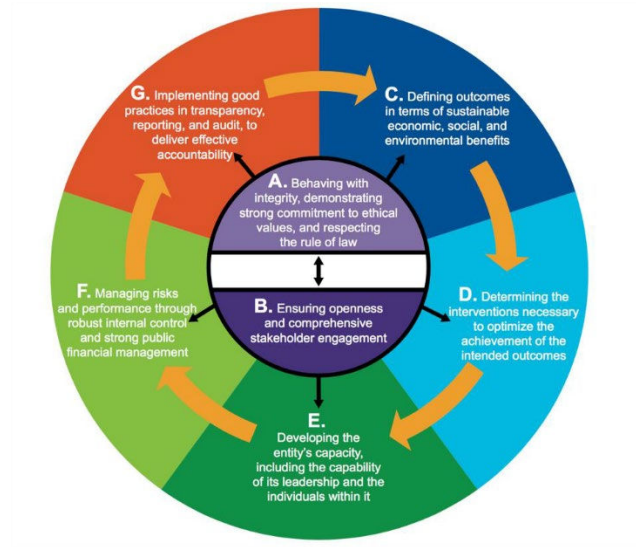
⁴ Police and Crime Plan: [Police & Crime Plan](#)

⁵ [Strategic Policing Requirement](https://www.gov.uk/government/publications/strategic-policing-requirement): <https://www.gov.uk/government/publications/strategic-policing-requirement>

4 The Governance Framework

- 4.1 The Chief Constable of Surrey Police is responsible for operational policing matters, direction, and control of police personnel, and for putting in place proper arrangements for the governance of the Force. The PCC is required to hold him/her to account for the exercise of those functions and those of the persons under his/her direction and control. It therefore follows that the PCC must be assured that the Force has appropriate mechanisms in place for the maintenance of good governance and that these operate in practice.
- 4.2 A governance framework, collectively known as the Scheme of Corporate Governance, has been in place for the year ended 31 March 2025 and includes the Code of Corporate Governance, Memorandum of Understanding, Decision-making Framework, Scheme of Delegation, Financial Regulations and Contract Standing Orders. The Force system of internal control, based on a framework of policies and procedures, is a significant part of the Force governance framework and is designed to manage risk to a reasonable and foreseeable level. The Force cannot eliminate all risk of failure to achieve policies, aims and objectives; it can only provide reasonable but not absolute assurance of effectiveness.
- 4.3 The Code of Corporate Governance for the Surrey PCC and Chief Constable for Surrey Police and all strategic governance documents that comprise the Scheme of Corporate Governance were reviewed in 2024-25 as part of the annual review of governance documentation and are available on the PCCs website⁶. The joint Code provides a summary of governance arrangements setting out responsibilities. The Code also details a diarised programme for the regular review of policies. A key element of this is the identification and management of risk.
- 4.4 Governance arrangements for both the Force and the PCC follow the seven principles as set out in the revised Delivering Good Governance: Guidance Notes for Policing Bodies in England and Wales (2016 Edition). The diagram below illustrates the various principles of good governance in the public sector and how they relate to each other. A summary of how the force complies with these principles is detailed below.

⁶ Governance Documents: [Surrey Police Finances](#) | [OPCC for Surrey \(surrey-pcc.gov.uk\)](#)



Principle of Good Governance: A Behaving with integrity, demonstrating strong commitment to ethical values, and respecting the rule of law:

CONTROLS WHAT IS IN PLACE	STRENGTHS WHAT IS WORKING WELL	HOW ASSURANCE IS SOUGHT AND DEMONSTRATED
Code of Ethics.	A revised Code of Ethics was published in 2024 and set out guidelines for ethical policing principles to assist police personal to do the right things, in the right way, for the right reasons. Practical guidance on maintaining public trust and legitimacy. Includes being open, honest and candid, treating all people and their property with fairness, dignity and respect and challenging or reporting behaviour that is unprofessional. Decision making process encourages the use of personal responsibility and professional judgment. Central to the National Decision Model (NDM), by using the Code of Ethics officers and staff can ensure they are acting in a fair and ethical way in everything they do.	<p>The Chief Constable has continued the Ethics Committee with an Independent Chair and Vice-chair to provide advice to the Force on ethical dilemmas raised by individuals or departments, with Information Management process in place to ensure policies and procedures are consistent and developed in consultation with subject matter experts including diversity and staff associations.</p> <p>New Code of Ethics communications – Completion of Module 4.</p> <p>NCALT Packages completed by staff.</p>
Governance framework incorporates policies and procedures addressing procurement processes, anti-fraud, bribery and corruption supported by publication of expenses, gifts and hospitality.	Force policies are reviewed on a documented cycle, published and communicated across the organisation and in the public domain. These include but not limited to; Appropriate relationships and conflicts, Gifts and Gratuities, Lawful Business Monitoring, Notifiable Associations, Substance Misuse and Testing and Anti-Fraud, Bribery and Corruption. All of these policies have clear responsibilities for employees to follow.	<p>Governance Framework reported to the Joint Audit Committee (JAC).</p> <p>Policy review compliance reported to ORB and to JAC.</p>

Principle of Good Governance: A Behaving with integrity, demonstrating strong commitment to ethical values, and respecting the rule of law:

CONTROLS WHAT IS IN PLACE	STRENGTHS WHAT IS WORKING WELL	HOW ASSURANCE IS SOUGHT AND DEMONSTRATED
Culture and Standards Board, Ethics Committee, Scrutiny Panels, Independent Advisory Groups.	Specific force level strategic board charged with Culture and Standards which is supported by an independently chaired Ethics Committee, External Scrutiny Panels for Use of Force and Stop Search, alongside engagement with Independent Advisory Groups. All of these meetings focus on relevant Authorised Professional Practice, force policy and exploration of continuous improvement.	Complaints of misbehavior are reported to Professional standards and there is an anonymous line to report any incident that does not align with the Code of Ethics.
HMICFRS national recommendation work.	The PCC monitors all relevant national and force inspection reports with their associated recommendations including but not limited; Abuse of Position for Sexual Purposes, Violence Against Women and Girls, Police Perpetrated Domestic Abuse and Vetting Misconduct and Misogyny.	Replies to the HMRC Reports are published on the Office of the PCC (OPCC) website.
Standards of Professional Behaviour.	Processes are in place to monitor standards of conduct and personal behaviour which are defined and communicated through appropriate codes of conduct and protocols. Standards of integrity, conduct and personal behaviour communicated, accessible and embedded in recruitment, induction, refresher training and focus reviews. (Core Values Framework).	Core Values Framework structure utilized in all entry routes and promotion processes. Annual personal development review undertaken. Regular Governance and Integrity Meetings are held with PSD.

Principle of Good Governance: A Behaving with integrity, demonstrating strong commitment to ethical values, and respecting the rule of law:

CONTROLS WHAT IS IN PLACE	STRENGTHS WHAT IS WORKING WELL	HOW ASSURANCE IS SOUGHT AND DEMONSTRATED
Whistleblowing arrangements.	Professional standards operate the Break the Silence service, and the Joint Force Vetting Unit (JFVU) continues to act as a 'critical gatekeeper' for workforce integrity.	Regular publication of force misconduct outcomes with 5 years of historic data.
Complaints handling.	<p>Clear advice on the complaints process is accessible with escalation signposting.</p> <p>The Chief Constable has considered divisional and IOPC reports published by the Professional Standards Department detailing results and lessons learnt from complaints and investigations to provide further guidance to all employees.</p>	<p>Complaints scrutiny within OPCC.</p> <p>The Chief Constable has ensured there is a Force policy regarding use of force, and that it is compliant with Independent Office of Police Conduct (IOPC), (formerly the Independent Police Complaints Commission), report recommendations, which includes the responsibility to fully document at the earliest opportunity the extent and method of force used, and the rationale for that force.</p>
Equality diversity and inclusion strategy.	<p>The force is committed to creating an inclusive workforce and fostering a culture of inclusion which also recognises the individual needs of the people we serve by engaging effectively we communities.</p> <p>The Chief Constable has ensured that the Force has met its equality and diversity obligations as set out in the Equality Act 2010 and the Public Sector Equality Duty 2011. There is a well-established quarterly Equality, Diversity and Inclusion Board (EDI) which provides the governance for delivery of the EDI strategy to achieve positive change, promote inclusion and deliver on priorities.</p>	<p>Annual report to JAC by the Chair of the Ethics Committee.</p> <p>There is a well-established quarterly EDI which provides the governance for delivery of the EDI strategy to achieve positive change, promote inclusion and deliver on priorities.</p>

Principle of Good Governance: A Behaving with integrity, demonstrating strong commitment to ethical values, and respecting the rule of law:

CONTROLS WHAT IS IN PLACE	STRENGTHS WHAT IS WORKING WELL	HOW ASSURANCE IS SOUGHT AND DEMONSTRATED
Abuse of Authority awareness.	The Chief Constable has ensured that Surrey Police remains proactive in preventing and responding to cases involving "Abuse of Authority", which includes raising awareness for staff, with policies giving clear guidance on standards of sexual integrity expected via bespoke NCALT training package.	The force proactively monitors the rate of completion of the NCALT learning packages.
Anti-fraud, bribery and Corruption Policy.	The Chief Constable has ensured a policy on anti-fraud, bribery and corruption is in place (updated Jan 2023) which clearly sets out the procedures to be operated and which is designed to encourage prevention, promote detection and identify a clear pathway for the investigation of fraudulent and/or corrupt practices or behaviour.	Monitoring internal controls and internal audit reports that highlight any potential risk of fraud, bribery or corruption.
Promoting Anti-Racism.	Launching the anti-racism statement in 2024 was a positive and important step forward in tackling the reality of policing for Black communities in the county. Surrey Police continues to work with the national Police Race Action Plan to better serve Black colleagues and local communities to ensure they are and feel represented, respected, involved and protected. Furthermore, in response to the Angiolini Inquiry recommendations the force has supported an Anti-Discriminatory Statement.	Promoting Diversity and Anti-Racism sessions for each department.

Principle of Good Governance: B Ensuring openness and comprehensive stakeholders' engagement:

CONTROLS WHAT IS IN PLACE	STRENGTHS WHAT IS WORKING WELL	HOW ASSURANCE IS SOUGHT AND DEMONSTRATED
Communications Strategy.	<p>Community Engagement Strategy feeds into community profiles to ensure district plans are built from the community itself.</p> <p>The Chief Constable has ensured that Force engagement with the public takes place on many levels, from daily street contact and phone calls through to contact via social media (Facebook, Twitter etc.), online interaction via the force website and formal surveys in relation to service priorities.</p>	<p>Social media Activity.</p> <p>Surrey Police website number of visits.</p> <p>Survey results.</p>
Accountability Meeting Boards.	The Chief Constable has meetings with the PCC every 6 weeks for alternate public webcast, and private scrutiny, meetings to report on progress against the PCC's Police and Crime Plan.	Minutes of the meetings are recorded, and the Force holds separate accountability meetings per department.
Freedom of Information policy.	Surrey Police website, consistent with national initiative, which offers self-service features for the public, greater consistency of advice and guidance and an improved user experience.	Regular updating of ICO mandated action plan to further improve and sustain FOI performance.
Independent Advisory Groups.	Engagement with Advisory Groups, whose membership reflect different sections of the community, to encourage the active involvement of people from diverse groups. Stop Search, Use of Force cited as good examples.	Independent Advisory Group engagement and JAC assurance.

Principle of Good Governance: B Ensuring openness and comprehensive stakeholders' engagement:

CONTROLS WHAT IS IN PLACE	STRENGTHS WHAT IS WORKING WELL	HOW ASSURANCE IS SOUGHT AND DEMONSTRATED
Performance and workforce data.	Performance and workforce data available through the Force website to ensure transparency and to encourage increased public accountability.	Accountability Board minutes per Department. Key performance indicators.
Survey.	Satisfaction surveys across a range of victim groups (beyond the statutory requirement) are conducted, providing the force with information about the quality of service these groups have received from the police service. This also includes the staff surveys.	Monitoring rates of response. People services run several staff survey to assess level of job satisfaction and implement a plan for improvement.

Principle of Good Governance: C Defining outcomes in terms of sustainable economic, social and environmental benefits:

CONTROLS WHAT IS IN PLACE	STRENGTHS WHAT IS WORKING WELL	HOW ASSURANCE IS SOUGHT AND DEMONSTRATED
Force Priorities and Priorities Delivery Plan.	The Chief Constable has issued a document called "Our Plan" stating the four themes to focus: Investigations Leadership Problem Solving Standards	Performance is addressed at Accountability and Performance meetings.
Force Management Statement.	Produced the required Force Management Statement an assessment of projected demand, together with details of identified areas to be addressed through investment.	The Force Management Statement is produced on an annual basis in April-May.
Performance framework.	Robust performance framework that monitors progress against key indicators. Force Performance Board and Strategic Planning Board part of the wider governance structure. The PCC scrutinises and holds the Chief Constable to account at the monthly Performance and Accountability Meetings.	The meetings are webcast live on the PCC website, and the minutes are published online.
Medium Term Financial Strategy.	Medium Term Financial Strategy produced annually underpinned by regularly updated medium term financial plans to ensure robust, sustainable multi-year budgets and levels of reserves, to deliver the Police and Crime Plan, reported into Finance Accountability Board and Joint Audit Committee.	The Medium-Term Financial Strategy is scrutinised by the PCC. Key decisions are available to the Police & Crime Panel for scrutiny and review and are published on the PCCs website. The PCC through scrutiny of the revenue and capital budgets ensures that the revenue and capital spending plans are sustainable.

Principle of Good Governance: C Defining outcomes in terms of sustainable economic, social and environmental benefits:

CONTROLS WHAT IS IN PLACE	STRENGTHS WHAT IS WORKING WELL	HOW ASSURANCE IS SOUGHT AND DEMONSTRATED
Change Delivery governance and management.	There is an established Change Delivery function which recognises the importance of strategic planning and integration to incorporate national, regional and local change projects and programmes, business change/adoption and change assurance.	Any major changes to prioritisation are highlighted and worked through at the Change Delivery Governance meetings.
Surrey Estates and Facilities Strategy.	Estates strategy team implemented with the purpose, of providing leadership, establishing capacity and understanding the Senior Leader appetite working with the Office of the Police Crime Commissioner. The strategy includes defined outcomes. The programme of work reports directly to the OPCC Estates Board and internally to the Property Steering Group.	Internal Audit Report on the Redevelopment of Mount Browne has been issued. Regular reports to JAC will be encouraged.
National and Force specific recommendation management.	Robust mechanism to record and respond to recommendations and findings from external review, including HMICFRS and the IOPC, which is overseen by the Organisational Reassurance Board, chaired by the Deputy Chief Constable.	HMICFRS progress reports to ORB and HMICFRS monitoring portal. Annual risk assurance review includes horizon scanning on relevant themes.

