



Force Financial Report Month 6 – 2018/19

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Title:	Force Financial Report Month 6 – 2018/19
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Purpose:	To report the Force's financial position as at the end of September 2018
ACPO / Strategic Lead:	Chief Constable / CFO
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What are the Policing Principles?

- Accountability Fairness Honesty
- Integrity Leadership Objectivity
- Openness Respect Selflessness

1. Background

- 1.1. The gross revenue budget for the year is £214.6m, an increase of £1.6m compared to last year's budget of £213.0m. This report provides the revenue and capital position for the Force with the PCC budget separated out and reported elsewhere. The Force revenue budget is £212.6m against a forecast spend for the year of £213.9m, resulting in an overspend totalling £1.3m.
- 1.2. Whilst the outturn position for the year-end is forecast to be over spent by £1.3m, there are overspends within pay that are being offset with underspends within non-pay. The force started the year over establishment for police officers and is predicted to remain as such for the remainder of the year.
- 1.3. For 2018/19 the PCC approved a capital programme totalling £10.0m, which when combined with the carry forward from 2017/18 and schemes deferred during 2017/18 gives a total capital budget of £18.4m. The Force has reviewed the size of the capital programme ensuring it is manageable over the year and, as with prior years, is running a flexible programme enabling the Force to bring forward schemes or defer identified schemes into a later year. As a result, some schemes have now been deferred, reducing the 2018/19 budget by £3.0m to £15.4m, the total 2 year capital programme remains at £18.4m (excluding contributions). Total capital expenditure at month 6 is £3.9m with future committed orders totalling £2.7m.

2. Revenue Budget Position

- 2.1. The Force's revenue outturn position for 2018/19 is forecast to be overspent by £1.3m. Detailed at appendix A is a table that provides the Force budget by function and also by cost type.
- 2.2. The table below shows the forecast outturn position by month.

Outturn Position	Forecast £m	Budget £m	Variance £m
Month	£m	£m	£m
1	212.6	212.6	0.0
2	213.1	212.6	0.5
3	213.1	212.6	0.5
4	213.3	212.6	0.7
5	213.3	212.6	0.7
6	213.9	212.6	1.3

2.3. Pay Budgets

Total pay is overspent by £2.4m as summarised in the table below. The annualised spend gives an indication of outturn based on the year to date spend, whilst this is a good benchmark, it does not factor in year-end accruals and the uneven profile of certain expenditure, whereas the forecast does.

	Year to Date			Annual			
	Actual	Budget	Variance	YTD Annualised Actuals	Forecast	Budget	Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Police Payroll	53,003	50,283	2,720	106,006	105,273	101,189	4,084
Police Overtime	1,938	1,935	3	3,876	4,572	4,029	544
Staff Payroll	30,674	33,112	(2,438)	61,349	62,860	66,700	(3,839)
Staff Overtime	597	739	(142)	1,194	1,387	1,580	(194)
Agency	448	215	233	897	2,041	430	1,611
Training	859	707	152	1,718	1,683	1,413	270
Other Payroll Costs	1,916	1,761	155	3,833	3,400	3,523	(123)
Sub Total	89,436	88,753	683	178,872	181,217	178,864	2,353

2.3.1. The police officer pay is forecast to overspend by £4.1m due to the number of officers in the force being over establishment.

Police Officer pay is shown on a separate line within the budget by function (Appendix A) with departmental variances reflecting their delegated budgets.

The month 6 pay forecast indicates an average of 1907 FTE officers for the year, which results in an overspend of £4.1m, compared to the budget of 1870 FTE. The table below shows the movement in the monthly forecast by FTE.

Officer FTE Forecast	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	112.1
	month 1	month 2	month 3	month 4	month 5	month 6	month 7	month 8	month 9	month 10	month 11	month 12	Average
Officer Budget (FTE)	1876	1876	1868	1870	1883	1870	1870	1870	1870	1870	1870	1870	1872
Officer Forecast (FTE)													
Month 1	1,952	1,873	1,865	1,865	1,865	1,865	1,865	1,865	1,865	1,865	1,865	1,865	1,873
Month 2	1,952	1,935	1,924	1,901	1,894	1,888	1,895	1,885	1,879	1,885	1,876	1,875	1,899
Month 3	1,952	1,935	1,939	1,904	1,894	1,894	1,887	1,879	1,880	1,880	1,879	1,875	1,900
Month 4	1,952	1,935	1,939	1,919	1,912	1,901	1,893	1,885	1,886	1,884	1,884	1,880	1,906
Month 5	1,952	1,935	1,939	1,919	1,915	1,903	1,886	1,879	1,878	1,876	1,876	1,870	1,902
Month 6	1,952	1,935	1,939	1,919	1,915	1,900	1,900	1,889	1,887	1,885	1,883	1,878	1,907

Variance	Month 5			Month 6		
	Volume £'000	Rate £'000	Total £'000	Volume £'000	Rate £'000	Total £'000
Police pay, NI & Pension	1,832	422	2,254	2,018	384	2,402
Rent and regional and other allowances	158	1,844	2,002	174	1,799	1,973
Collaboration			(176)			(429)
Total	1,990	2,266	4,080	2,192	2,183	3,946

The above calculations show that the additional 42 officers result in a £2.0m volume overspend for pay, NI and pension (£49.5k per FTE), with an additional £0.4m relating to officer rates being higher than budgeted.

Police officer allowances are overspent by £2.0m, with a £1.8m rate overspend and a £0.2m overspend relating to the additional 42 officers (£4.2k per FTE).

2.3.2. Police staff pay is forecast to be underspent by £3.8m. The staff underspend reflects the vacancy rate being above the 5% target along with a number of vacancies being held pending the implementation of change programmes. The current projection is for the number of staff working in the force to remain under establishment until the end of the financial year, when the predicted number of FTE's is 1615. The table below shows the movement in the monthly forecast by FTE.

