

To: Joint Audit Committee

Date: 17th March 2016

By: Paul Bundy, Head of Finance

Title: Strategic Review of the Joint Surrey/Sussex IT Function

Purpose of Report: To update the Committee on proposals for a review of the ICT Strategy

Recommendations

The Committee agree the proposed approach and Terms of Reference for a review of the ICT Strategy.

Introduction

At the Sussex Joint Audit Committee meeting on 9 December 2015 members agreed that due to the challenges facing IT and to provide additional reassurance and support, the unallocated internal audit days should be allocated to a high level strategic review of the Joint Surrey/Sussex function, considering the demands placed on IT compared with the structures in place and the human and financial resources available.

It was resolved at the meeting that the Director of Finance, the Chief Internal Auditor and the Joint Chief Information Officer would, in liaison with the Chairman, present a detailed proposal for the allocation of additional audit days to a high level strategic review of the Joint Surrey/Sussex IT function to the next meeting of the Committee. As the IT function is jointly managed across Surrey and Sussex Police consultation has been undertaken with Surrey Joint Audit Committee and senior officers from Surrey Police.

This report provides an update and proposed approach for a joint Surrey/Sussex review following consultation with Surrey Joint Audit Committee Chairman, Surrey Chief Finance Officer and Head of Finance.

Main Body of Report

Sussex Police has an existing contractual relationship with Deloittes for the Local Policing Programme which enables us/them to enter into additional work packages. It is proposed to use Deloittes for this review under this contract on the basis that:

- they have built up a knowledge of, and good working relationship, with both Sussex and Surrey Police;
- it enables the review to be undertaken more quickly and with pre-agreed terms
- they have extensive experience of undertaking this type of review and can provide senior partners not involved in current Local Policing Programme to provide a genuine independent assessment

It is proposed that a joint review is undertaken with the remit of an overall assurance assessment of the current medium term IT Strategy and how the organisation is set up to deliver (IT governance, management, supply and demand e.g. business as usual /project portfolio, architecture and resourcing). Specifically covering the following:

Strategic Alignment–Overall strategic alignment of the IT strategy to future vision of both forces;

•**Capability to deliver** –IT service organisation design, effectiveness and governance, (People, Process, Product, Partnerships);

•**Barriers to success** –Architecture and infrastructure, finance, resources, culture; and

•**Service Gaps** –As-Is IT service assessment–with recommendations to achieve the target state maturity.

It is intended to assess the short to medium IT strategy (2-3 years). The longer term IT strategy (5 years) is likely to be based on greater regional collaboration but this is not defined in any detail at this stage.

The review is expected to commence in April and likely to take approx. five weeks at a cost up to £80,000 (to be shared between Surrey and Sussex Police). Findings of the review will be reported to Joint Audit Committees in June/July. This is expected to include an IT strategy as-is assessment report and initial list of potential opportunities for improvement.

Conclusion

Subject to members agreement of the terms of reference and approach it is proposed to commence a joint review of the ICT strategy in April.

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