Principle of Good Governance: D Determining the interventions necessary to optimise the achievement of the intended outcomes.

CONTROLS WHAT IS IN PLACE	STRENGTHS WHAT IS WORKING WELL	HOW ASSURANCE IS SOUGHT AND DEMONSTRATED
Code of Corporate Governance.	Annual review of the corporate governance framework and key high level governance documents, including the Code of Corporate Governance ensuring the Code is aligned with the CIPFA guidance published in 2016.	Governance documents are reviewed on annual basis and presented to JAC in March.
Risk Management Strategy and Policy.	An established risk management strategy and policy in place, reviewed by the Joint Audit Committee, to ensure that threats to the achievement of the Force's organisational objectives and regional and national responsibilities are identified and managed effectively (reviewed April 2024). Established regional and national liaison with other Force Risk Practioner functions to conduct benchmarking, horizon scanning and shared learning in this area.	Risk Strategy and Policy review featured in Organisational Reassurance Board and JAC.
Risk assurance process.	The force has now conducted a risk assurance process for four consecutive years, to ensure there is effective internal and external scrutiny of the management of strategic risks. This process has been enhanced year on year.	Risk assurance output shared in ORB, JAC and with national risk forum.
Performance framework.	Performance framework based on force priorities/strategic objectives, with a focus on qualitative assessment of behaviours and performance and root-cause analysis of issues.	PCC Performance and Accountability Meeting an opportunity to publicly hold the Chief Constable to account particularly on police officer numbers and Surrey Police's financial plans including how they will handle budget pressures.
Power BI advancements.	Power Bi Dashboards, and Data and Insight packs are developed, available online, allowing more users within the force to self-serve and access information previously unavailable to them.	

Principle of Good Governance: D Determining the interventions necessary to optimise the achievement of the intended outcomes :

CONTROLS WHAT IS IN PLACE	STRENGTHS WHAT IS WORKING WELL	HOW ASSURANCE IS SOUGHT AND DEMONSTRATED
Force Organisation Board.	Force Organisation Board, chaired by the DCC, to review and align the output of the Medium Term Financial Strategy and the Force Management Statement. Detailed demand data is compiled by the force and is presented monthly at the Force Strategic Planning Board to ensure monitoring of resources against requirements. Annual workshops for the Force Management Statement provide a vehicle for Chief Officers and Department Heads to engage in detail with performance and demand/resourcing data and to review plans and progress.	Actions and Minutes that arise from the Force Organisational Board demonstrate assurance.
Change Delivery.	<p>The Change Delivery Governance, attended by Chief Officers ensures that there is robust scrutiny of the change programmes to ensure that significant and complex change programmes are monitored, reviewed and delivered effectively; the Force employs a continual Change cycle, where bids are received throughout the year and assessed using the prioritisation matrix to ensure the projects and programmes with the most impact and with the most urgency are resourced as a priority.</p> <p>The Force established a multi-year Service Transformation Programme designed to modernise, simplify and digitise process in order to improve services and outputs and reducing operating costs. This is a high priority for the Force and forms a central component of the financial sustainability plans against a backdrop of significant funding challenges.</p>	<p>SIAP audit on Change Delivery governance and benefit realisation graded reasonable May 2024.</p> <p>New Change Delivery Heatmap and Dashboard demonstrated to Joint Audit Committee to provide an overview of how the organisation maps and manages Change.</p>

Principle of Good Governance: E Developing the entity's capacity, including the capability of its leadership and the individuals within it.

CONTROLS WHAT IS IN PLACE	STRENGTHS WHAT IS WORKING WELL	HOW ASSURANCE IS SOUGHT AND DEMONSTRATED
Workforce Plans & Recruitment Strategy.	Clear roles and responsibilities for each of the Force's senior officers. Workforce plan in place across Surrey Police and Sussex Police and reviewed regularly, which identifies the future workforce mix and profile requirements and Force capability continues to be monitored at the Capacity, Capability and Performance Board (CCPB). Performance dashboards are in place to assist with identifying skills gaps, diversity elements to all workforce planning alongside Focus oversight reporting from Learn.	HMICFRS Value for Money Profiles. National Recruitment, Retention and Wellbeing Meeting.
Wellbeing Strategy.	Wellbeing Strategy in place covering 5 areas – Mind Health, Physical Health, Leadership, Financial Wellbeing, Workplace Wellbeing. There is a dedicated intranet page for each area of the Wellbeing Strategy. Mental health first aiders and defuse trained staff across the Force plus Trauma Presentation inputs within CPD and annual wellbeing event focus on initiatives such as mini health checks, advice and guidance. The CC has continued to work with Unison, the Police Federation and the Superintendent's Association using the seven-point plan (launched Feb 2017) to enable a consistent approach to how assaults on staff and officers are dealt with.	The Force website hosts a page providing help and support to staff members. Employee Assistance Line is also available. Joint Audit Committee receive reports on Workforce, Wellbeing, Recruitment, Training and Health & Safety.

Principle of Good Governance: E Developing the entity's capacity, including the capability of its leadership and the individuals within it:

CONTROLS WHAT IS IN PLACE	STRENGTHS WHAT IS WORKING WELL	HOW ASSURANCE IS SOUGHT AND DEMONSTRATED
Focus meetings.	Individual performance review and management process – "Focus", ensures regular constructive feedback on performance; Succession Planning Framework, known as Future Focus, which enables line managers to undertake career planning with staff and officers (including Career Gateway), identifying talent at the same time as succession planning for critical roles within departments and putting in place plans.	The new system called TOTARA (Learning and Development) is used to record Focus meetings conversations.
College of Policing mandated curriculum.	College of Policing's Insights and 360 feedback tools used to give individuals greater self-awareness of their impact on others and the opportunity to adapt to different situations and scenarios. Insight sessions to support understanding of different approaches to leadership and adapting approaches.	Monitoring the number of 360 feedback reviews.
Development, talent and leadership programmes.	The Chief Constable has developed a leadership strategy and framework based on the national Competency and Values Framework as part of the leadership programme aiming to increase capability in good leadership for officers and staff across Surrey Police, this includes the First Line Leaders Development (FLLD) pathway to unblock barriers and develop skills, and the Second Line Leaders Development Programme aimed at Inspectors/Chief Inspectors and staff equivalents.	Monitoring the number of internal promotions.

Principle of Good Governance: E Developing the entity's capacity, including the capability of its leadership and the individuals within it:

CONTROLS WHAT IS IN PLACE	STRENGTHS WHAT IS WORKING WELL	HOW ASSURANCE IS SOUGHT AND DEMONSTRATED
<p>Development, talent and leadership programmes.</p> <p>Learning and Development Strategy.</p>	<p>Talent pools are embedded in the Force to develop and support future leaders in conjunction with Future Focus.</p> <p>Leadership Training team provide opportunities for police officers and staff to be mentored or become mentors for new recruits or those going through career progression. New programme introduced specifically for those Officers and Staff who are Black or of colour has been set up. All mentors are either Black or of colour and mostly external contacts to the force.</p> <p>Commenced work on structured identification of learning and skills gaps with implementation anticipated in 2025. Learn Management System is being configured to house all training courses, training and accreditation to provide better reporting on essential skills and training qualifications.</p> <p>The Investigative Improvement Board reviews NPCC Recruitment, Retention and Wellbeing (of Investigators) tracker. The Detective Succession Planning Panel reviews where detective and detective supervisors are posted, to ensure the right resources are in the right places.</p>	<p>Regional Pay & Conditions Meeting.</p> <p>Oscar Kilo – National Award for Creating a Positive Wellbeing environment. Oscar Kilo Blue light Framework overseen by Wellbeing Board.</p> <p>Continuous improvement ethos for example Innovate and Organisational Learning Board.</p>

Principle of Good Governance: E Developing the entity's capacity, including the capability of its leadership and the individuals within it:

CONTROLS WHAT IS IN PLACE	STRENGTHS WHAT IS WORKING WELL	HOW ASSURANCE IS SOUGHT AND DEMONSTRATED
Detective succession planning.	<p>The Investigative Improvement Board reviews NPCC Recruitment, Retention and Wellbeing (of Investigators) tracker. The Detective Succession Planning Panel reviews where detective and detective supervisors are posted, to ensure the right resources are in the right places.</p> <p>Dedicated Coaching Unit in place to support those that join on the Detective Degree Holder Entry which is best practice to ensure Student Officers have the necessary skills required to complete Independent Patrol.</p>	Monitoring the number of Detectives post required by the Force.
Staff surveys.	In 2023 the force undertook their first in house designed staff survey. Good engagement with 51% of the force responding. The results are being analysed and will be shared via a variety of channels. Further surveys or deeper investigation will be planned for highlighted areas from the results.	Monitoring the number of participants for each survey.
Command Oversight Board.	College of Policing's Insights and 360 feedback tools used to give individuals greater self-awareness of their impact on others and the opportunity to adapt to difference situations and scenarios. Insight Sessions to support understanding of different approaches to Leadership and adapting approaches.	Command Oversight Board (COB) is responsible for reviewing operational training and ensure consistency in the skills our Commanders alongside succession planning.

Principle of Good Governance: F Managing risks and performance through robust internal control and strong public financial management.

CONTROLS WHAT IS IN PLACE	STRENGTHS WHAT IS WORKING WELL	HOW ASSURANCE IS SOUGHT AND DEMONSTRATED
Code of Corporate Governance.	<p>Decision making is carried out in accordance with the governance framework as set out in the Code of Corporate Governance. Chief officers review and sign assurance statements for their portfolio responsibilities on an annual basis.</p> <p>Ethical decision making embedded at all levels following the National Decision Model (NDM), which has at its centre the policing Code of Ethics.</p>	The Governance documents are reviewed on a regular basis.
<p>Integrated financial management, with planning, budgeting, reporting and control.</p> <p>Internal audit arrangements.</p> <p>External Audit Arrangement.</p>	<p>Maintained effective arrangements to challenge and scrutinise the Force's own performance, including the development of the Surrey Police performance dashboard and the development of the Force Performance Board which allows scrutiny of delivery against the Police and Crime Plan by both the Force and PCC. Compared performance against peer data as provided by HMICFRS Value for Money profiles, seeking improvement where best practice was identified.</p> <p>The Financial Management Capability review, piloted by the force, has been undertaken independently by CIPFA. The assessment reviewed the force's approach to financial management and its financial resilience against world class financial management standards.</p>	<p>Value for money, external audit cycle.</p> <p>Robust internal audit programme.</p> <p>Internal Audit on Risk Management Framework.</p> <p>External Audit opinion for Value for Money and Statement of the Accounts.</p>

Principle of Good Governance: F Managing risks and performance through robust internal control and strong public financial management:

CONTROLS WHAT IS IN PLACE	STRENGTHS WHAT IS WORKING WELL	HOW ASSURANCE IS SOUGHT AND DEMONSTRATED
<p>Integrated financial management, with planning, budgeting, reporting and control.</p>	<p>The force adopts a finance structure based around the core principles of the AFEP (Achieving Financial Excellence in Policing) programme and has been recognised as best practice by CIPFA nationally. The principles of managing public money are covered within the CIPFA Code and CIPFA qualifications held, and the Force follows the core pillars of integrity, ethics and law.</p> <p>Procurement four-part training sessions rolled out to first and second line leaders focusing on procurement processes, changes and obligations.</p> <p>Dedicated Transformation Accountant to act as a finance business partner to the Transformation Programme. Change programme and spending approval process developed in conjunction with Finance Senior Leaders and Change Delivery.</p> <p>Change programmes and projects are built on comprehensive business cases to secure value for money, effective resources management, and projected benefits, expenditure is scrutinised and challenged by chief officers via relevant programme and project boards led by chief officers. A process is in place between Change Delivery and Finance to manage and monitor the delivery of savings, which has been incorporated into the budget setting process.</p>	<p>Minutes and Actions that arise from Change Delivery Board and Accountability and Performance Board.</p>

Principle F: Managing risks and performance through robust internal control and strong public financial management:

CONTROLS WHAT IS IN PLACE	STRENGTHS WHAT IS WORKING WELL	HOW ASSURANCE IS SOUGHT AND DEMONSTRATED
<p>Counter fraud and anti-corruption.</p> <p>Governance framework.</p> <p>Organisational Reassurance Board.</p> <p>Force Risk Management Strategy and Policy.</p>	<p>Anonymous reporting lines area available to report fraud and corruption.</p> <p>The risk management strategy and policy is embedded in the governance structure and is used effectively to inform decision making.</p> <p>Business continuity arrangements are in place to meet the requirements outlined in the Civil Contingencies Act 2004, implementing associated audit actions identified in the internal audit cycle. Progress is reported to the Organisational Reassurance Board.</p> <p>Data protection and information management policies and strategy are in place with a process for Information Sharing Agreements to be reviewed and updated regularly. Engaged with the ICO for a consensual audit and agreed action plan for improved Subject Access Rights performance and proactively sought review and guidance from the ICO on FOI performance and from the DBS Police Performance Team. Progress is reported to the Organisational Reassurance Board.</p>	<p>Organisational Reassurance Board risk reporting.</p> <p>Joint Audit Committee regular strategic risk reporting.</p> <p>Risk benchmarking with other Forces.</p> <p>Membership of the National Police Chief Council risk forum.</p> <p>Horizon scanning activities.</p>

5 Review of Effectiveness

- 5.1 The Chief Constable has responsibility for conducting a regular review of the effectiveness of the governance framework, including the system of internal audit and control. This annual governance statement provides a summary of activities undertaken and areas for continuous improvement identified through the Force review of the governance arrangements; these have been included in the action plan for 2024/25.
- 5.2 This review has been co-ordinated by the Financial Accounting Team and informed by senior managers across the Force in order to assess the Force compliance with the CIPFA guidance.
- 5.3 The review of the evidence for the effectiveness of the governance framework, to confirm that the current arrangements are fit for purpose, are presented to meetings of the Force Organisational Reassurance Board and the Joint Audit Committee. The review also provided updates and confirmation regarding the completion of areas for improvement identified in the annual governance statement.
- 5.4 Assessments and recommendations made by the internal and external auditors and other review agencies and inspectorates have also informed this review.
- 5.5 The Joint Audit Committee has been consulted on the development of the annual governance statement. The final statement is considered at its meeting for recommendation for approval by the Chief Constable. The Committee aims to ensure that there is continuous improvement in the process and endorses the resulting annual action plan. Regular updates on progress to address the areas for improvement are provided to the Committee.
- 5.6 A process is established to ensure the Chief Constable and Surrey PCC, approve and sign off the annual governance statements, in accordance with the CIPFA guidance.