Staff FTE Forecast	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	112.1
	month 1	month 2	month 3	month 4	month 5	month 6	month 7	month 8	month 9	month 10	month 11	month 12	Average
Staff Budget (FTE)	1796	1796	1785	1797	1772	1748	1748	1748	1748	1748	1748	1748	1765
staff Forecast (FTE)													
Month 1	1,649	1,788	1,788	1,788	1,788	1,788	1,788	1,788	1,788	1,788	1,788	1,788	1,776
Month 2	1,649	1,647	1,637	1,621	1,614	1,614	1,619	1,623	1,613	1,611	1,618	1,615	1,623
Month 3	1,649	1,647	1,639	1,637	1,627	1,615	1,616	1,607	1,603	1,599	1,597	1,592	1,619
Month 4	1,649	1,647	1,639	1,634	1,625	1,618	1,633	1,624	1,618	1,615	1,609	1,605	1,626
Month 5	1,649	1,647	1,639	1,634	1,631	1,647	1,638	1,631	1,625	1,621	1,616	1,612	1,633
Month 6	1,649	1,647	1,639	1,634	1,631	1,657	1,646	1,630	1,623	1,615	1,610	1,605	1,632

Variance	Month 5			Month 6		
	Volume £'000	Rate £'000	Total £'000	Volume £'000	Rate £'000	Total £'000
Staff pay, NI & Pension	(4,907)	1,338	(3,569)	(5,246)	1,475	(3,771)
Collaboration			678			970
Enhancements	(283)	(453)	(736)	(310)	(459)	(769)
Holiday Pay Allowance	(28)	10	(18)	(30)	(239)	(269)
Total	(5,218)	895	(3,645)	(5,586)	777	(3,839)

The month 6 pay forecast shows an average of 1632 FTE staff for the year, which results in an underspend of £3.8m (pay, NI, pension) compared to the average budget of 1765 FTE.

The shortfall of 133 staff FTE's results in a £5.2m volume underspend for pay, NI and pension (£35.3k per FTE), that is being offset by a rate overspend (£1.5m).

Staff enhancements and holiday pay have underspends due to being under establishment. The rate and volume variances are based on all posts having these allowances and therefore is not representative of entitlement.

2.3.3. Police officer overtime is forecast to overspend by £0.5m. The Force overtime working group continues to monitor spend and provide guidance to reduce spend in this area. This proactive work had a positive result during 2017/18 when spend was reduced.

The table below shows police officer overtime costs over the past four years, with the current year forecast showing a further decrease in spend.

Police Overtime	Budget £'000	Actual £'000	Variance £'000	% increase (decrease) in actual costs
2014-15	3,778	4,757	979	7%
2015-16	3,819	5,607	1,788	18%
2016-17	3,839	6,568	2,729	17%
2017-18	4,232	6,276	2,045	-4%
2018-19	4,029	4,572	544	-27%

The table below shows the profile of forecast overtime spend during the year, actual spend varies significantly depending on the timing of operations, bank holidays etc. The low cost in April and additional costs in March are due to year-end accounting accruals.

Officer Overtime	Apr-18 £'000	May-18 £'000	Jun-18 £'000	Jul-18 £'000	Aug-18 £'000	Sep-18 £'000	Oct-18 £'000	Nov-18 £'000	Dec-18 £'000	Jan-19 £'000	Feb-19 £'000	Mar-19 £'000	Total £'000
Actual/Forecast	40	479	489	288	314	329	379	206	206	521	247	1,076	4,572
Budget	98	292	549	306	247	443	295	265	265	450	417	402	4,029
Variance	(58)	186	(60)	(18)	66	(114)	84	(59)	(59)	71	(170)	673	544

2.3.4. Police staff overtime is forecast to be underspent by £0.2m, with minimal variances across individual functions.

2.3.5. Agency costs are forecast to overspend by £1.6m, this is mainly within the ERP project, with smaller variances across other functions.

2.3.6. Training & restructuring costs are forecast to overspend by £0.3m within the Change Programme.

2.3.7. Other payroll costs are forecasting a minimal underspend.

2.4. Non Pay Budgets

2.4.1. Non pay is forecast to overspend by £0.6m as shown in the table below.

	Year to Date			Annual			
	Actual	Budget	Variance	YTD Annualised Actuals	Forecast	Budget	Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Premises	5,412	4,716	696	10,823	9,314	8,942	372
Transport	2,538	2,227	311	5,076	4,589	4,456	132
Supplies & Services	10,678	13,972	(3,294)	21,356	29,513	28,129	1,383
Financing	383	1,064	(681)	766	883	2,128	(1,245)
Sub Total	19,011	21,979	(2,968)	38,022	44,298	43,655	643

2.4.2. Premises costs are forecasting an overspend of (£0.4m), Estates & Facilities have an overspend relating to the facilities management contract, this is being offset by a small underspend for the estimated property insurance premiums.

- 2.4.3. Transport costs are forecast to be overspent by £0.1m. This forecast now includes the increased motor insurance premiums (£0.5m) which is offset with Specialist Crime and the Divisions forecasting underspends.
- 2.4.4. Supplies & Services costs are forecast to overspend by £1.4m, this is predominately within Specialist Crime where savings removed as part of the budget setting process have been re-phased. In addition to this, other costs over budget include; Operation Igil, Digital Forensics outsourcing, RIPA checks, costs incurred under the new Experian contract, and the re-plan for ERP. Estates & Facilities are also forecasting an overspend for the Collaborated Uniform Service which is offset with an over achievement in income (see 2.4.6 below).
- 2.4.5. Financing is currently forecast to underspend by £1.2m, this relates to a reduction in capital financing to fund the ERP re-plan.
- 2.4.6. Income is currently showing an over achievement against budget totalling £1.7m for the year, this increase relates to an increase in Secondments within People Services, this is being offset with Central Corporate forecasting a reduction in interest receivable. Estates & Facilities are forecasting an overspend for the Collaborated Uniform Service which is offset with an over spend in Supplies & Services (see 2.4.4 above).

	Year to Date			Annual			
	Actual	Budget	Variance	YTD Annualised Actuals	Forecast	Budget	Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Income & Grants	(4,900)	(4,941)	41	(9,799)	(11,624)	(9,913)	(1,711)
Sub Total	(4,900)	(4,941)	41	(9,799)	(11,624)	(9,913)	(1,711)

2.5. Departmental narrative

- This section gives a narrative on the divisions & department with significant variances on appendix A: Note the figures relate to delegated budgets and that Police Officer salary is the main non delegated cost which as reported earlier is forecast to over spend by £4.0m.
- The Force Divisions are collectively forecasting a delegated underspend totalling £0.3m relating to minimal variances for staff salaries. All 3 divisions are forecasting small overspends within supplies & services relating to specialist services such as expert statements and doctors statements for complex cases, this is being offset with small underspends for lower than budgeted transport costs.
- Specialist Crime is forecast to underspend £0.9m. This is following the re-organisation of the budgets following the implementation of the Specialist Crime Capability Programme and reflects an underspend in Staff pay offset by costs exceeding budget for expenses including; Operation Igil, Digital Forensics outsourcing, RIPA checks, and costs under the new Experian contract.