6 Internal Audit Opinion

6.1 The CIPFA code requires Internal Audit to provide an opinion on the overall adequacy and effectiveness of the governance framework. That opinion is provided below:

6.2 Annual Internal Audit Opinion 2024-25:

The Chief Internal Auditor is responsible for the delivery of an annual audit opinion and report that can be used by the PCC and Chief Constable to inform their governance statements. The annual opinion concludes on the overall adequacy and effectiveness of Surrey Police's framework of governance, risk management and control. For the 12 months ended 31 March 2025, the Chief Internal Auditor's draft opinion for the Office of the Police and Crime Commissioner for Surrey and the Surrey Police Force is as follows:

"I am satisfied that sufficient assurance work has been carried out to allow me to form a reasonable conclusion on the adequacy and effectiveness of the internal control environment.

In my opinion frameworks of governance, risk management and management control are reasonable overall and audit testing has demonstrated controls to be working in practice.

Where weaknesses have been identified through internal audit review, we have worked with management to agree appropriate corrective actions and a timescale for improvement."

7 Governance Issues

Internal Audit

7.1 The internal audit function is carried out by Southern Internal Audit Partnership for both the PCC and the Chief Constable. Audit reviews are undertaken in line with an annual internal audit plan, which is reviewed by the Joint Audit Committee. "Joint" audit reviews between Surrey Police and Sussex Police enable a more efficient audit review process.

7.2 The overall Annual Internal Audit Opinion for 2024-25 from the Chief Internal Auditor of SIAP was "reasonable".

7.3 There was one Internal Audit review relating to 2024-25 that gave an opinion of no assurance, however there is an agreed management action plan in place to address the issues and observations.

7.4 Internal Audit reviews resulting in substantial assurance opinions during the 2024-25 year are detailed below.

- Estates Strategy – Redevelopment of Mount Browne
- Violence Against Women and Girls – relentlessly pursuing offenders
- SSP Use of Air Support (Drones) – Governance
- Transformation Savings Governance
- Right Care, Right Person
- PCC General and Statutory Duties – Assurance Framework

7.5 Internal Audit reviews resulting in reasonable assurance opinions during the 2024-25 year are detailed below.

- SSP 2023/24 Legacy Application Management
- SSP 2023/24 Data protection Impact Assessments
- SSP 2024/25 NPAS - National Air Helicopter Service – Use of Allocated Hours
- SSP 2024/25 Management of Fleet Vehicles
- SSP 2024/25 Crime Management – Organised Crime Groups Processes
- 2024/25 Management Information – dashboard development and use
- SSP 2024/25 Recruitment
- SSP – Joint Procurement
- SSP – Data Centre, Facilities and Security
- SSP Service Transition
- Management Information – Dashboard Development and use

7.6 In 2024-25, 3 Internal Audits report was given an opinion of limited assurance for which the Force has been working with SIAP to ensure recommendations are addressed as far as possible and as quickly as possible.

- SSP 2024/25 Business Continuity Planning – Longer Term Planning 2024/25
- SSP Application Management NICE Investigate
- Missing Person Compliance

7.7 Management have agreed recommendations to address all the findings reported by the internal audit service during 2024/25.

8 Certification

This statement has been prepared on the basis of the review of effectiveness of governance arrangements. Recommendations on the annual governance statement have been received from internal and external auditors and the JAC. It represents a fair and reasonable assessment of current arrangements and plans for improvement within Surrey Police. The arrangements continue to be regarded as fit for purpose in accordance with the governance framework.



Tim De Meyer, Chief Constable of Surrey

Date: 18 February 2026



Peter Appleton CPFA, Chief Finance Officer to the Chief Constable of Surrey

Date: 18 February 2026

Movement in Reserves Statement

The Movement in Reserves Statement shows the movement from the start of the year to the end on the different reserves, analysed into 'usable reserves' (ie those that can be applied to fund expenditure or reduce local taxation) and other 'unusable reserves'. The Statement shows how the movements in year of the reserves are broken down between gains and losses incurred in accordance with generally accepted accounting practices and the statutory adjustments required to return to the amounts chargeable to council tax for the year. The Net Increase/Decrease line shows the statutory General Fund Balance movements in the year following those adjustments.

<i>Note</i>	General Fund Balance	Total Usable Reserves	Unusable Reserves	Total Reserves
	£000	£000	£000	£000
Balance at 31 March 2024	0	0	1,462,629	1,462,629
<i>Note</i>			8	
Movement in reserves during 2024/25				
(Surplus)/deficit on the provision of services	37,428	37,428		37,428
Other Comprehensive Income / Expenditure	0	0	(190,216)	(190,216)
Total Comprehensive Income and Expenditure	37,428	37,428	(190,216)	(152,788)
Adjustments between accounting basis and funding basis under regulations 6	(37,428)	(37,428)	37,428	0
Net Increase or Decrease before Transfers to Earmarked Reserves	0	0	(152,788)	(152,788)
Transfers to / from Earmarked Reserves 7	0	0	0	0
Increase or Decrease in 2024/25	0	0	(152,788)	(152,788)
Balance at 31 March 2025	0	0	1,309,841	1,309,841

<i>Note</i>	General Fund Balance	Total Usable Reserves	Unusable Reserves	Total Reserves
	£000	£000	£000	£000
Balance at 31 March 2023	0	0	1,413,015	1,413,015
<i>Note</i>			8	
Movement in reserves during 2023/24				
(Surplus)/deficit on the provision of services	36,353	36,353		36,353
Other Comprehensive Income / Expenditure	0	0	13,261	13,261
Total Comprehensive Income and Expenditure	36,353	36,353	13,261	49,614
Adjustments between accounting basis and funding basis under regulations 6	(36,353)	(36,353)	36,353	0
Net Increase or Decrease before Transfers to Earmarked Reserves	0	0	49,614	49,614
Transfers to / from Earmarked Reserves 7	0	0	0	0
Increase or Decrease in 2023/24	0	0	49,614	49,614
Rounding	0	0	0	0
Balance at 31 March 2024	0	0	1,462,629	1,462,629

Comprehensive Income and Expenditure Statement

The Comprehensive Income and Expenditure Statement shows the accounting cost in the year of providing services in accordance with generally accepted accounting practices, rather than the amount to be funded from taxation. Police and Crime Commissioners raise taxation to cover expenditure in accordance with statutory requirements; this may be different from the accounting cost. The taxation position is shown in both the Expenditure and Funding Analysis and the Movement in Reserves Statement.

2023/24				2024/25			
Expenditure	Income	Net		Expenditure	Income	Net	
£000	£000	£000		£000	£000	£000	
128,942	0	128,942	Police Payroll	138,248	0	138,248	
7,577	0	7,577	Police Overtime	7,083	0	7,083	
79,907	0	79,907	Staff Payroll	84,714	0	84,714	
2,556	0	2,556	Staff Overtime	2,177	0	2,177	
611	0	611	Agency	759	0	759	
1,522	0	1,522	Training	1,360	0	1,360	
3,864	0	3,864	Other Payroll Costs	5,476	0	5,476	
14,413	0	14,413	Premises	12,133	0	12,133	
35,478	0	35,478	Supplies & Services	34,086	0	34,086	
5,227	0	5,227	Transport	6,087	0	6,087	
8,915	0	8,915	* Capital Charges: Depreciation, Amortisation, Impairment (Proxy)	12,976	0	12,976	
0	(25,915)	(25,915)	Income for Services provided by The Chief Constable	0	(34,940)	(34,940)	
289,012	(25,915)	263,097	Cost of Services	305,099	(34,940)	270,159	
0	(291,707)	(291,707)	Intra-Group Funding Transfer	0	(301,407)	(301,407)	
289,012	(317,622)	(28,610)	Net Cost of Services	305,099	(336,347)	(31,248)	
0	0	0	21 Other Operating Expenditure	0	0	0	
83,688	(18,725)	64,963	20 Financing and Investment Income and Expenditure	90,376	(21,700)	68,676	
0	0	0	Taxation and Non Specific Grant Income	0	0	0	
372,700	(336,347)	36,353	(Surplus) or Deficit on Provision of Services	395,475	(358,047)	37,428	
		13,261	17 Re-measurement of the net defined benefit liability			(190,216)	
		13,261	Other Comprehensive Income and Expenditure			(190,216)	
		49,614	Total Comprehensive Income and Expenditure			(152,788)	

*Capital charges figure in 2024/25 includes a figure of £1.408m for downward PPE Revaluations.

Balance Sheet

The Balance Sheet shows the value as at the Balance Sheet date of the assets and liabilities recognised by the Chief Constable. The net assets (assets less liabilities) are matched by the reserves. Reserves are reported in two categories. The first category of reserves are usable reserves, i.e. those reserves that may be used to provide services, subject to the need to maintain a prudent level of reserves and any statutory limitations on their use. The second category of reserves is those that the authority is not able to use to provide services. These are referred to as unusable or non-cash backed reserves. This includes reserves for pensions and accumulated absences that recognise the impact of the accounting treatment shown in the Movement in Reserves Statement line 'Adjustments between accounting basis and funding basis under regulations'.

31 March 2024		Note	31 March 2025
£000			£000
0	Long Term Investments	17	0
0	Long Term Assets		0
110	Short-Term Debtors	9	110
110	Current Assets		110
(1,589)	Short-Term Creditors	10	(1,356)
(110)	Provisions	11	(110)
(1,699)	Current Liabilities		(1,466)
(1,461,040)	Other Long-Term Liabilities	17	(1,308,485)
(1,461,040)	Long Term Liabilities		(1,308,485)
(1,462,629)	Net Liabilities		(1,309,841)
1,462,629	Unusable Reserves	8	1,309,841
1,462,629	Total Reserves		1,309,841

I certify that the audited Statement of Accounts gives a true and fair view of the financial position of the Chief Constable of Surrey at the accounting date, and of the income and expenditure for the year ended 31 March 2025.



Peter Appleton

Chief Finance Officer to the Chief Constable

Date: 18 February 2026

Cash Flow Statement

The Cash Flow Statement shows the changes in cash and cash equivalents of the Chief Constable during the reporting period.

All cash payments are made from the Police Fund which is held by the Police and Crime Commissioner for Surrey. Similarly, all income receipts and funding are received by the PCC during the year. This is why the statement doesn't show any cash transactions for the year.

The financial consequences of the Chief Constable's policing activities included in the table above are included in the net (surplus)/defecit as non-cash movements. These can be seen in the Comprehensive Income & Expenditure Account.

2023/24		2024/25
£000		£000
36,353	Net (surplus) or deficit on the provision of services	37,428
(36,353)	Adjustment to surplus or deficit on the provision of services for noncash movements	(37,428)
0	Net cash flows from operating activities	0
0	Net cash flows from investing activities	0
0	Net cash flows from financing activities	0
0	Net (increase) or decrease in cash and cash equivalents	0
0	Cash and cash equivalents at the beginning of the reporting period	0
0	Cash and cash equivalents at the end of the reporting period	0

Note 1 - Critical Judgements in Applying Accounting Policies

The preparation of the financial statements requires the Group to make judgements, estimates and assumptions that affect the application of policies and reporting amounts of assets and liabilities, income and expenditure. The estimates and associated assumptions are based on historical experience and various other factors, the results of which form the basis of making judgements about the carrying values of assets and liabilities that are not readily apparent from other sources.

In applying the accounting policies set out in Note 21, the Chief Constable has had to make certain judgements about complex transactions or those involving uncertainty about future events. The judgements made by the Chief Constable's finance statements are:

- **Future levels of funding for Local Government** – there is a degree of uncertainty about future levels of funding for PCCs. However, the Group has determined that this uncertainty is not yet sufficient to provide an indication that the assets of the Group might be impaired as a result of a need to close facilities and reduce levels of service provision.
- **Income & Expenditure** – a judgement has been made regarding the recognition of income and expenditure between the PCCs and Chief Constable's accounts to reflect financial resources of the PCC consumed at the request of the Chief Constable. The basis adopted for this allocation was determined by the Group in accordance with the subjective activities for each corporate body included in the CIES. In arriving at this approach, interested parties, including senior management in both corporate bodies were consulted and careful consideration given to the Police Reform and Social Responsibility Act 2011 and Home Office guidance. All income/expenditure is received/paid by the PCC, and no actual cash transaction or events take place between the two entities.
- **Comprehensive Income and Expenditure Statement (CIES)** - Under CIPFA guidance the CIES is reported on the basis of organisation structure, reflecting the way in which the organisation operates or manages its services. For Surrey Police the CIES has been set out to show costs subjectively, reflecting the reporting basis for the monthly corporate report that is written for both the Chief Officer Group and the PCC.
- **Working capital** – Working capital has been judged as being attributable in full to the PCC. The PCC controls the treasury management function and all bank accounts, therefore no working capital balances (cash, current debtors and liabilities) are recognised in the Chief Constable's Balance Sheet.
- **Employee benefit accrual for accumulated absences** - the PCC has to determine whether the leave accrual should be accounted for in the PCC or Chief Constables accounts. As the majority of employee costs are accounted for in the Chief Constables accounts the leave accrual has been accordingly matched and accounted for on the Chief Constables Balance Sheet. The calculation is based on staff annual leave records and an average cost for each grade.

- **Pensions Actuarial Assumptions** – The value of the liabilities for IAS19 purposes is heavily dependent on assumptions made by the Group’s actuaries, Hymans Robertson and GAD. The financial assumptions reflect market expectations at the reporting date. Changes in market conditions that result in changes in the net discount rate (essentially the difference between the discount rate and the assumed rates of increase of salaries, deferred pension revaluation or pension-in-payment) can have a significant effect on the value of the liabilities reported. A reduction in the net discount rate will increase the assessed value of liabilities as a higher value is placed on benefits paid in the future. A rise in the net discount rate will have an opposite effect of similar magnitude. The effect of a change in the net discount rate on the value placed on the liabilities of each scheme is shown in the sensitivity analysis schedule below. There is also uncertainty around the life expectancy of the UK population. The value of current and future pension benefits will depend on how long they are assumed to be in-payment. The mortality assumptions have changed from the previous accounting period to take account of recent mortality experience. Life expectancy is based on the Fund’s VitaCurves with improvements in line with the CMI 2023 model, an allowance for smoothing of recent mortality experience and long-term rates of improvement of 1.5% p.a. for males and females.

- **Impact of Pension Remedy** - The McCloud and Sargeant judgements concerned the introduction of career average revalued earnings (CARE) pension schemes to replace the former final salary-based pension schemes as part of the Hutton recommendation to reform public service pension schemes. Under the changes introduced to each scheme, members were required to transfer to the new schemes from the transition date of the new schemes, this was 1 April 2014 for the police staff scheme (LGPS) and 1 April 2015 for the Police pension scheme.

There was protection provided for older members under each scheme known as ‘transitional protection’. The McCloud and Sargeant judgements have upheld the claimants’ cases that the method of implementation of the new schemes discriminated against younger members. The government was refused leave to appeal the McCloud and Sargeant Judgements on 27 June 2019. This means various parties return to the respective employment tribunals to formulate a remedy which will resolve the age discrimination of the pension changes.

In respect of the Police pension schemes, a case management was held in October 2019 resulted in an Order including an interim declaration that claimants are entitled to be treated as if they had been given full transitional protection and had remained in their existing scheme after 1 April 2015. The Government later issued a Ministerial Statement on 25 March 2020 that non-claimants would also be treated in the same way. On 16 July 2020, HM Treasury issued a consultation on transitional arrangements for public sector pensions to eliminate discrimination identified via McCloud/Sargeant cases. This meant that members of the pension scheme on or before 31 March 2012 and on or after 1 April to be eligible for the remedy.

On 4 February 2021, HM Treasury issued a response to the consultation confirming remedy arrangement requirements that were set out in the consultation with members being given a choice as to whether they retain benefits from their legacy pension scheme, or their new scheme, during the remedy period of 2015 to 2022 so as not to disadvantage any of those members. This choice will be deferred for members until retirement which creates further uncertainty of impact for employers. The legacy pension schemes will then be removed from April 2022 and replaced by the new pension schemes originally introduced in 2015 as it was only the transitional arrangements that were found to be discriminatory, not the actual new pension schemes.

IAS 19 pension actuarial reports include these impacts and provide for them within the 2024/25 accounts of the CC for both police and staff pension schemes.

- **Insurance Actuarial Assumptions**

The Group annually reviews the appropriateness of its insurance funding. Independent Actuaries Arthur J Gallagher Insurance Brokers Ltd (AJG) undertook a review on the adequacy of our insurance claim provision and reserves. The review utilises recognised actuarial techniques and generally accepted principles to forecast ultimate claims costs. All reviews are carried out by qualified actuaries in the core AJG team dedicated to the contract. The underlying assumptions and methodologies used in the reports are then peer-reviewed by a colleague independent to the core team.

Note 2 – Going Concern

Going Concern Section 1 – Underlying Principle

These accounts have been prepared on a going concern basis that the authority will continue in operational existence for the foreseeable future. The Chief Constable of Surrey has assessed going concern and that cash flow requirements can be met for the assessment period to March 2027.

The provisions in the Code of Audit Practice in respect of going concern reporting requirements reflect the economic and statutory environment in which local authorities operate. These provisions confirm that, as policing bodies cannot be created or dissolved without statutory prescription, they must prepare their financial statements on a going concern basis of accounting. Local authorities and policing bodies carry out functions essential to the local community and are themselves revenue-raising bodies (with limits on their revenue-raising powers arising only at the discretion of central government). If a policing body were in financial difficulty, the prospects are thus that alternative arrangements might be made by central government either for the continuation of the services it provides or for assistance with the recovery of a deficit over more than one financial year. As a result of this, it would not therefore be appropriate for the financial statements of a policing body to be provided on anything other than a going concern basis. Accounts drawn up under the Code therefore assume that policing services will continue to operate for the foreseeable future. Surrey Police accounts therefore assume that Surrey Police will continue to operate for the foreseeable future.

Police funding is under the remit of the Home Office, for 2025/26 the Home Office approved a 1 year settlement for Police Bodies. Police and Crime Commissioners (PCCs) will have the flexibility to raise the police precept (the portion of Council Tax allocated to policing) by up to £14 for a Band D property, potentially generating an extra £329.8m.

Summary Table

Year	Total Police Funding	Increase from Previous Year	Funding to Police Forces	Notable Features
2024-25	£18.5 billion	-	-	-
2025-26	£19.5–£19.6 billion	£1.0–£1.1 billion	£17.4 billion	Focus on neighbourhood policing, pay awards, extra officers

Going Concern Section 2 – Current & Historical Financial Position

The 2025/26 revenue budget was set in February 2025 as a balanced budget of £329.3m. A capital and investment programme budget was also set in February 2024. The capital program for 2025/26, including prior year slippage is £70.27m (£48.358m plus slippage of £21.912m) to be financed by a combination of capital receipts, borrowing and revenue contributions. The capital programme supports investment in the Estate Strategy, Fleet Replacement and Equipment, Information Technology, Regional Schemes, Operations and Change Projects. This is essential to ensure fit-for-purpose services along with delivering revenue savings to balance the budget over the medium term financial plan period to 2026/27.

The medium term financial forecast was revised as part of the budget setting process and includes an estimated savings requirement totalling £18.2m over the 4 year period of the strategy with £6.9m being required in 2025/26. The General Reserves are projected to remain at 3% of net budget which is the minimum level set by the s.151 finance officer. Work is ongoing within the force as part of the Transformation Programme to identify areas to make efficiency and savings and/or generate income, with the aim of setting a balanced budget in 2025/26 and beyond.

Going Concern Section 3 – Cash Position

Surrey Police had a cash equivalent balance of £31.1m at 31 January 2026 compared to £47.0m at 31 March 2025. This includes £31.1m held for investment by Surrey County Council available within 24 hours (£45.7m at 31 March 2025). Surrey Police has no long-term non-property investments. Whilst there is uncertainty on income, Surrey Police remains confident in its ability to maintain sufficient cash for its

services for 12 months from date of approval and has a borrowing strategy in place to borrow against capital investment as necessity arises. Surrey Police is also able to borrow short term for cash flow purposes if needed.

In a 'stressed' case scenario whereby income is constrained Surrey Police has sufficient levels of reserves and investments that it would not run out of cash in the short-term.

The forecasted cash flow as of 31 March 2027 shows that the Chief Constable of Surrey will have enough cash to continue operating as a going concern for the rest of 2025/26 and 2026/27.

Going Concern Section 4 – Conclusion

As a result of this assessment these accounts have been prepared on a going concern basis, Surrey Police has adequate reserves and a plan to produce a balanced budget in 2025/26 and 2026/27.

Note 3 - Events After the Balance Sheet Date

When an event occurs after the Balance Sheet date which provides evidence of conditions that existed at the Balance Sheet date an adjusting event occurs, and the amounts recognised in the Statement of Accounts will be adjusted to take into account any values that reflect the adjusting event. Where an event occurs after the Balance Sheet date that is indicative of conditions that arose after the Balance Sheet date, the amounts recognised in the Statement of Accounts are not adjusted but disclosed as a separate note to the accounts. Events after the Balance Sheet date are reflected up to the date when the Statement of Accounts is authorised for issue and published.

The Statement of Accounts was authorised for issue by the Chief Finance Officer on 18 February 2026. Events taking place after this date are not reflected in the financial statements or notes. Where events taking place before this date provide information about conditions existing at 31 March 2025, the figures in the financial statements and notes have been adjusted in all material respects to reflect the impact of this information. There are no material non-adjusted events to report.

Note 4 - Assumptions Made about the Future and Other Major Sources of Estimation Uncertainty

The Statement of Accounts contains estimated figures that are based on assumptions made by the Chief Constable about the future or that are otherwise uncertain. Estimates are made taking into account historical experience, current trends and other relevant factors. However, because balances cannot be determined with certainty, actual results could be materially different from the assumptions and estimates.

The items in the Chief Constable's Balance Sheet at 31 March 2025 for which there is a significant risk of material adjustment in the forthcoming financial year are as follows:

Item	Uncertainties	Effect if Actual Results Differ from Assumptions
Pensions Liability	<p>Estimation of the net liability to pay pensions depends on a number of complex judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates and expected returns on pension fund assets. The Governments Actuary's Department have been engaged to provide the Group with expert advice about the assumptions to be applied for the Police Pension Schemes and Hymans Robertson LLP provides the same advice for the Police Staff Pension Scheme.</p> <p>Pension assumptions now include the impact of 'McCloud/Sargeant' transitional protections for both officer and staff pension schemes to better reflect the Fund's local assumptions, particularly those for salary increases and withdrawal rates. The Fund's actuary also carried out calculations in order to estimate the impact that the Guaranteed Minimum Pension (GMP) equalisation will have on the pension fund liabilities.</p>	<p>The effects on the net pension liability of changes in individual assumptions can be measured. For instance, a 0.5% decrease in the real discount rate assumption would result in an increase in the staff scheme pension liability of £35.1m and an increase in the police officer pension scheme pension liability of £102.0m. However, the assumptions interact in complex ways. During 2024/25, the CC's actuaries advised that the net pension liability for police officers had decreased in by £151.0m as a result of revised actuarial assumptions.</p> <p>The staff pension for the CC is a deficit of £2.7m.</p>
Pensions Costs	<p>There are three pension schemes for police officers, the 2006 Police Officer Pension Scheme (NPPS), the Police Pension Scheme (PPS) and the Police Pension Scheme 2015 (2015 scheme); all of which are unfunded, defined benefit schemes. An unfunded scheme treated as a defined benefit scheme has no investment assets to meet its pension liability the Group must generate cash to meet the actual pension payments as they fall due.</p>	<p>The benefits payable are funded by contributions from employers and police officers and any shortfall is met by a top up grant from the Home Office of £8.2m (£12.0m for 2023/24) and other Pension Grant to the PCC. Further details of the schemes can be found in the Police Officer Pension Fund Accounts.</p>

Note 5 -Expenditure and Funding Analysis

The Expenditure and Funding Analysis note shows how annual expenditure is used and funded from resources (government grants and council tax) by police bodies in comparison with resources consumed or earned in accordance with generally accepted accounting practices.

2023/24				2024/25		
Net Expenditure Chargeable to General Fund	Adjustments Note 6	Net Expenditure in the CIES		Net Expenditure Chargeable to General Fund	Adjustments Note 6	Net Expenditure in the CIES
£000	£000	£000		£000	£000	£000
92,003	36,938	128,941	Police Payroll	99,481	38,767	138,248
7,577	0	7,577	Police Overtime	7,083		7,083
80,492	(585)	79,907	Staff Payroll	86,052	(1,338)	84,714
2,556	0	2,556	Staff Overtime	2,177		2,177
611	0	611	Agency	759		759
1,522	0	1,522	Training	1,360		1,360
3,864	0	3,864	Other Payroll Costs	5,476		5,476
14,413	0	14,413	Premises	12,133		12,133
35,479	0	35,479	Supplies and Services	34,086		34,086
5,227	0	5,227	Transport	6,087		6,087
8,915	0	8,915	Capital Charges: Depreciation, Amortisation, Impairment (Proxy)	12,976		12,976
(25,915)	0	(25,915)	Income	(34,940)		(34,940)
0	0	0	Rounding	0	(1)	(1)
226,744	36,353	263,097	Net Cost of Services	232,730	37,428	270,158
(226,744)	0	(226,744)	Other Income and Expenditure	(232,730)	0	(232,730)
0	36,353	36,353	Deficit on Provision of Services	0	37,428	37,428

*Capital charges in 2024/25 includes a figure of £1.408m for downward PPE revaluations.

Note 6 - Adjustments between Accounting Basis and Funding Basis under Regulations

The table below details the adjustments made to the Total Comprehensive Income and Expenditure Statement recognised by the Chief Constable in the year, in accordance with proper accounting practice to the resources that are specified by statutory provisions as being available to the Chief Constable to meet future capital and revenue expenditure.

2024/25	General Fund Balance	Movement in Unusable Reserves
	£000	£000
Adjustments to the Revenue Resources		
Amounts by which income and expenditure included in the Comprehensive Income and Expenditure Statement are different from revenue for the year calculated in accordance with statutory requirements:		
Pension cost (transferred to (or from) the Pensions Reserve)	(37,661)	37,661
Holiday pay (transferred to the Accumulated Absences reserve)	233	(233)
Total Adjustments	(37,428)	37,428

2023/2024	General Fund Balance	Movement in Unusable Reserves
	£000	£000
Adjustments to the Revenue Resources		
Amounts by which income and expenditure included in the Comprehensive Income and Expenditure Statement are different from revenue for the year calculated in accordance with statutory requirements:		
Pension cost (transferred to (or from) the Pensions Reserve)	(36,146)	36,146
Holiday pay (transferred to the Accumulated Absences reserve)	(207)	207
Total Adjustments	(36,353)	36,353

Note 7 - Grant Income

Taxation and Non-Specific Grant Income

The Chief Constable credited the following grants to the Comprehensive Income and Expenditure Statement in 2024/25:

2023/24		2024/25
£000		£000
(0)	Non-ringfenced government grants	(0)
(0)	Total	(0)

Grants & Contributions Credited to Services

31 March 2024		31 March 2025
£000		£000
(881)	Counter Terrorism	(801)
(4,059)	HO Police Uplift Programme	(6,166)
(594)	Safer Streets	(296)
(77)	County Lines	(69)
(567)	Victim Services	(393)
(160)	Cyber Crime	(274)
(522)	Other Grants and Contributions	(170)
(6,860)	Total Specific Grants	(8,169)

Note 8 - Unusable Reserves

31 March 2024		31 March 2025	
£000		£000	
1,461,040	Pension Reserve	1,308,485	
1,589	Accumulated Absences Account	1,356	
1,413,015	Total	1,309,841	

Pension Reserve

31 March 2024		31 March 2025	
£000		£000	
1,411,633	Balance 1 April	1,461,040	
13,261	Re-measurements of the net defined benefit (liability)/asset	(190,216)	
91,447	Reversal of items relating to retirement benefits debited or credited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement	95,487	
(55,301)	Employer's pensions contributions and direct payments to pensioners payable in the year	(57,826)	
1,461,040	Balance 31 March	1,308,485	

The Pensions Reserve reflects the timing adjustments arising from the different arrangements for accounting for post-employment benefits and for funding benefits in accordance with statutory provisions [Statutory Instrument No. 2010/454]. Post-employment benefits are accounted for in the Comprehensive Income and Expenditure Statement as the benefits are earned by employees accruing years of service, updating the liabilities recognised in line with inflation assumptions, changing assumptions and investment returns on any resources set aside to meet the costs. However, statutory arrangements require benefits earned, to be financed as the employer makes contribution to pension funds, or eventual payment of any pensions for which it is directly responsible. The debit balance on the Pensions Reserve therefore shows a substantial shortfall in the benefits earned by past and current employees and the resources set aside to meet them. The statutory arrangement will ensure that funding will have been set aside by the time the benefits come to be paid.