- Operations are currently forecasting an underspend of £0.4m which relates to savings pending the implementation of a change programme.
- Public Protection are forecasting an overspend totalling £0.4m due to police officer overtime, which is being closely monitored. An overspend is also forecast within Supplies & Services for additional costs relating to personal identification number (PIN) decryption.
- Contact Management is forecasting a small underspend £0.2m within its delegated budget relating to staff salaries.
- PSD are forecasting an overspend totalling £0.2m relating to salary uplifts within Vetting, and additional legal fees within PSD.
- Service Quality are forecasting an underspend (£0.3m) due to vacancies within police staff pay.
- IT is forecasting an underspend (£0.5) across a range of projects including Body Worn Video and Niche.
- Estates & Facilities are currently forecasting an overspend (£0.3m) within premises relating to the facilities management contract.
- Insurance Services are forecasting an overspend (£0.6m) due to the increase in motor insurance premiums from October (See 7.1 Risks).

3. Savings

3.1. The Strategic Change Savings schedule for 2018/19 currently shows an over achievement of savings totalling £0.2m, as can be seen in the table below.

Financial Confidence RAG Totals	Surrey
Green = on plan & saving will be achieved	5,541
Amber = Some movement to deadline or saving possible	0
Red = Saving figure or timing likely to be subject to change	40
Surplus / Deficit brought forward	(113)
Total Savings Plan	5,468
Savings Target MTFP	5,300
Variance between Savings Target & Savings Plan	168

3.2. In summary the 2018/19 budget includes a savings target of £5.3m, whereas the Strategic Changes Savings forecast an over achievement by £0.2m.

3.3. The level of confidence in the savings is graded either green, amber or red. The current profile has £5.5m as green, with the majority of these savings taken as part of the budget setting process at the beginning of the year.

3.4. The Change Board has reviewed and continues to review the savings profile.

3.5. Savings by portfolio holder can be seen on appendix D. The savings graded as red are subject to change (delayed or deleted), if they are not achieved in this financial year would result in the saving target being under achieved. The savings graded as red are as follows:

Project	Portfolio	£'000
PTSS Finance ERP Saves	Finance & Services	40

4. Reserves

4.1. General reserves at the beginning of the year (1/4/18) were £6.1m, with specific reserves being an additional £6.9m and consisting of; the Chief Constable's Operational Reserve £0.6m, PCC Innovation Reserve £0.5m, PCC Estate Strategy Reserve £0.4m and Estate maintenance reserve of £0.3m, Insurance reserve £2.6m and Ill Health reserve £2.5m.

4.2. The 2018/19 budget included transferring £3.9m to general reserves increasing the balance to £10.0m, with £2.4m earmarked for PCC Estate Strategy Reserve and £1.5m for Cost of Change. This will be utilised in future years to smooth out the cost of the Building the Future project and other cost of change. Any over or underspends at the year-end are also transferred to/from the general reserves.

4.3. The Insurance reserve and Ill Health reserve are used on an ongoing basis throughout the year to cover insurance liabilities and ill health commutations as they occur. For 2018/19 a decision was made not to transfer any additional funds to the ill Health reserve to save revenue costs for a second year.

5. Provisions

5.1. Provisions at the beginning of the year (1/4/18) were £1.6m, relating to restructuring £0.6m, Insurance Provision £0.9 and Bad Debt £0.1m.

5.2. Historically the Insurance fund was accounted for as a reserve, this changed in 2015/16 and has now been split between a reserve and provision in accordance with the insurance fund actuarial report.

5.3. The restructuring provision relates change programmes, during the year, as change programmes are implemented the provision is released.

6. Capital Budget Position

6.1. For 2018/19 the PCC approved a capital programme totalling £10.0m, which when combined with the carry forward from 2017/18 (subject to PCC approval) and schemes deferred during 2017/18 gives a total capital budget of £18.4m. Detail of the capital programme is provided in appendix E.

6.2. The Force has reviewed the size of the capital programme ensuring it is manageable over the year and, as with prior years, is running a flexible programme enabling the Force to bring forward schemes or defer identified schemes into a later year. As a result, some schemes have now been deferred, reducing the 2018/19 budget by £3.0m to £15.4m, the total 2 year capital programme remains at £18.4m.

6.3. The significant capital projects are ICT and Fleet replacement schemes, Digital Enablement, Building the Future, Agile Working and Integrated Communication & Control System (ICCS).

6.4. Total capital expenditure at month 6 is £3.9m with future committed orders totalling £2.7m.

6.5. Joint capital projects are procured through either Surrey or Sussex systems and subsequently recharged as agreed.

6.6. Capital expenditure is financed from grants received from the Home Office & other contributions, capital receipts from the sale of assets, and revenue funding. If necessary borrowing can also be used to fund capital expenditure.

7. Risks

7.1. The inability to control financial expenditure and achieve value for money would impact on achieving performance objectives and attract negative attention that affects the Force's reputation. The following are highlighted requiring attention.

Risk	Mitigation/Update	Owner
The Force continues to experience demand from significant historic cases	Further funding has been allocated in 18/19 for Op Heather. Additional operations pose a financial risk, Op Igil (Specialist Crime); Op Coledale (Public Protection).	John Boshier Specialist Crime Jon Savell Public Protection
There have been oil and gas exploration protests in the county which drew on resources in previous years and continues into 2018/19.	The assessment from Operations Command based on current knowledge is the impact will be met from current resources.	Neil Honnor Operations
The financial forecasts presented an unusual level of volatility during 2016/17 which was sighted as being due to the new ways of working with budget holders on the learning curve to fully understand their finances. This subsequently reduced the level of confidence in financial forecasts.	A gold group continues to oversee improvements required within the Joint Finance Team, which are in the process of being implemented. An action plan has also been put in place in response to an internal audit review.	Paul Bundy Head of Finance
The Force supplier for the provision of forensic services (Key Forensic Services) has gone into administration.	A prospective buyer has now been found for Key Forensics by the Administrator, however there are still some potential costs arising from the reformation of the company. The Forensics market remains unstable and pricing is expected to have to	John Boshier Specialist Crime

	increase to stabilise the viability of the market.	
Covert Human Intelligence Sources (CHIS) - There are a number of ongoing claims which are incurring legal fees	The financial cost of the claims and associated legal fees were estimated and included in the 2017/18 outturn. The latest estimate indicates that these costs could be £130k higher.	John Boshier Specialist Crime
There is a risk that the motor insurance premium will increase significantly (up to £0.5m) when the current policy expires at the end of September 2018.	The cost for 2018/19 has increased significantly (£0.5m). The insurance consortium is looking at options to mitigate this risk as far as possible in the future.	Paul Bundy Head of Finance

8. Decisions Required

Financial regulations require the PCC to approve revenue budget transfers greater than £0.5m and the Head of Finance to approve transfer between £0.1m and £0.5m. The transfers requiring approval are shown on Appendix F.