Accumulated Absences Account

31 March 2024		31 March 2025
£000		£000
1,382	Balance 1 April	1,589
(1,382)	Settlement or cancellation of accrual made at the end of the preceding year	(1,589)
1,589	Amounts accrued at the end of the current year	1,356
207	Amount by which officer remuneration charged to the Comprehensive Income and Expenditure Statement on an accruals basis is different from remuneration chargeable in year in accordance with statutory requirements	(233)
1,589	Balance 31 March	1,356

The Accumulated Absences Account reflects the differences that would otherwise arise on the General Fund Balance from accruing for compensated absences earned but not taken in the year, e.g. annual leave entitlement carried forward at 31 March 2025. Statutory arrangements require that the impact on the General Fund Balance is offset by transfers to mitigate the impact on Council Tax.

Note 9 - Debtors

Debts outstanding at 31 March 2025 are as follows:

31 March 2024		31 March 2025
£000		£000
110	Other Receivable Amounts	110
110	Total	110

This debtor relates to the restructuring provision, representing PCC funding to match provision.

Note 10 - Creditors

Payments due at 31 March 2025 are as follows:

31 March 2024	31 March 2025
£000	£000
(1,589) Other payables	1,356
(1,589) Total Creditors	1,356

This creditor relates to the Accumulated Absences Reserve.

Note 11 - Provisions

Provisions held at 31 March 2025 are as follows:

Current Provisions	
31 March 2024	31 March 2025
£000	£000
(110) Opening Balance	(110)
0 Increase in provision during year	0
0 Utilised during year	0
(110) Closing Balance	(110)

Restructuring Provision

The restructuring provision has been created for restructuring costs in accordance with strategic change programmes that have formal plans or supporting business cases as at 31 March 2024. These change programmes are either in the process of being implemented or are planned to be implemented during 2025/26.

Note 12 - Joint Audit Committee

Under the governance arrangements for policing, the Chief Constable and the PCC have a Joint Audit Committee to provide independent and effective assurance about the adequacy of financial management and reporting. The Committee help to raise the profile of internal control, risk management and financial reporting issues within Surrey Police and provide a forum for discussion with internal and external auditors.

Members' Allowances for the Joint Audit Committee are:

Members' Allowances	£2,189.24 per annum
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Chair Allowance	£3,027.96 per annum
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Note 13 - Collaborations

The Police and Crime Commissioner and the Chief Constable for Surrey continues to develop joint working arrangements with other agencies principally with other south east region Police and Crime Commissioners and in particular the Sussex Police and Crime Commissioner and Chief Constable.

The Police and Crime Commissioners and Chief Constables of Surrey and Sussex Police have entered into a legal arrangement (section 22A agreement) to provide a number of services jointly with other police forces. Each of these services is managed by one of the forces and includes a mix of staff from both forces. The net cost of each service agreed to be provided jointly under the Section 22A agreement, which cannot be directly attributable to each force, are shared on a formula basis of Surrey 45%; Sussex 55%.

In 2024/25 the services provided jointly, included the Operations and Specialist Crime departments along with a number of support functions and projects. Each Force accounts for their share of total income and expenditure and assets in the Comprehensive Income and Expenditure Statement and Balance Sheet respectively.

Each Force accounts for their share of total income and expenditure and assets in the Comprehensive Income and Expenditure Statement and Balance Sheet respectively.

The following table illustrates the Surrey share of the collaborated service costs.

Surrey Share 2023/24	Collaboration Area	Surrey Share 2024/25
£m		£m
6.9	Commercial and Finance Services**	9.3
2.3	Corporate Services	2.9
0	Criminal Justice & Custody	0
12.7	Digital, Data and Technology	13.7
0	Enterprise Resource Planning	0.3
19.4	Operations & Protective Security	20.3
4.3	People Services	4.9
23.5	Specialist Crime	25.3
69.1	Total	76.7

*Now Reported at Portfolio level

**Commercial and Finance Services includes Estates & Facilities (£2.0m), Joint Transport (£5.6m), Finance (£1.5m) and Capital (£0.2m)

Note 14 - Officers' Remuneration

The Accounts and Audit Regulations 2015 requires the disclosure of remuneration details for police officers and police staff whose gross remuneration exceeded £50,000. In addition, remuneration details for senior employees, those earning a salary of over £150,000 and those in command of the Chief Constable of Surrey organisation are also required to be disclosed as 'Remuneration Paid to Senior Employees'.

Remuneration is defined, by the regulations, as all sums subject to income tax, including expenses, but excluding employer pension contributions. This includes payments of accrued overtime, as well as annual increments, allowances, bonuses and pay awards. There are a small number of employees included that are seconded to other agencies. These costs are fully recovered.

The table below shows the numbers of police officers and police staff with remuneration in excess of £50,000. This table excludes the senior employee positions shown separately.

No. Employees	CC Gross Remuneration	No. Employees
31-Mar-24	£	31-Mar-25
467	50,000 to 54,999	480
312	55,000 to 59,999	410
180	60,000 to 64,999	234
117	65,000 to 69,999	151
40	70,000 to 74,999	79
15	75,000 to 79,999	26
21	80,000 to 84,999	17
12	85,000 to 89,999	22
14	90,000 to 94,999	8
8	95,000 to 99,999	12
3	100,000 to 104,999	9
2	105,000 to 109,999	6
0	110,000 to 114,999	1
3	115,000 to 119,999	2
1	120,000 to 124,999	0
1	125,000 to 129,999	3
0	130,000 to 134,999	0
1	135,000 to 139,999	1
0	145,000 to 149,999	1
1,197	Total	1,462

Remuneration for Senior Officers with the responsibility for the management of Surrey Police were:							
			2024/2025				
Position	Position Start Date	Position End Date	Salary, Fees & Allowances	Employers Pension Contribution	Benefit in kind	Annual Leave not yet taken	Total Remuneration
			£	£	£	£	£
Police Officers							
Chief Constable (T De Meyer)	01/04/2023		187,505	61,347			248,852
Deputy Chief Constable	23/09/2019		155,984	50,687			206,671
Assistant Chief Constable	10/01/2024		128,995	42,337		89	171,421
Assistant Chief Constable	10/01/2024		129,857	42,337			172,194
Assistant Chief Constable	10/01/2024		148,025	47,016			195,041
Chief Superintendent	01/04/2021		109,887	38,066			147,953
Chief Superintendent	14/10/2019		114,391	38,066			152,457
Chief Superintendent	16/12/2019		113,464	38,066			151,530
Chief Superintendent	01/05/2022		112,890	37,919		3077	153,886
Chief Superintendent	01/07/2023		102,084	35,313			137,397
Chief Superintendent	04/01/2024		102,597	34,780		570	137,947
Chief Superintendent	01/09/2024		61,483	20,513		3861	85,857
Chief Superintendent	01/09/2024		58,403	20,108		2388	80,899
Chief Superintendent	01/09/2024		61,590	20,512		1414	83,516
Police Staff							
Head of Corporate Communications	16/07/2018		93,269	14,208			107,478
Chief Operating Officer -See Note 1	01/07/2021		179,490	27,741			207,231
TOTAL CHIEF CONSTABLE			1,859,914	569,016	0	11,399	2,440,330

Note 1-The incumbent of this role was the Chief Information Officer but that persons role has been expanded and renamed accordingly

Remuneration for Senior Officers with the responsibility for the management of Surrey Police were:							
			2023/2024				
Position	Position Start Date	Position End Date	Salary, Fees & Allowances	Employers Pension Contribution	Benefit in kind	Annual Leave not yet taken	Total Remuneration
			£	£	£	£	£
Police Officers							
Chief Constable (T De Meyer)	01/04/2023		173,677	49,804		6,386	229,867
Deputy Chief Constable	23/09/2019		145,834	41,417		1,585	188,836
Assistant Chief Constable	07/10/2019	31/12/2023	111,828	29,037			140,865
Assistant Chief Constable	16/12/2019	29/02/2024	127,025	35,072			162,097
Assistant Chief Constable	10/01/2024		28,751	8,052		1,438	38,241
Assistant Chief Constable	10/01/2024		28,751	8,052		1,106	37,909
Assistant Chief Constable	10/01/2024		32,927	9,072			41,999
Chief Superintendent	01/04/2021		101,733	30,766			132,499
Chief Superintendent	09/06/2014	31/03/2023	106,663			10,692	117,355
Chief Superintendent	14/10/2019		107,151	30,766			137,917
Chief Superintendent	16/12/2019		106,876	30,766			137,642
Chief Superintendent	01/05/2022		100,936	29,548			130,484
Chief Superintendent	01/07/2023		73,951	21,733			95,684
Chief Superintendent	04/01/2024		24,073	7,132			31,205
Police Staff							
Head of Corporate Communications	16/07/2018		84,166	13,000			97,166
Chief Information Officer	01/07/2021		156,598	24,057			180,655
TOTAL CHIEF CONSTABLE			1,510,940	368,274	0	21,207	1,900,421

Exit Packages

The 2024/25 Code requires disclosure of the number and cost of exit packages agreed, including:

- Number of packages agreed (in bands of £20k up to £100k and £50k thereafter)
- Analysis between compulsory redundancies and "other" agreed departures
- Total cost for each band

Total number of exit packages by cost band	Total cost of exit packages in each band (£)	Exit cost band (including special payments)	Total number of exit packages by cost band	Total cost of exit packages in each band (£)
2023/24	2023/24		2024/25	2024/25
4	27,373	£0-£20,000	0	0
2	95,498	£40,001-£60,000	3	148,440
0	0	£60,001-£80,000	1	71,199
1	129,291	£100,001-£150,000	0	0
0	0	£150,001-£200,000	1	161,118
7	252,162	TOTAL	5	380,757

The numbers and total amounts of exit packages paid to employees were as shown in the table above. All payments were voluntary redundancies.

Note 15 - External Audit Costs

The Chief Constable incurred the following costs in relation to the audit of the Statement of Accounts services provided by external auditors to the Chief Constable:

2023/24		2024/25
£000		£000
44.2	Fees payable to Ernst & Young with regard to external audit services carried out by the appointed auditor for the year	50.6
0	Adjustment to Standard EY fees 21/22	9.8
0	Adjustment to Standard EY fees 22/23	(19.3)
44.2	Total	41.1

Note 16 - Related Parties

The Chief Constable is required to disclose material transactions with related parties – bodies or individuals that have the potential to control or influence the Chief Constable or to be controlled or influenced by the Chief Constable. Disclosure of these transactions allows readers to assess the extent to which the Chief Constable might have constrained in its ability to operate independently or might have secured the ability to limit another party's ability to bargain freely with the Chief Constable.

The Chief Executive of the Police and Crime Commissioner for Surrey has written to all Chief Officers of the Chief Constable to collect this information on behalf of the Group. Responses were received from all recipients of the letter and the following related party transactions are disclosed for the 2024/25 year in respect of the Chief Constable.

Legal services were provided to the Surrey Police Group of circa £2,506,297 (2023/24 £1,917,011) by Weightmans LLP Solicitor in the normal course of business during the year, Ms Hannah Walsh (Solicitor to the Surrey Police Group from 1 April 2017) is employed by Weightmans LLP.

Central Government has effective control over the general operations of Chief Constable as it is responsible for providing the statutory framework within which the Chief Constable operates and provides the majority of funding to the Group. Grants received from Central Government by the Group are set out in the Police and the Crime Commissioner for Surrey Group accounts 2024/25.

Note 17 - Defined Benefit Pension Scheme

As part of the terms and conditions of employment of its officers and other employees, the Group offers retirement benefits. Although these benefits will not actually be payable until employees retire, the Chief Constable has a commitment to make the payments that need to be disclosed at the time that employees earn their future entitlement. These commitments are included in the Chief Constables Accounts and consolidated into the Group Accounts.

The Chief Constable participates in separate pension schemes for police staff and police officers:

- **The Local Government Pension Scheme (LGPS) for police staff employees**, administered locally by Surrey County Council – this is a funded defined benefit scheme, meaning that the Group and employees pay contributions into a fund, calculated at a level intended to balance the pension liabilities with investment assets. Up to 31 March 2014 the scheme was based on final salary but from 1 April 2014 the scheme has been based on career average.
- **The Police Pension Schemes for police officers** – these are unfunded defined benefit final salary scheme, the funding arrangements of which are contained in the Police Pension Fund Regulations 2007 (SI 2007/1932). The Group and employees pay contributions into the fund during the year, but there is no investment assets built up to meet the pension liabilities and payments as they fall due. The regulations require that if the pension fund does not have enough funds to meet the cost of pensions in any year, the amount required to meet the deficit must be transferred from the Group to the pension fund. Subject to Parliamentary scrutiny and approval, up to 100% of this amount is then recouped by the Group in the form of a top-up grant paid by Central Government. Conversely, if the police pension fund is in surplus for the year, the surplus is required to be transferred from the pension fund to the Group, which in turn is required to pay the amount to central Government.

The costs of retirement benefits are recognised in the Net Cost of Services when they are earned by employees, rather than when the benefits are eventually paid as pensions. In accordance with IAS 19 requirements, the amount includes current and past service costs, curtailments and settlements, together with the gains/losses on the police injury pension. The current service cost and valuation of the Schemes as at 31 March 2024 have been produced by actuaries. The following transactions reflect the total charges in the Chief Constable's Comprehensive Income and Expenditure Statement. Although these benefits will not actually be payable until employees retire, the Group has a commitment to make the payments for those benefits and to disclose them at the time the employee earns them.

Virgin Media Judgement

In June 2023, the UK High Court (Virgin Media Limited v NTL Pension Trustees II Limited) ruled that certain historical amendments to contracted-out defined benefit schemes were invalid unless accompanied by the appropriate actuarial confirmation. This judgment has now been upheld by the Court of Appeal. The Local Government Pension Scheme is a contracted-out defined benefit scheme, and amendments were made between 1996 and 2016 that may affect member benefits.

Work is being carried out by the Government Actuary's Department, as the Local Government Pension Scheme actuary to assess whether section 37 certificates are in place for all amendments and some of these have been confirmed; however, at the date of these financial statements, the full assessment is not complete. Until this analysis is concluded, we are unable to determine whether there is any impact on the liabilities or if it can be reliably estimated. As a result, SPCC does not consider it necessary to make any allowance for the potential impact of the Virgin Media case in its financial statements.

2023/24
Comprehensive Income and Expenditure Statement
Cost of Services

CC LGPS	Police Officers	Total		CC LGPS	Police Officers	Total
£000	£000	£000		£000	£000	£000
11,945	14,460	26,405	Service cost comprising:			
79	0	79	Current service cost	11,184	15,620	26,804
(18,725)	0	(18,725)	Past service cost	7	0	7
17,958	65,730	83,688	Financing and Investment Income and Expenditure	(21,700)	0	(21,700)
			Net interest expense	21,846	68,530	90,376
11,257	80,190	91,447	Total charged to Surplus and Deficit on Provision of Services	11,337	84,150	95,487

2023/24
Other post-employment benefits charged to the
Comprehensive Income and Expenditure
Statement

CC LGPS	Police Officers	Total		CC LGPS	Police Officers	Total
£000	£000	£000		£000	£000	£000
			Re-measurement of the net defined benefit liability comprising:			
(28,383)	0	(28,383)	Return on plan assets (excluding the amount included in the net interest expense)	(2,833)	0	(2,833)
12,607	22,740	35,347	Actuarial gains and losses - experience	(3,654)	(4,110)	(7,764)
(2,103)	0	(2,103)	Actuarial gains and losses -arising on changes in demographic assumptions	(657)	(2,140)	(2,797)
(27,538)	(29,980)	(57,518)	Actuarial gains and losses -arising on changes in financial assumptions	(74,191)	(184,230)	(258,421)
65,918	0	65,918	Asset Ceiling Adjustment	81,599	0	81,599
20,501	(7,240)	13,261	Total charged to Surplus and Deficit on Provision of Services	264	(190,480)	(190,216)
31,758	72,950	104,708	Total charged to the Comprehensive Income and Expenditure Statement	11,601	(106,330)	(94,729)

2023/24

2024/25

CC LGPS	Police Officers	Total		CC LGPS	Police Officers	Total
Movement in Reserves Statement						
£000	£000	£000		£000	£000	£000
(11,257)	(80,190)	(91,447)	Reversal of net charges made to the Surplus or Deficit on the Provision of Services	(11,337)	(84,150)	(95,487)
			Actual amount charged against the general fund balance for pensions in the year:			
11,981	43,320	55,301	Employers' contributions payable to scheme	12,546	45,280	57,826
724	(36,870)	(36,146)		1,209	(38,870)	(37,661)

2023/24			Pensions Assets and Liabilities Recognised in the Balance Sheet	2024/25		
CC LGPS	Police Officers	Total		CC LGPS	Police Officers	Total
£000	£000	£000		£000	£000	£000
(447,934)	(1,457,420)	(1,905,354)	Present value of the defined obligation	(478,468)	(1,305,810)	(1,784,278)
444,314	0	444,314	Fair value of plan assets	475,793	0	475,793
(3,620)	(1,457,420)	(1,461,040)	Net (liability) / asset arising from the defined benefit obligation	(2,675)	(1,305,810)	(1,308,485)

2023/24				2024/25		
CC LGPS	Police Officers	Total	Movements in the Value of Scheme Assets	CC LGPS	Police Officers	Total
£000	£000	£000		£000	£000	£000
391,272		391,272	Opening fair value of scheme assets	444,314	0	444,314
18,725		18,725	Interest income	21,700		21,700
			Re-measurement gain / (loss):			
28,383		28,383	- The return on plan assets, excluding the amount included in the net interest expense *	2,833		2,833
11,981	43,320	55,301	Contributions from employer	12,546	45,280	57,826
	0	0	Other Experience	0	0	0
4,090	10,890	14,980	Contributions from employees into the scheme	4,385	12,770	17,155
0	140	140	Transfers in	0	60	60
(10,137)	(54,350)	(64,487)	Benefits Paid/Fair value of plan assets	(9,985)	(58,110)	(68,095)
444,314	0	444,314	Net (liability) / asset arising from the defined benefit obligation	475,793	0	475,793

2023/24			Movements in the Value of Scheme Liabilities	2024/25		
CC LGPS	Police Officers	Total		CC LGPS	Police Officers	Total
£000	£000	£000		£000	£000	£000
(375,115)	(1,427,790)	(1,802,905)	Opening balance at 1 April	(447,934)	(1,457,420)	(1,905,354)
(11,945)	(14,460)	(26,405)	Current service cost	(11,184)	(15,620)	(26,804)
(17,958)	(65,730)	(83,688)	Interest cost	(21,846)	(68,530)	(90,376)
(4,090)	(10,890)	(14,980)	Contributions from scheme participants	(4,385)	(12,770)	(17,155)
			Remeasurement gains and losses:			
(12,607)	(22,740)	(35,347)	- Actuarial gains / (losses) experience:	3,654	4,110	7,764
2,103	0	2,103	- Actuarial gains / (losses) from changes in demographic assumptions	657	2,140	2,797
27,538	29,980	57,518	- Actuarial gains / (losses) from changes in financial assumptions	74,191	184,230	258,421
(79)	0	(79)	Past service cost	(7)	0	(7)
0	(140)	(140)	Transfers in	0	(60)	(60)
10,137	54,350	64,487	Benefits / transfers paid	9,985	58,110	68,095
(65,918)	0	(65,918)	Asset Ceiling Adjustment	(81,599)	0	(81,599)
(447,934)	(1,457,420)	(1,905,354)	Net (liability) / asset arising from the defined benefit obligation	(478,468)	(1,305,810)	(1,784,278)

* Investment returns have increased and this results in a decrease of £25.5m compared to a prior year increase of £44.5m on the 'Return on assets excluding amounts included in net interest expense' line within the Balance Sheet movements in the Value of Scheme Assets table.

LGPS – Pension Scheme – Assets comprised of:
Fair value of scheme assets

2023/24		2024/25	
CC		CC	
£000		£000	
	EQUITY SECURITIES		
5,855	Consumer	4,609	
7,089	Manufacturing	8,443	
0	Energy and Utilities	0	
5,882	Financial Institutions	6,237	
6,047	Health and Care	5,807	
10,657	Information Technology	10,131	
0	Other	399	
35,530	Subtotal EQUITY SECURITIES	35,626	
	DEBT SECURITIES		
0	UK Government	0	
0	Subtotal DEBT SECURITIES	0	
	PRIVATE EQUITY		
68,005	All	0	
68,005	Subtotal PRIVATE EQUITY	0	
	REAL ESTATE		
14,043	UK Property	26,462	
7,779	Overseas Property	69,567	
21,822	Subtotal REAL ESTATE	96,029	
	INVESTMENT FUNDS & UNIT TRUSTS		
247,586	Equities	262,449	
64,753	Bonds	69,893	
312,339	Subtotal INVESTMENT FUNDS & UNIT TRUSTS	332,342	
	DERIVATIVES		
(254)	Foreign Exchange	1,776	
(254)	Subtotal DERIVATIVES	1,776	
	CASH and CASH EQUIVALENTS		
6,872	All	10,020	
6,872	Subtotal PRIVATE EQUITY	10,020	
	Rounding		
444,314	Total Assets	475,793	

The significant assumptions used by the actuary have been:

2023/24	LGPS	2024/25
Long term expected rate of return on assets		
12%	EQUITY SECURITIES	5.5%
12%	DEBT SECURITIES	5.5%
12%	PRIVATE EQUITY	5.5%
12%	REAL ESTATE	5.5%
12%	INVESTMENT FUNDS & UNIT TRUSTS	5.5%
12%	DERIVATIVES	5.5%
Mortality assumptions - current pensioners		
21.3	Men	21.2
24.3	Women	24.3
Mortality assumptions - future pensioners		
22.3	Men	22.2
25.9	Women	25.8
Financial assumptions		
2.8%	Rate of inflation	2.8%
3.8%	Rate of increase in salaries	3.8%
2.8%	Rate of increase in pensions	2.8%
4.9%	Rate for discounting scheme liabilities	5.8%

2023/24	Police Officer Schemes	2024/25
Mortality assumptions		
Longevity at retirement for 65-year-old current pensioners		
Mortality assumptions - current pensioners		
21.9	Men	21.9
23.6	Women	23.9
Mortality assumptions - future pensioners		
23.6	Men	23.3
25.1	Women	25.2
Financial assumptions		
2.6%	Rate of inflation	2.7%
3.9%	Rate of increase in salaries	3.5%
2.6%	Rate of increase in pensions	2.7%
4.8%	Rate for discounting scheme liabilities	5.7%

2023/24		2024/25
Increase by 0.5%	LGPS	Increase by 0.5%
CC £000		CC £000
1,240	Rate of increase in salaries	1,020
43,490	Rate of increase in pensions	34,990
(43,915)	Rate for discounting scheme liabilities	(35,025)

2023/24		2024/25
Increase by 0.5%	Police Officers	Increase by 0.5%
£000	Assumption	£000
17,000	Rate of increase in salaries	14,000
118,000	Rate of increase in pensions	100,000
(121,000)	Rate for discounting scheme liabilities	(102,000)

	Police Officers	
Increase by 1 year		Decrease by 1 year
£000	Assumption	£000
36,000	Longevity	28,000

The expected return on scheme assets is determined by considering the expected returns available on the assets underlying the current investment policy. Expected yields on fixed interest investments are based on gross redemption yields as at the Balance Sheet date. Expected returns on equity investments reflect long-term real rates of return experienced in the respective markets.

The cost of retirement benefits are recognised in the reported cost of services when they are earned by employees, rather than when the benefits are eventually paid as pensions. However, the charge required against council tax is based on the cash payable in the year, so the real cost of post-employment/retirement benefits is reversed out of the General Fund via the Movement in Reserves Statement.

The liabilities show the underlying commitments that the Chief Constable has in the long run to pay retirement benefits. The total liability of £1.784m has a substantial impact on the net worth of the Chief Constable as recorded in the Balance Sheet, resulting in a negative overall balance of £1.308m.

However, statutory arrangements for funding the deficit mean that the financial position of the Group remains healthy.

The deficit on the Local Government Pension Scheme will be made good by increased contributions over the remaining working life of employees, as assessed by the Scheme actuary.

Finance is only required to be raised to cover police pensions when the pensions are actually paid and is restricted to the level of employers' contribution payable by the Chief Constable and funded by the PCC.

Note 18 - Contingent Liabilities

Although the accounts include (through the establishment of provisions and creditors) known liabilities faced by the Group at 31 March 2025, they exclude potential costs where the liability is not yet established and/or the amounts are uncertain.

At 31 March 2025, the Chief Constable of Surrey had no known contingent liabilities.

Note 19 - Contingent Assets

The Chief Constable of Surrey has no contingent assets to disclose at 31 March 2025.

Note 20 - Financing and Investment Income and Expenditure

2023/24		2024/25
£000		£000
64,963	Net interest on the net defined benefit liability (asset)	68,676
64,963	Total	68,676

Note 21 - Accounting Policies

General Principles

The Statement of accounts summarises the organisation's transactions for the financial year and its position at the year-end of 31 March. The organisation is required to prepare an annual statement of accounts by the Accounts and Audit Regulations 2015, which require to be prepared in accordance with proper accounting practices. These practices primarily comprise the Code of Practice on Local Authority Accounting in the United Kingdom (the Code).

The financial statements have been prepared in accordance with the Code, issued by CIPFA and reviewed by the Financial Reporting Advisory Board (FRAB). The Code is based on approved accounting standards issued by the International Accounting Standards Board (IASB) and interpretations of the International Financial Reporting Interpretations Committee, except where these are inconsistent with specific statutory requirements. The Code also draws on approved accounting standards issued by the International Public Sector Accounting Standards Board (IPSAS) and the UK Accounting Standards Board (ASB) where these provide additional guidance.

Following the passing of the Police Reform and Social Responsibility Act 2011 the PCC and the Chief Constable of Surrey were set up as two 'corporation sole' bodies. Both bodies are required to prepare separate Statement of Accounts.

The Financial Statements (Statement of accounts) included here represent the accounts of the Chief Constable of Surrey as designated by the Police Reform and Social Responsibility Act 2011 and the Home Office Financial Management Code of Practice for the Police Service, England and Wales 2012. The accounts cover the 12 months to 31 March.

The Police Reform and Social Responsibility Act 2011 (Transitional Provision) Order 2013 allows the same provisions of the Local Government Act 2003 for financial arrangements to apply in relation to the Chief Constable as they apply in relation to a local authority.

The accounting convention adopted in the statement of accounts is principally historical cost, modified by the revaluation of certain categories of non-current asset and financial instruments.

The following sections set out the Chief Constable's general accounting policies, which have been followed in 2024/25.

Income and Expenditure Recognition

Revenue (Income) is measured at the fair value of the consideration received or receivable and represents the amounts receivable for goods or services provided in the normal course of business less discounts and VAT.

Revenue is recognised when goods are delivered and title has passed. The provision of services contains many accounting aspects and revenue is only recognised when all related work has been completed or when the percentage of completion of the transaction can be reliably measured and it is probable that economic benefits or service potential associated with the transaction will flow to the PCC and group. Whilst all income is received by the PCC and all expenditure is paid for by the PCC including wages of police staff and officers, the actual recognition in the respective Police and Crime Commissioner and Chief Constable Accounts is based on economic benefit.