FINANCIAL OVERVIEW AS AT SEPTEMBER 2018

INCOME AND EXPENDITURE

PCC REVENUE BUDGET

	Year to Date			Annual		
	Actual	Budget	Variance	Forecast	Budget	Variance
	£'000	£'000	£'000	£'000	£'000	£'000
PCC TOTAL	1,409	1,016	393	1,967	2,038	(71)

FORCE REVENUE BUDGET BY FUNCTION

	Year to Date			Annual		
	Actual	Budget	Variance	Forecast	Budget	Variance
	£'000	£'000	£'000	£'000	£'000	£'000
North Division	1,913	1,809	104	3,649	3,670	(21)
East Division	1,958	2,011	(53)	3,920	4,072	(151)
West Division	2,404	2,467	(63)	4,887	5,003	(116)
Specialist Crime Local	3,395	1,745	1,650	5,088	3,190	1,898
Specialist Crime	3,499	5,612	(2,113)	8,942	11,728	(2,786)
Operations Local	(1,392)	(243)	(1,149)	(836)	(472)	(364)
Operations	2,292	1,936	356	3,909	3,864	45
Public Protection	1,187	1,401	(214)	3,213	2,826	387
Criminal Justice	3,535	3,676	(141)	7,176	7,414	(238)
Probationers	0	0	0	0	0	0
Contact Management	7,644	7,602	42	15,177	15,366	(189)
Sub Total	26,433	28,015	(1,582)	55,125	56,660	(1,535)

Chief Officers	404	423	(19)	753	851	(98)
DCC	577	592	(15)	1,045	1,191	(146)
PSD	910	1,209	(300)	2,638	2,431	207
Corporate Comms	586	608	(22)	1,208	1,238	(30)
Service Quality	1,049	1,230	(181)	2,165	2,486	(321)
Change Programme	239	843	(603)	1,553	1,838	(286)
Sub Total	3,765	4,905	(1,140)	9,361	10,036	(675)

IT	6,762	7,313	(551)	14,117	14,625	(510)
Finance	545	494	51	1,158	995	163
Estates & Facilities	6,195	5,411	784	10,642	10,353	289
Building the Future Estates	207	213	(6)	435	428	7
People Services	3,988	3,492	496	7,283	7,059	225
Insurance Services	1,225	803	422	2,161	1,589	572
Procurement Services	82	106	(24)	203	214	(11)
Transport Service	435	328	107	741	654	87
Sub Total	19,438	18,160	1,278	36,739	35,917	822

Central	908	4,428	(3,521)	7,393	8,803	(1,410)
Police Payroll	53,003	50,283	2,720	105,273	101,189	4,084
FORCE TOTAL	103,547	105,791	(2,244)	213,891	212,606	1,285

REVENUE BUDGET BY COST TYPE

	Year to Date			Annual		
	Actual	Budget	Variance	Forecast	Budget	Variance
	£'000	£'000	£'000	£'000	£'000	£'000
Police Payroll	53,003	50,283	2,720	105,273	101,189	4,084
Police Overtime	1,938	1,935	3	4,572	4,029	544
Staff Payroll	30,674	33,112	(2,438)	62,860	66,700	(3,839)
Staff Overtime	597	739	(142)	1,387	1,580	(194)
Agency	448	215	233	2,041	430	1,611
Training	859	707	152	1,683	1,413	270
Other Payroll Costs	1,916	1,761	155	3,400	3,523	(123)
Sub Total	89,436	88,753	683	181,217	178,864	2,353

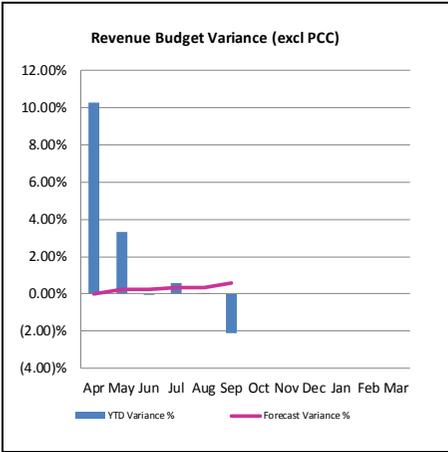
Premises	5,412	4,716	696	9,314	8,942	372
Transport	2,538	2,227	311	4,589	4,456	132
Supplies & Services	10,678	13,972	(3,294)	29,513	28,129	1,383
Financing	383	1,064	(681)	883	2,128	(1,245)
Sub Total	19,011	21,979	(2,968)	44,298	43,655	643

Income & Grants	(4,900)	(4,941)	41	(11,624)	(9,913)	(1,711)
Sub Total	(4,900)	(4,941)	41	(11,624)	(9,913)	(1,711)

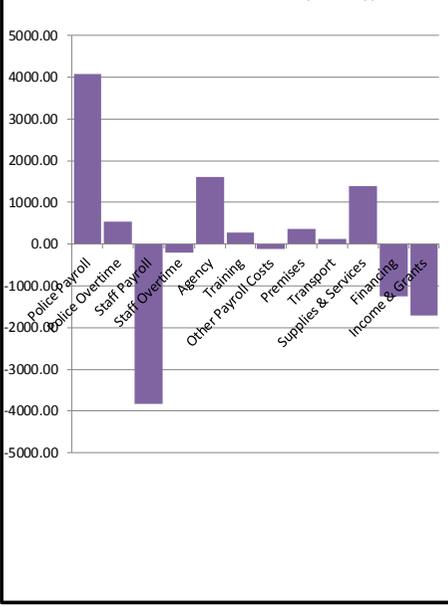
FORCE TOTAL	103,547	105,791	(2,244)	213,891	212,606	1,285
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INCOME AND EXPENDITURE