Supplies are recorded as expenditure when they are consumed – where there is a gap between the date on which supplies are received and when they are consumed, they are carried as inventories or stocks on the Balance Sheet.

Income and Expenditure are credited and debited to the relevant revenue account, unless they properly represent capital receipts or capital expenditure. Works of a capital nature are charged as capital expenditure when they are completed, before which they are carried as Assets Under Construction on the Balance Sheet.

Activity is accounted for in the year that it takes place, not simply when cash payments are made or received, thus the accounts reflect the normal accruals concept for both capital and revenue. Exceptions to this can be made for utilities (gas, electricity, telephones, etc.), where invoices may be accounted for in the year they fall, providing that only four quarterly or twelve monthly invoices are charged in any one year.

Where revenue or expenditure have been recognised by cash has not been received or paid, a debtor or creditor for the relevant amount is recorded in the Balance Sheet. Creditors are included within the Balance Sheet for goods and services received and risks and rewards of ownership transferred, but not paid for at the year end. Debtors are included within the Balance Sheet where services have been provided but not yet reimbursed at the year end.

The above recognition policy complies with IFRS 15 *Revenue from Contracts with Customers*.

Prior Period Adjustments, Changes in Accounting Policies and Estimates and Errors

Prior period adjustments arise as a result of a change in accounting policies or to correct a material error. Changes in accounting estimates are accounted for prospectively, i.e. in the current and future years affected by the change and do not give rise to a prior period adjustment.

Changes in accounting policies are only made when required by proper accounting practices or the change provides more reliable or relevant information about the effect of transactions, other events and conditions on the Chief Constable's financial position or financial performance. Where a change is made, it is applied retrospectively by adjusting opening balances and comparative amounts for the prior period as if the new policy had always been applied.

Material errors discovered in prior period figures are corrected retrospectively by amending opening balances and comparative amounts for the prior period.

Events after the Balance Sheet

Events after the Balance Sheet date are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the Statement of Accounts is authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that existed at the end of the reporting period the Statement of Accounts is adjusted to reflect such events
- those that are indicative of conditions that arose after the reporting period – the Statement of Accounts is not adjusted to reflect such events, but where a category of events would have a material effect, disclosure is made in the notes of the nature of the events and their estimated financial effect

Events taking place after the date of authorisation for issue are not reflected in the Statement of Accounts.

Government Grants and Contributions

Government grants and third party contributions are recognised as income at the date the Chief Constable satisfies the conditions of entitlement to the grant or contribution and where there is reasonable assurance that the monies will be received.

Net expenditure is expressed before deducting government grants in support of the overall expenditure of the Group, i.e. specific police grants, Revenue Support Grant and National Non Domestic Rates. Other smaller revenue grants are shown as income in arriving at net expenditure, and can be matched against specific items of expenditure.

Amounts recognised as due to the Chief Constable are not credited to the Comprehensive Income and Expenditure Statement until conditions attached to the grant or contribution has been satisfied. Conditions are stipulations that specify that the future economic benefits or service potential embodied in the asset acquired using the grant or contribution, are required to be consumed by the recipient as specified, or future economic benefits or service potential must be returned to the transferor.

Monies advanced as grants and contributions for which conditions have not been satisfied are carried in the Balance Sheet as creditors. When conditions are satisfied, the grant or contribution is credited to the relevant service line (attributable revenue grants and contributions) or Taxation and Non-Specific Grant Income (non-ring-fenced revenue grants and all capital grants) in the Comprehensive Income and Expenditure Statement. Grants and contributions in excess of £20,000 are considered material.

Joint Operations

Joint operations are arrangements where the parties that have joint control of the arrangement have rights to the assets and obligations for the liabilities relating to the arrangement. Activities undertaken in conjunction with other joint operators involve the use of the assets and resources of those joint operators. In relation to its interest in a joint operation, the PCC/Group recognises the following as a joint operator:

- Its assets, including its share of any assets held jointly
- Its liabilities, including its share of any liabilities incurred jointly
- Its revenue from the sale of its share of the output arising from the joint operation
- Its share of the revenue from the sale of the output by the joint operation
- Its expenses, including its share of any expenses incurred jointly

Debts Outstanding

Income is accounted for on an accruals basis. Debts that cannot be collected are written off via the Comprehensive Income and Expenditure Statement to the command team or department that raised the debt. The level of any bad debt provision is reviewed annually.

The writing off of bad debt can be authorised by either the PCCs CFO or the Chief Constable's CFO in respect of their own corporations up to a value of £10,000 for individual bad debt cases and £25,000 cumulatively in any one financial year. The write off of bad debts greater than these limits requires the approval of both Chief Constable's Executive Director of Commercial & Finance Services and PCCs CFO up to a maximum of a cumulative value of £50,000 in any one financial year. The PCC will approve where appropriate the writing off of debts in excess of the CFOs delegated authority.

Reserves

The Chief Constable maintains certain reserves to manage the accounting processes for non-current assets, retirement benefits and other employee benefits. These reserves do not represent usable resources for the Chief Constable or the Group.

The nature and purpose of each reserve set up by the Chief Constable is described in the Notes to the Financial Statements.

The classification of reserves is consistent with the CIPFA Code of Practice and is reviewed annually by the Police and Crime Commissioner.

Overheads and Support Services

The costs of overheads and support services are charged to the Comprehensive Income and Expenditure Statement in accordance with the Chief Constable/Group arrangements for accountability and financial performance.

Provisions and Contingent Liabilities

Provisions

Provisions are made where an event has taken place that gives the Group a legal or constructive obligation that probably requires settlement by a transfer of economic benefits or service potential, and a reliable estimate can be made of the amount of the obligation, but where the timing of transfer is uncertain. Provisions are recognised on the Balance Sheet.

Contingent Liabilities

A contingent liability arises where an event has taken place that gives the Chief Constable a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Chief Constable. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that an outflow of resources will be required or the amount of the obligation cannot be measured reliably. Contingent liabilities are not recognised in the Balance Sheet but disclosed in a note to the accounts.

VAT

VAT payable is included as an expense only to the extent that it is not recoverable from His Majesty's Revenue and Customs. VAT receivable is excluded from income.

A single VAT return is submitted on behalf of the Group. The Chief Constable does not submit a separate VAT return.

Employee Benefits Payable During Employment

Short-term employee benefits are those due to be settled within 12 months of the year-end. They include benefits such as salaries, paid annual leave and paid sick leave, bonuses and non-monetary benefits (e.g. cars) for current employees and are recognised as an expense for services in the year in which employees render service to the Chief Constable. An accrual is made for the cost of holiday entitlements (or any form of leave, e.g. time off in lieu) earned by employees but not taken before the year-end, which employees can carry forward into the next financial year. The accrual is charged to the Comprehensive Income and Expenditure Statement, but then reversed out through the Movement in Reserves Statement, resulting in holiday benefits being charged to revenue in the financial year in which the holiday absence occurs.

Termination Benefits / Exit Packages

Termination benefits are amounts payable as a result of a decision by the Chief Constable to terminate an employee's employment before the normal retirement date or an employee's decision to accept voluntary redundancy, and are charged on an accruals basis to the appropriate service in the Comprehensive Income & Expenditure Statement when the Chief Constable is demonstrably committed to the termination of the employment of an employee or group of employees or making an offer to encourage voluntary redundancy.

Where termination benefits involve the enhancement of pensions, statutory provisions require the General Fund Balance to be charged with the amount payable by the Group to the pension fund or pensioner in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, appropriations are required to and from the Pensions Reserve to remove notional debits and credits for pension enhancement termination benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end. The movement in Reserves appropriations are reflected in the Group Accounts.

Long-term employee benefits - Pension arrangements

The Chief Constable operates, on behalf of the Group, three pension schemes for police officers and a single scheme for police staff:

- The Police Pension Scheme (PPS), regulated under the Police Pensions Act 1976
- The New Police Pension Scheme (NPPS), regulated under the Police Pension Regulations 2006
- The Police Pension Scheme 2015 (the 2015 scheme)
- The Local Government Pensions Scheme (LGPS), administered by Surrey County Council

All police schemes are contributory occupational pension schemes with officers making contributions.

A Police Pension Account was set up on 1st April 2006 to administer the police pension schemes. All police schemes are unfunded schemes which are treated as defined benefit schemes and provide defined benefits to members (retirement lump sums and pensions), earned as employees worked.

All police pension schemes are unfunded schemes which are treated as defined benefit schemes paid from revenue (without managed pension assets). Accrued net pension liabilities have been assessed on an actuarial basis in accordance with IAS19 Employee Benefits, the net liability and a pensions reserve for both Pension Schemes has been recognised on the Balance Sheet, as have entries in the CIES for movements in the asset/liability relating to the defined benefit scheme. Transfers into and out of the Scheme representing joining and leaving police officers, are recorded on a cash basis in the Pension Fund, because of the length of time taken to finalise the sums involved.

Following the Code's requirements, IAS19 has been fully recognised in the Chief Constable and Group accounts.

- The liabilities of the police schemes attributable are included in the Balance Sheet on an actuarial basis using the projected unit method - i.e. an assessment of the future payments that will be made in relation to retirement benefits earned to date by employees, based on assumptions about mortality rates, employee turnover rates, etc. and projections of projected earnings for current employees
- Liabilities are discounted to their value at current prices, using a discount rate based on the indicative rate of return on high quality corporate bond

Police Staff are eligible to join the LGPS administered by Surrey County Council. This is a funded scheme. The employer's contribution rate is determined by the Fund's actuary based on valuations every three years.

Additional contributions are payable to cover the cost of any early retirements except those due to ill-health. In addition the Chief Constable is responsible for all pension payments relating to any added years' benefits, together with the related increases.

- The assets of the LGPS attributable to Surrey Police are included in the Balance Sheet at their fair value:
 - quoted securities - current bid price
 - unquoted securities - professional estimate
 - unitised securities - current bid price
 - property - market value

The change in the net pension liability is analysed into seven components:

- **current service cost** - the increase in liabilities as a result of years of service earned this year allocated in the CIES to the services for which the employees worked

- **past service cost** - the increase in liabilities arising from current year decisions whose effect relates to years of service earned in earlier years - debited to the Surplus or Deficit on the Provision of Services in the CIES as part of Non Distributed Costs
- **interest cost** - the expected increase in the present value of liabilities during the year as they move one year closer to being paid - debited to the Financing and Investment Income and Expenditure line in the CIES
- **expected return on assets** - the annual investment return on the fund assets attributable to the Group, based on an average of the expected long-term return - credited to the Financing and Investment Income and Expenditure line in the CIES
- **gains or losses on settlements and curtailments** - the result of actions to relieve the Group of liabilities or events that reduce the expected future service or accrual of benefits of employees - debited or credited to the Surplus or Deficit on the Provision of Services in the CIES as part of Non Distributed Costs
- **actuarial gains and losses** - changes in the net pensions liability that arise because events have not coincided with assumptions made at the last actuarial valuation or because the actuaries have updated their assumptions - debited to the Pensions Reserve
- **contributions paid to the pension fund** - cash paid as employer's contributions to the pension fund in settlement of liabilities; not accounted for as an expense

In relation to retirement benefits, statutory provisions require the General Fund balance to be charged with the amount payable by the Chief Constable to the pension fund or directly to pensioners in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, this means that there are appropriations to and from the Pensions Reserve to remove the notional debits and credits for retirement benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end. The negative balance that arises on the Pensions Reserve thereby measures the beneficial impact to the General Fund of being required to account for retirement benefits on the basis of cash flows rather than as benefits are earned by employees.

Discretionary Benefits

The Chief Constable has restricted powers to make discretionary awards of retirement benefits in the event of early retirements. Any liabilities estimated to arise as a result of an award to any member of staff are accrued in the year of the decision to make the award and accounted for using the same policies as are applied to the relevant Pension Scheme.

The Chief Constable also has restricted powers to make material payments in relation to injury awards. Any liabilities estimated to arise as a result of an award to any member of staff or police officer are accrued in the year of the decision to make the award and accounted for using the same policies as are applied to the relevant pension scheme.

Note 22 - Accounting Standards issued but not yet adopted

Paragraph 3.3.2.13 of the Code requires changes in accounting policy to be applied retrospectively unless alternative transitional arrangements are specified in the Code. Paragraph 3.3.4.3 requires an authority to disclose information relating to the impact of an accounting change that will be required by a new standard that has been issued but not yet adopted by the Code for the relevant financial year.

Paragraph 3.3.4.3 and Appendix C of the Code adapt IAS 8 *Accounting Policies, Changes in Accounting Estimates and Errors* on an annual basis to limit the impact of standards that have been issued but not yet adopted to those listed in Appendix C of the Code in the relevant year of account (in this case the 2025/26 Code). This means that only the standards listed in paragraph 29 below are included in the requirements for IAS 8 for standards that have been issued and not yet adopted.

The standards introduced by the 2025/26 Code where disclosures are required in the 2024/25 financial statements, in accordance with the requirements of paragraph 3.3.4.3 of the Code, are:

a) **IAS 21 *The Effects of Changes in Foreign Exchange Rate (Lack of Exchangeability)*** issued in August 2023. The amendments to IAS 21 clarify how an entity should assess whether a currency is exchangeable and how it should determine a spot exchange rate when exchangeability is lacking, as well as require the disclosure of information that enables users of financial statements to understand the impact of a currency not being exchangeable.

b) **IFRS 17 *Insurance Contracts*** issued in May 2017. IFRS 17 replaces IFRS 4 and sets out principles for recognition, measurement, presentation and disclosure of insurance contracts.

c) The changes to the measurement of non-investment assets within the 2025/26 Code include adaptations and interpretations of IAS 16 *Property, Plant and Equipment* and IAS 38 *Intangible Assets*. These include setting out three revaluation processes for operational property, plant and equipment, requiring indexation for tangible non-investment assets and a requirement to value intangible assets using the historical cost approach. These have the same effect as requiring a change in accounting policy due to an amendment to standards, which would normally be disclosed under IAS 8. However, the adaptations also include a relief from the requirements of IAS 8 following a change in accounting policy as confirmed in paragraph 3.3.1.4.

It is likely there will be limited application of items a) and b), although authorities will need to consider their individual circumstances in case either of these standards apply.

Police Pensions Fund Account Statements as at 31 March 2025

These statements show the contributions and benefits payable for the year

The Chief Constable is responsible for administering the Police Pension Fund in accordance with the Police Reform and Social responsibility Act 2011. During the year all payments and receipts are made to and from the PCC Police Fund. This standalone statement shows income and expenditure for the police pension schemes and does not form part of the Chief Constable or the PCC Group's statement of accounts.

Surrey Police Pension Fund Account Statement

As at March 2024			As at March 2025	
£000	£000		£000	£000
(27,569)		Contributions Receivable	(33,687)	
(534)		From Employer:	(298)	
(11,927)		- Normal	(12,836)	
0		- Early Retirements	(362)	
		From Members		
		McCloud Receipts		
	(40,030)			(47,183)
	(158)	Transfers In		
		Individual Transfers in From Other Schemes		(64)
	(40,188)	Total Inflows		(47,247)
46,643		Benefits Payable	49,793	
5,058		Pensions	4,848	
113		Commutations and Lump Sums	246	
228		Lump Sum Death Benefits	240	
	52,042	Lump Sum Ill-health Benefits		55,127
110		Payments To and On Account of Leavers	241	
87		Refund of Contributions	53	
	197	Individual Transfers Out To Other Schemes		294
	52,239	Total Outflows		55,421
	12,051	Net amount payable for the year from the Group (equal to deficit amount)		8,174
	(12,051)	Additional contribution from the Group to fund the deficit for the year *		(8,174)
	0	Net Amount Payable for the Year		0

* The annual deficit on the Police Pensions Account is funded by the Home Office Pension's Top-up grant. This income is shown in the PCC and Group Income and Expenditure account.

Police Pension Fund Net Assets Statement

2023/24	Net Current Assets And Liabilities	2024/25
£000		£000
0	Current Assets:	0
0	Contributions due from the PCC	0
	Recoverable overpayments of pensions	
0	Current Liabilities:	0
0	Unpaid pensions benefits	0
	Surplus for the year owing to the PCC	
0	Net Assets / (Liabilities)	0

Police Pension Funds - Notes

Accounting Policies

The Police Pension Account Statements have been prepared to meet the requirements of Regulation 7(1) (d) of the Accounts and Audit Regulations 2003, which states that Chief Constables are obliged to include the police pensions account in their statement of accounts. They also meet the requirements of the Code of Practice on Local Authority Accounting in the United Kingdom 2018/19 based on International Financial Reporting Standards IAS19, as last amended on 16 June 2011. The Accounts have been prepared on an accruals basis. The statements do not take account of liabilities to pay pensions and other benefits in the future. This is reported upon separately in the Actuary's statement.

Explanatory Notes to the Police Pension Fund Account Statements

The Chief Constable is required to include a separate police pension account in their Statement of Accounts and is responsible for paying the pension of its former police officers. The Pension Fund is administered by the Chief Constable in accordance with the Police Pension Fund Regulations 2007 (SI 2007 No 1932).

On 1 April 2006 new arrangements came into being for funding and accounting for the Police Pension Schemes. Before 1 April 2006 these pensions were paid from the Revenue Account and the Authority (preceding the Police Reform and Social Responsibility Act 2011 creating the two corporation sole bodies; the Police and Crime Commissioner for Surrey and the Chief Constable of Surrey) received funding from

central government as part of the general funding formula to support payments of pensions. Prior to 1 April 2006, there were no employer contributions based on pensionable pay and no top-up grants.

From 1 April 2006 pensions are paid from a separate local police pensions account, rather than direct from the Income and Expenditure Account. Overall the change to the financial arrangements for police officer pensions is intended to be 'cost neutral' with no impact on either the national or local council tax payer.

There are currently three Police Officer pension schemes. Officers in the 'old scheme' currently contribute between 14.25% and 15.05% depending upon level of basic annual salary (prior to 1 April 2012 officers in the 'old scheme' contributed 11% of pensionable pay). Officers in the 'new scheme' currently contribute between 11.0% and 12.75% depending upon level of basic annual salary (prior to 1 April 2012 officers in the 'new scheme' contributed 9.5% of earnings or 6% if ineligible for ill-health benefits). From 1 April 2015 the Police Pensions Scheme 2015 came into effect and all current active members were transferred to this scheme – with the exception of those qualifying for protections allowing them to remain in their current scheme. Officers contribute between 12.44% and 13.78% depending on their basic salary. The Chief Constable makes an employer's contribution of 35.3% of pensionable pay. Employee's and Employer's contribution levels are based on percentages of pensionable pay set nationally by the Home Office and are subject to triennial revaluation by the Government Actuary's Department. The Police Pension scheme has no assets to cover its liabilities, therefore the total payments to pensioners in any year must be paid for by current officer and employer contributions.

Under the current financing arrangements the Pension Account is balanced to nil at the end of the year. In the event that the Pension Account is in deficit, the Home Office partially reimburses the Police and Crime Commissioner and the remaining amount required to balance it to nil is met from the Police Operating Account.

The Net Asset Statement does not include liabilities to pay pensions and other benefits after the balance sheet date.

Liabilities to pay future pension benefits have been disclosed separately at Note 17 in accordance with IAS 19 'Employee Benefits'.

The New Police Pension Scheme (NPPS) applies to police entrants who joined the service on or after 6 April 2006 up to 31 March 2015, or who chose to transfer from the previous Police Pension Scheme (PPS) to the NPPS. The Police Pensions Scheme 2015 applies to all current active members who do not qualify for any protections allowing them to remain in their original scheme. Benefits payable under all three schemes are shown in tabular form:

	Police Pension Scheme (PPS) (1987)	New Police Pension Scheme (NPP) (2006)	Police Pensions Scheme 2015
What is maximum pension	2/3 final salary, with option to exchange part of the pension for a lump sum	½ final salary plus fixed lump sum of 4 times the pension, with option to exchange part or all of lump sum for extra pension	Pension at retirement is the sum of each of the accrued pension pots, subject to revaluation at a rate of CPI +1.25% per year
Final salary basis	Pensionable remuneration is normally the average remuneration in the employee's final year	Earnings over the last ten years are taken into account via best average over 3 consecutive years	Scheme is a Career Average Revalued Earnings scheme
Length of service for maximum pension	30 years	35 years	No maximum length of membership
Earliest age to receive pension	Age 50 after 25 years of service Any age after 30 years of service Age 55 for less than 25 years of service Age 60 if leave service before compulsory retirement age with less than 25 years of service	Age 55 if remain in police service until that age Age 65 if leave police service before age 55 or opting out of the scheme	Age 60 if remain in police service until that age. State pension age if leave police service before age 60.
Pension increases	All pensions in payment, deferred pensions and children's pensions are increased annually in line with the Consumer Price Index.	All pensions in payment, deferred pensions and children's pensions are increased annually in line with the Consumer Price Index.	All pensions in payment, deferred pensions and children's pensions are increased annually in line with the Consumer Price Index.
How is pension accumulated	1/60 of final salary for first 20 years of service, plus 1/30 for final 10 years of service up to a maximum pension entitlement of 40/60.	1/70 of final salary for each year of service up to a maximum 50% of final pensionable after 35 years of service.	1/55.3th of pensionable earnings each year is added to the members' pension pot for each year of membership.

Glossary of Accounting Terms

This section explains key terms and specialist financial language used in the Statement of Accounts

ACCRUAL

An accrual is a liability for expenditure relating to goods and services that have been received or supplied but are not invoiced until the following financial year.

ACCRUED INCOME

Income earned in the financial year which has not yet been received.

ACTUARIAL GAINS AND LOSSES (PENSIONS)

For a defined benefit pension scheme, the changes in actuarial deficits or surpluses that arise because, either events have not coincided with the actuarial assumptions made for the last valuation (experience gains and losses), or the actuarial assumptions have changed.

AMORTISATION

An annual charge made to the overall PCC budget, reducing the value of an asset to zero, over a period of time.

ASSET

Tangible or intangible resources owned by the force and which have future economic value that can be measured and can be expressed in pounds.

CC

Chief Constable

CIPFA

The Chartered Institute of Public Finance and Accountancy is one of the professional accountancy bodies in the UK. CIPFA specialises in the public services and has responsibility for setting accounting standards for these services. More details can be found on the CIPFA website: www.cipfa.org.uk

COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT

The main revenue fund of the CC showing accounting costs for the year.

CODE

These practices primarily comprise the Code of Practice on Local Authority Accounting in the United Kingdom (The Code) and the Service Reporting Code of Practice, both issued by the CIPFA, and supported by International Financial Reporting Standards (IFRS) and statutory guidance issued under section 7 of the 2011 Regulations. More details can be found on the CIPFA website: www.cipfa.org.uk

CURRENT SERVICE COST (PENSIONS)

The increase in the present value of a defined benefit scheme's liabilities expected to arise from employee service in the current period.

CURTAILMENT (PENSIONS)

For a defined benefit scheme, an event that reduces the expected years of future service of present employees or reduces for a number of employees the accrual of defined benefits for some or all of their future service. Curtailments include:-

- Termination of employees' services earlier than expected, and
- Termination of or amendment to the terms, of a defined benefit scheme so that some or all future service by current employees will no longer qualify for benefits or will qualify only for reduced benefits.

DEFINED BENEFIT SCHEME

A defined benefit scheme is a pension or other retirement benefit scheme other than a defined contribution scheme. Usually, the scheme rules define the benefits independently of the contributions payable, and the benefits are not directly related to the investments of the scheme. The scheme may be funded or unfunded.

DEFINED CONTRIBUTION SCHEME

A pension or other retirement benefit scheme into which an employer pays regular contributions fixed as an amount or as a percentage of pay and will have no legal or constructive obligation to pay further contributions if the scheme does not have sufficient assets to pay all employee benefits relating to employee service in the current and prior periods.

EXPECTED RATE OF RETURN ON PENSION ASSETS

For a funded defined benefit scheme, the average rate of return, including both income and changes in fair value but net of scheme expenses, expected over the remaining life of the related obligation on the actual assets held by the scheme.

EXPENSE

Money spent or cost incurred by the force to police and protect the county, representing the cost of policing.

GOING CONCERN

The concept that the organisation will remain in operational existence for the foreseeable future, in particular that the revenue accounts and Balance Sheet assume no intention to curtail significantly the scale of the operations.

IAS19

International Accounting Standard 19 (IAS19) for Employee Benefits sets out the accounting treatment and disclosure for employee benefits and pensions.

IFRS

International Financial Reporting Standards

INCOME

Income is money (or some equivalent value) that the force, usually receives in exchange for providing a police service.

INTEREST COSTS (PENSIONS)

For a defined benefit scheme, the expected increase during the period in the present value of the scheme liabilities because the benefits are one period closer to settlement.

INVESTMENTS (PENSION FUND)

The investments of the pensions fund will be accounted for in the statement of that fund. However, the PCC Group is also required to disclose, as part of the disclosures relating to retirement benefits, the attributable share of pension scheme assets associated with their underlying obligations.

JOINT AUDIT COMMITTEE (JAC)

The JAC is an independent Joint External Audit Committee of the Surrey Police and Crime Commissioner and the Chief Constable of Surrey providing a key component of corporate governance arrangements for both corporations sole.

LAAP

The Local Authority Accounting Panel issues LAAP Bulletins to assist practitioners with the application of the requirements of the Code of Practice on Local Authority Accounting and Prudential Code, and to provide advice on emerging or urgent accounting issues. Bulletins provide influential guidance that is intended to be best practice, but are not prescriptive and do not have the formal status of the Code or Prudential Code.

LIABILITY

An obligation that legally binds an individual or company to settle a debt.

NET OPERATING EXPENDITURE

The total net expenditure before financing from Central Government grants or local Council Tax and before the movements shown in the Statement of Movement on the General Fund Balance.

PAST SERVICE COSTS (PENSIONS)

For a defined benefit scheme, the increase in the present value of the scheme liabilities related to employee service in prior periods arising in the current period as a result of the introduction of, or improvement to, retirement benefits.

PCC

Police and Crime Commissioner

POLICE GRANT

A specific grant paid to the PCC by Central Government to support its revenue expenditure. It is a fixed sum calculated by the Government on an assumed needs basis.

PROJECTED UNIT METHOD (PENSIONS)

An accrued benefits valuation method in which the scheme liabilities make allowance for projected earnings. An accrued benefits valuation method is a valuation method in which the scheme liabilities at the valuation date relate to:

- The benefits for pensioners and deferred pensioners (i.e. individuals who have ceased to be active members but are entitled to benefits payable at a later date) and their dependents, allowing where appropriate for future increases; and
- The accrued benefits for member in service on the valuation date.

PROVISION

An amount set aside to provide for a liability which is likely to be incurred but the exact amount and the date on which it will arise is uncertain.

RELATED PARTIES

Two or more parties are related parties when at any time during the financial period:

- one party has direct or indirect control of the other party, or
- the parties are subject to common control from the same source, or
- one party has influence over the financial and operational policies of the other party to an extent that the other party might be inhibited from pursuing at all times its own separate interests, or
- the parties in entering a transaction, are subject to influence from the same source to such an extent that one of the parties to the transaction has subordinated its own separate interests.

RELATED PARTY TRANSACTION

A related party transaction is the transfer of assets or liabilities or the performance of services by, to or for a related party irrespective of whether a charge is made.

RESERVE

An amount set aside for a specific purpose and carried forward to meet expenditure in future years. General reserves represent accumulated balances which may be used to support future spending. Earmarked reserves are those reserves set aside to meet specific policy purposes.

REVENUE BUDGET

The Revenue Budget estimates annual income and expenditure requirements, and sets out the financial implications of the PCC Group policies and the basis of the annual precept to be levied on collection funds.

SCHEME LIABILITIES (PENSIONS)

The liabilities of a defined benefit scheme for outgoings due after the valuation date. Scheme liabilities measured using the projected unit method reflects the benefits that the employer is committed to provide for service up to the valuation date.

SETTLEMENT (PENSIONS)

An irrevocable action that relieves the employer (or the defined benefit scheme) of the primary responsibility for a pension obligation and eliminates significant risks relating to the obligation and the assets used to effect the settlement.

Settlements include:-

- a lump sum cash payment to scheme members in exchange for their rights to receive specified pension benefits
- purchase of an irrevocable annuity contract sufficient to cover vested benefits, and
- transfer of scheme assets and liabilities relating to a group of employees leaving the scheme.

TOTAL NET EXPENDITURE

Total net spending requirement after deducting specific grants and other local income is financed by Central Government grants and local Council Tax.