REVENUE BUDGET VARIANCES



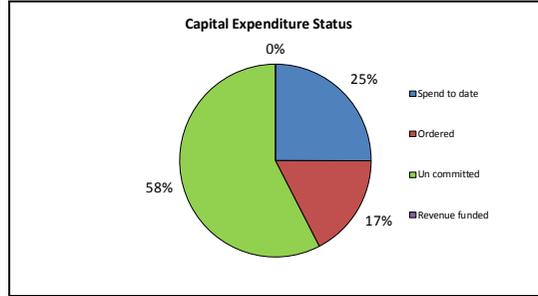
Annual Forecast Variances by Cost Type



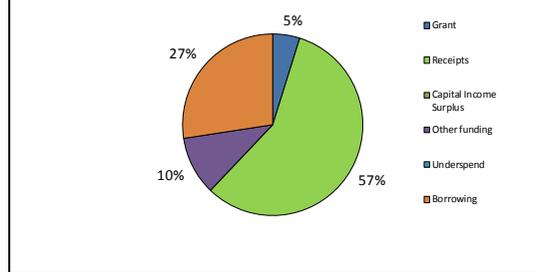
CAPITAL EXPENDITURE

PORTFOLIO VARIANCES

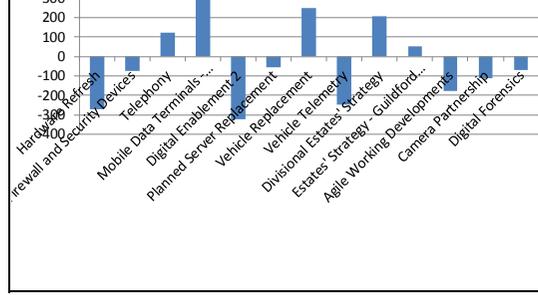
Summary Position	Year to Date			Annual		
	Actual	Budget	Variance	Forecast	Budget	Variance
	£'000	£'000	£'000	£'000	£'000	£'000
IT Strategy	77	1,581	(1,504)	3,116	3,483	(367)
Fleet Strategy	1,919	1,985	(66)	3,543	3,543	0
Estates Strategy	1,329	3,076	(1,747)	6,049	5,948	101
Other Specific	533	1,041	(508)	2,117	2,232	(115)
Unallocated	0	0	0	0	207	(207)
Total	3,858	7,683	(3,825)	14,825	15,413	(588)



Capital Financing

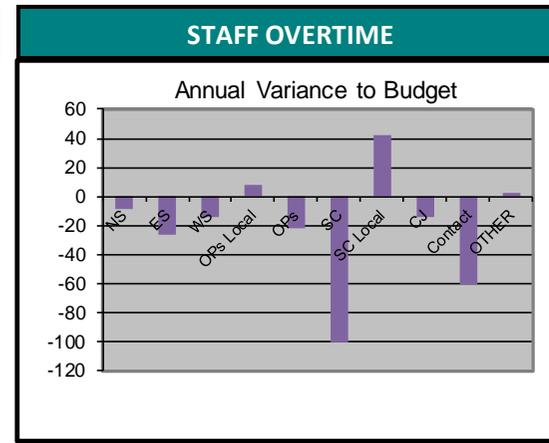
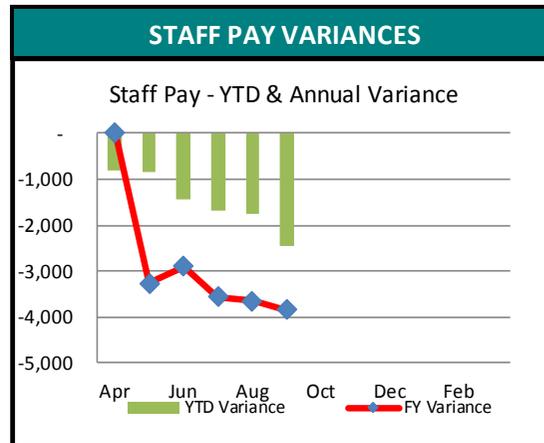
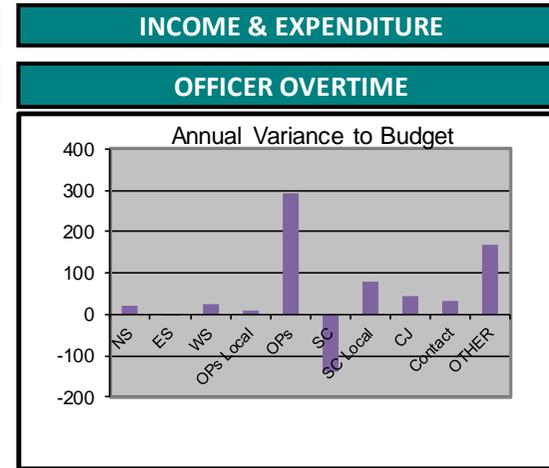
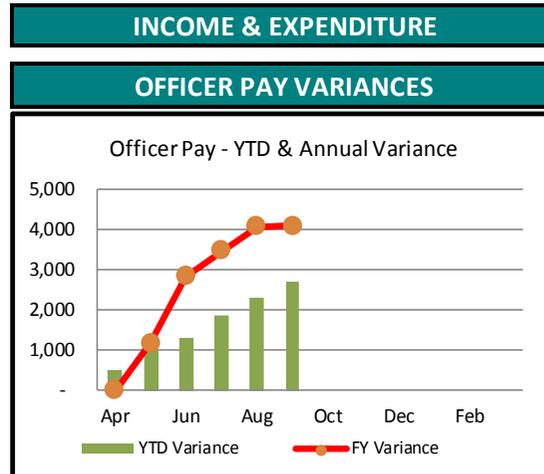
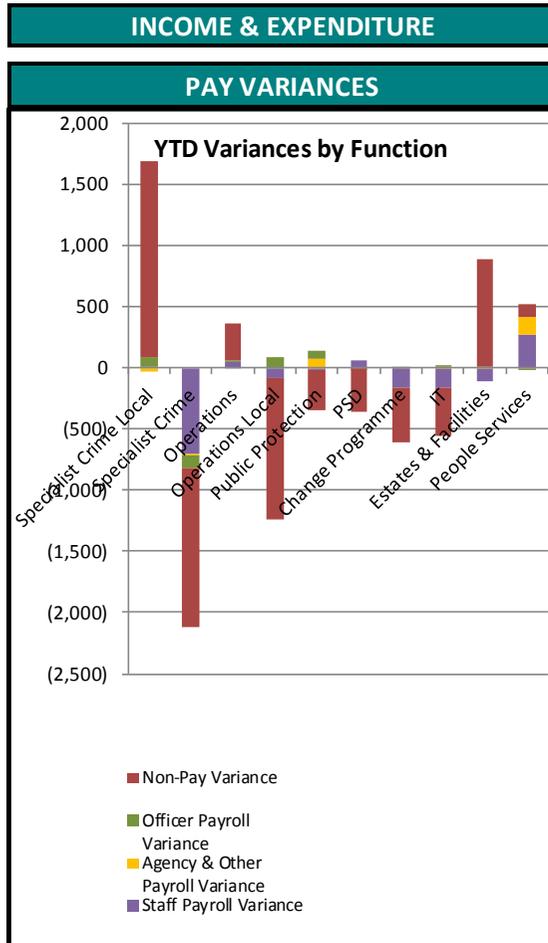


Capital Scheme YTD Variances £50k or above



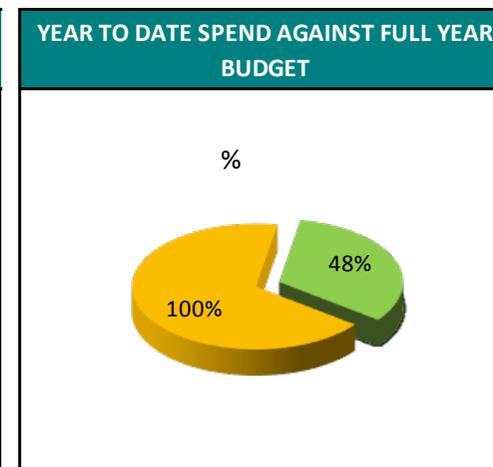
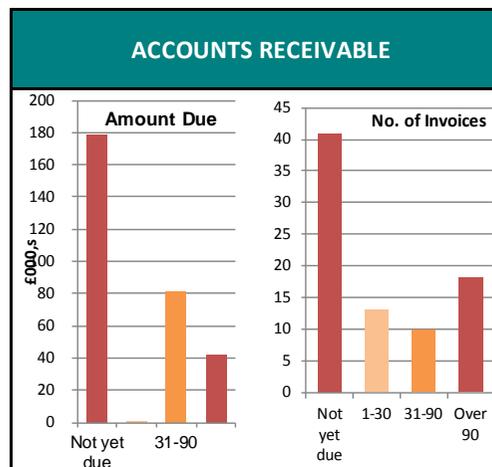
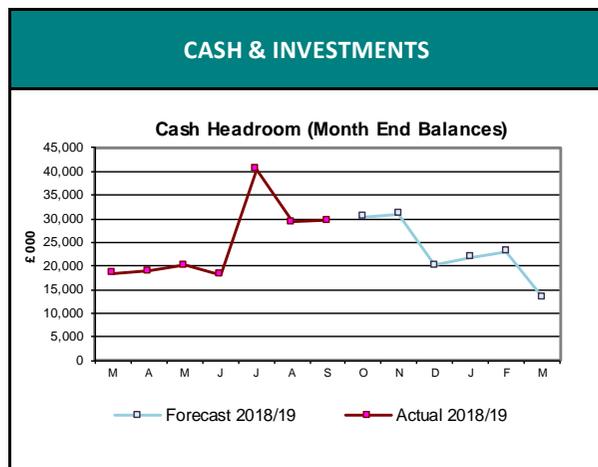
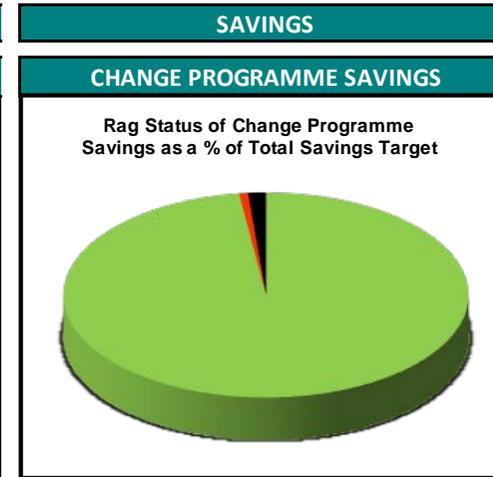
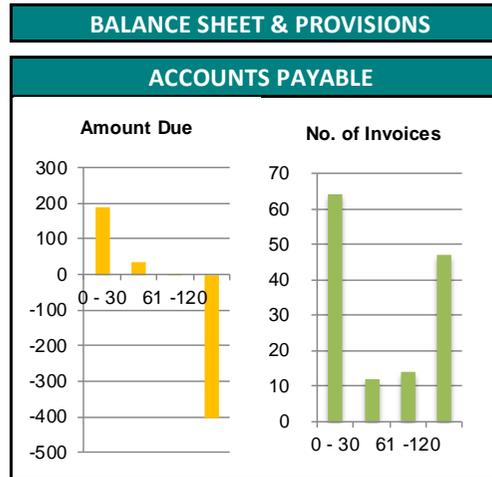


FINANCIAL OVERVIEW AS AT SEPTEMBER 2018



FINANCIAL OVERVIEW AS AT SEPTEMBER 2018

BALANCE SHEET & PROVISIONS			
RESERVES			
	31/03/18	30/09/18	VAR
	£ 000	£ 000	£ 000
General Balances	6,148	8,704	2,556
Chief Constable Operational Reserve	571	571	(0)
Ill Health Reserve	2,492	1,961	(531)
Legal Claims Provision	947	947	0
Estate Maintenance Reserve	250	250	0
PCC Innovation Reserve	500	500	0
PCC Estate Strategy Reserve	400	400	0
Restructuring Provision	606	606	0
Insurance Fund	2,621	3,220	599
Bad Debt	97	97	0
TOTAL	14,632	17,256	2,624



Appendix D – Saves Schedule Dashboard – 2018/19 Forecast

All figures in £000s		2019/19 Forecast	
Portfolio / Project	Vired	Surrey	
Specialist Crime Command			
Joint Budget			
Major Crime	B	-15	
Forensic Investigation - Phase 2	B	-72	
Specialist Crime Capability Programme			
SCCP Investigations - Stage 1	V	1,296	
SCCP Intelligence - Stage 1	V	44	
SCCP AVU & Imaging	V	69	
SCCP Admin & Typists		22	
SCCP Surveillance	V	149	
SCCP Crime Support	V	101	
SCCP Forensic Fees & Non Pay		100	
SCCP Cyber Crime Admin		6	
SCCP Crime Review		-10	
SCCP Command		89	
Crime Scene Services		87	
Joint Budget Subtotal		1,866	
Local Budget			
Digital Forensics		-47	
Transfer of Commander Officers to Surrey County Council			
SB to CIPSE	V	203	
Local Budget Subtotal		156	
Total Specialist Crime		2,022	
Operations Command			
Joint Budget			
Operations Command Change Programme (OCCP)			
Operational Dogs			
Dog Planning			
Roads Policing / GIU / ANPR	B	494	
Joint Budget Subtotal		494	
Local Budget Subtotal		0	
Total Operations		494	
Contact & Deployment			
Local Budget Subtotal		0	
Saves Targets			
Surrey Front Counters Review	B	211	
Front Office Future Savings			
Saves Targets Subtotal		211	
Total Contact & Deployment		211	
Total Policing Together Portfolio		2,727	
Enablers Portfolio			
People Services			
Joint Budget			
ERP			
Occupational Health	B	23	
SBS Change Programme (ERP Saves)	B		
L&D Collaborated Management Structure		-150	
L&D Collaborated Function			
Management Information and Reporting			
HR Change Programme			
Local Budget Subtotal		-127	
Local Budget			
HR Planners	B		
Local Budget Subtotal		0	
Total People Services		-127	
Finance & Services			
Joint Budget			
PTSS Finance ERP Saves	B	40	
JTS Crawley Down Posts Saves	B	40	
Joint Budget Subtotal		80	
Local Budget			
Surrey Capital Financing	B	200	
Surrey Savings Programme			
Surrey Corporate Finance - Social Club	B	15	
Local Budget Subtotal		215	
Total Finance & Services		295	
Corporate Services			
Local Budget Subtotal		0	
Local Budget			
Corporate Communications - Surrey	B	25	
Corporate Comms - Sussex	B	226	
Information & Crime Management (ICMP)	B	17	
Chief Officers Non Pay			
Change Delivery Operating Model			
Local Budget Subtotal		268	
Total Corporate Services		268	
Digital Enablement			
Local Budget Subtotal		0	
Total Digital Enablement		0	
ICT			
Local Budget Subtotal		0	
Local Budget			
Local Budget Subtotal		0	
Total ICT		0	
Estates			
Local Budget			
Estates Reconfiguration: Services Facilities & Co-location		25	
Estates & Facilities Strategic Restructure			
Facilities - Print Service			
Facilities - Uniform Service			
Evidential Property			
Estates & Future Workplace Programme			
Local Budget Subtotal		25	
Total Estates		25	
Total Enablers Portfolio		461	
Sussex Transformation Portfolio			
Local Policing Sussex			
Local Policing Programme			
Criminal Justice (LPP)			
Prevention (LPP)			
Response (LPP)			
Local Police Support Team (LPP)			
Fleet LPP Future Savings			
Total Local Policing		0	
Other Sussex Savings Initiatives			
Custody (ex-LPP)			
Total Other Sussex Savings Initiatives		0	
Total Sussex Transformation Portfolio		0	
Surrey Strategic Change Portfolio			
Local Policing Surrey			
Surrey Criminal Justice Transformation			
Policing In Your Neighbourhood	B	1,743	
Total Local Policing		1,743	
Other Surrey Savings Initiatives			
Surrey Police Office Overtime 18/19	B	300	
Surrey CJ Income Recovery Saves	B	150	
Total Other Surrey Savings Initiatives		650	
Total Surrey Transformation Portfolio		2,393	
Financial Confidence RAG Totals			
		Surrey	
Green = on plan & saving will be achieved		5,541	
Amber = Some movement to deadline or saving possible		0	
Red = Saving figure or limits likely to be subject to change		66	
Surplus / Deficit brought forward		(113)	
Total Savings Plan		5,468	
Savings Target MTFP		5,300	
Variance between Savings Target & Savings Plan		168	

Appendix E

GLW105

C3 - Capital Report 2018/19
Month 6
September



Surrey & Sussex
Policing Together

Scheme	Chief Officer	Total 18-19 Budget Including Contributions	Actual Spend YTD Apr-18-Sep-18	Full Year Budget YTD Variance	O/S Orders	Actual Spend YTD plus O/S Orders	Full Year Forecast	Forecast to Budget Variance	Total Budget for 2019/20	Total 2 Year Budget inc. Contributions
ICT Infrastructure Renewal / Business Continuity										
Hardware Refresh	CIO	550,000	10,968	(539,032)		10,968	280,968	(269,032)	0	550,000
Networks / Cabling	CIO	887,071	8,461	(878,610)	12,051	20,512	895,532	8,461	0	887,071
Network Storage	CIO	100,000	0	(100,000)		0	100,000	0	0	100,000
Access Identity Management	CIO	50,000	0	(50,000)		0	25,000	(25,000)	0	50,000
NetApp Storage Refresh	CIO	0	5,470	5,470		5,470	5,470	5,470	0	0
Infrastructure & Networks	CIO	100,000	48,355	(51,645)		48,355	98,355	(1,645)	0	100,000
Wireless	CIO	215,000	0	(215,000)		0	215,000	0	0	215,000
Sub-Total		1,902,071	73,255	(1,828,816)	12,051	85,306	1,620,326	(281,745)	0	1,902,071
Specific ICT Capital Schemes										
Firewall and Security Devices	CIO	175,000	0	(175,000)		0	100,000	(75,000)	0	175,000
Telephony	CIO	125,000	0	(125,000)		0	250,000	125,000	0	125,000
IL4 Remediation (Collaboration)	CIO	68,000	0	(68,000)		0	68,000	0	0	68,000
Lync Federation and Edge Services	CIO	34,000	0	(34,000)		0	0	(34,000)	0	34,000
Mobile Data Terminals - Refresh	CIO	0	0	0	204,124	204,124	320,923	320,923	0	0
Hybrid Body Worn Video Infrastructure	CIO	291,000	0	(291,000)		0	291,000	0	0	291,000
Digital Enablement 2	CIO	321,000	0	(321,000)		0	0	(321,000)	0	321,000
Confidential Environment	CIO	32,000	0	(32,000)		0	32,000	0	0	32,000
Protective Monitoring	CIO	45,000	0	(45,000)		0	0	(45,000)	0	45,000
Planned Server Replacement	CIO	75,000	3,520	(71,480)		3,520	18,520	(56,480)	0	75,000
ARK Infrastructure	CIO	25,000	0	(25,000)		0	25,000	0	0	25,000
APPV & SCCM	CIO	68,000	0	(68,000)		0	68,000	0	0	68,000
Private & Public Cloud	CIO	113,000	0	(113,000)		0	113,000	0	0	113,000
Enterprise Vault	CIO	80,000	0	(80,000)	49,328	49,328	80,000	0	0	80,000
Avtec Climate Monitoring	CIO	10,000	0	(10,000)		0	10,000	0	0	10,000
Exchange Backup (Altavault)	CIO	50,000	598	(49,402)	22,848	23,446	50,598	598	0	50,000
DEMS / DAMS	CIO	68,662	0	(68,662)		0	68,662	0	525,338	594,000
Sub-Total		1,580,662	4,118	(1,576,544)	276,300	280,418	1,495,703	(84,959)	525,338	2,106,000
Fleet Annual Replacement Schemes										
Vehicle Replacement	CFO	2,992,661	1,856,371	(1,136,290)	1,427,636	3,284,007	3,239,865	247,204	0	2,992,661
Fleet Equipment	CFO	0	0	0		0	0	0	0	0
Vehicle Telemetry	CFO	550,000	62,796	(487,204)	8,745	71,541	302,796	(247,204)	0	550,000
Sub-Total		3,542,661	1,919,168	(1,623,493)	1,436,381	3,355,548	3,542,662	1	0	3,542,661
Specific Capital Schemes										
Building the Future	CFO	2,670,000	0	(2,670,000)		0	2,670,000	0	0	2,670,000
Divisional Estates' Strategy	CFO	389,420	403,697	14,277	246,911	650,608	596,117	206,697	0	389,420
Air Conditioning	CFO	6,730	23,472	16,742		23,472	23,472	16,742	0	6,730
Former Section House Scheme	CFO	382,720	15,692	(367,028)	6,580	22,273	382,720	0	0	382,720
Estates' Strategy - Environmental	CFO	170,000	0	(170,000)		0	170,000	0	0	170,000
Estates' Strategy - Guildford and Staines Custody	CFO	471,908	345,480	(126,428)	87,270	432,750	525,480	53,572	0	471,908
Agile Working Developments	CFO	1,555,642	540,299	(1,015,343)	207,915	748,214	1,380,115	(175,527)	0	1,555,642
Electric Vehicle Infrastructure	CFO	95,000	0	(95,000)	89,007	89,007	95,000	0	0	95,000
Niche Evidential Property	CFO	206,338	0	(206,338)		0	206,338	0	0	206,338
Sub-Total		5,947,758	1,328,639	(4,619,119)	637,684	1,966,323	6,049,241	101,483	0	5,947,758
Specific Capital Schemes - Operations										
ANPR	ACC Op	324,000	109,592	(214,408)	129,130	238,723	324,000	0	0	324,000
Taser Replacement and Uplift	ACC Op	316,761	0	(316,761)		0	316,761	0	0	316,761
Drone Replacement	ACC Op	29,000	0	(29,000)		0	28,173	(827)	0	29,000
Camera Partnership	ACC Op	500,000	0	(500,000)		0	390,000	(110,000)	0	500,000
Sub-Total		1,169,761	109,592	(1,060,169)	129,130	238,723	1,058,934	(110,827)	0	1,169,761
Specific Capital Schemes - Local Policing										
ICCS	ACC Op	161,000	123,486	(37,514)	74,817	198,303	189,986	28,986	0	161,000
Digital Interview Recording Phase 1&2	ACC LP	50,000	0	(50,000)	40,628	40,628	50,000	0	0	50,000
ESN- Hardware & Infrastructure	ACC Op	0	0	0		0	0	0	500,000	500,000
ESN-Devices	ACC Op	0	0	0		0	40,000	40,000	500,000	500,000
CC6 Soft Vacate	ACC LP	81,000	0	(81,000)		0	81,000	0	0	81,000
Queue Buster 101	ACC LP	60,000	0	(60,000)		0	60,000	0	0	60,000
ICAD - New Modules	ACC LP	95,000	0	(95,000)		0	95,000	0	0	95,000
Sub-Total		447,000	123,486	(323,514)	115,445	238,931	515,986	68,986	1,000,000	1,447,000
Specific Capital Schemes - Specialist Crime										
HTCU & POLIT Infrastructure Remediation	ACC SC	63,204	299,609	236,405	70,342	369,951	56,416	(6,788)	20,000	83,204
Digital Forensics	ACC SC	322,000	0	(322,000)		0	254,000	(68,000)	200,000	522,000
Specialist Crime Capabilities Programme	ACC SC	166,000	0	(166,000)	2,321	2,321	167,276	1,276	0	166,000
FISH Replacement	ACC SC	64,000	0	(64,000)		0	64,000	0	0	64,000
Sub-Total		615,204	299,609	(315,595)	72,663	372,272	541,692	(73,512)	220,000	835,204
Total Schemes		15,205,117	3,857,867	(11,347,250)	2,679,654	6,537,521	14,824,544	(380,573)	1,745,338	16,950,455
Unallocated - Budget Only	CFO	207,239		(207,239)		0	0	(207,239)	1,847,300	2,054,539
Overall Total		15,412,356	3,857,867	(11,554,489)	2,679,654	6,537,521	14,824,544	(587,812)	3,592,638	19,004,994

Appendix F

Between £0.1m and £0.5m

Month	Amount	Perm/ Temp	From	To	Description
M6	£0.1m	Perm	SC Joint Operations PS	Surrey Change Programme	SB to CTP-SE Correction
M6	£0.1m	Perm	West	East	Division Budget Realignment (KD)
M6	£0.1m	Perm	Specialist Crime Joint Support	Surrey Change Programme	SCCP CS Coroners
M6	£0.1m	Perm	Central Corporate	Contact Management	OMU Unsocial budget growth (KD)

Greater than £0.5m

Month	Amount	Perm/ Temp	From	To	Description
M6	£0.6m	Perm	Specialist Crime (Local)	Specialist Crime Non Collab Operations	SCCP CS Coroners
	£0.7m			Specialist Crime Non Collab Investigations	

APPENDIX G

Abbreviations

PCC - Police and Crime Commissioner

DCC – Deputy Chief Constable

ICT – Information Communication Technology

PSD – Professional Standard Department

ACPO – Chief Officers

ERP – Enterprise Resource Planning

PiYN – Policing in Your Neighbourhood

FTE – Full-time equivalent

DFT – Digital Forensic Team

POLIT – Paedophile Online Investigation Team

ICCS – Integrated Communications and Control System

ANPR – Automatic Number Plate Recognition

APT - Area Policing Team

SERIP – South East Regional Integrated Policing Programme

RIPA – Regulation of Investigatory Powers Act

PIN - Personal Identification Number